

# **Old Town San Diego Chamber of Commerce**

2415 San Diego Avenue, STE 104, San Diego, CA 92110 (619) 291-4903

# **Board of Directors Meeting**

Wednesday, May 20, 2020 @ 8:30 AM Zoom Virtual Meeting due to COVID-19

# Minutes

# 1. Called to Order: 8:35 a.m.

2. Present: F. Grand, B. Barros, D. Thornton, C. Smith, D. Powers, R. Murad, J. Farran, L. Acuna, S. Blasingham

Guests: R. Wilde, D. Surwilo

Staff: S. Lee

# 3. Non Agenda Public Comments - None

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# 4. Announcements and Community Reports/Updates - 3 Minutes

# a. R. Wilde:

- i. Gave update on early phase II of the State's reopening and the Governor's revised set of guidelines. Also discussed the process to apply for an expansion of footprint for retail and restaurants.
- ii. Great Plates food delivery program to provide food to seniors in need.
- iii. State Budget: There have been many cuts to the budget but the focus is education, healthcare and small business loans. The State is waiting on additional federal assistance.
- F. Grand asked if OTSD would be able to host an in person meeting next month. R. Wilde informed the group that meetings are held for later in phase III of the reopening plan.
- **b.** D. Surwilo:
  - i. Informed the board of the shift change happening within the department.

# THIS INFORMATION IS AVAILABLE IN ALTERNATIVE FORMATS UPON REQUEST.

- ii. Non-emergency number: 619-531-2000 Call in anything that you see.
- iii. D. Powers shared an incident that happened at her business. D. Surwilo informed the business owners that power outlets and water access attract people to the property. It is in the best interest of the businesses to restrict access to their utilities.

# 5. Administrative Items

- a. Request for agenda revisions (continuances, change in order, etc.) None
- b. Conflict of interest declarations on agenda items None
- c. Board non-agenda comment None

# 6. Approval of Minutes

- 7. Old Town Chamber of Commerce Meeting April 15, 2020 Action Item
  - a. Motion to approve minutes from April 15, 2020 made by B. Barros, seconded by J.
    - Farran. Motion passed by roll call vote. Abstentions: F. Grand, R. Murad, D. Powers

# 8. Committee Reports

- a. Organization Committee
- b. Action Items:
  - i. Financial Reports
    - 1. Motion to approve financial reports subject to audit made by J. Farran, B. Barros seconded. Motion approved by roll call vote. Abstentions: F. Grand
  - ii. Harney Street Market update No update
  - iii. Old Town Lodging Meeting update No update
- c. Promotions & Marketing Committee
  - i. Promotions Retreat Update
    - 1. Virtual Cinco de Mayo feedback
      - a. Event had a positive outcome for businesses involved
    - 2. Social media marketing strategy
      - a. Request was made to help all types of businesses in Old Town and update website and social media to go beyond restaurants.
    - 3. 2020 Events No update at this time
- d. Design Committee Update

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i. Gateway Sign/Entryway Sign update - No update

# e. Safe & Clean Committee - Update

# f. Parking Committee

i. Tahona valet parking update - No update at this time

# 9. Executive Director Update

a. Monthly report - April 2020

# **10. Unfinished business**

# 11. New business -

# a. Discussion on businesses that will be opening in the next week.

# 12. Next Old Town Chamber of Commerce meeting Date

a. Next Meeting - Wednesday, June 17, 2020, 8:30 a.m.
 Action Item Location TBD

# 13. Adjourned: 10:08 a.m.

# FY 2020 OTSD Goals

- 1. Pursue every opportunity for grant funding
- 2. Create silent auction baskets promoting Old Town San Diego
- 3. More participation in State Park events including looking for funding sources
- 4. Take HOTCF under the wing of the Old Town Chamber of Commerce
- 5. More emphasis on Safe & Clean initiatives

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# **Old Town San Diego Chamber of Commerce**

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# **Board of Directors Meeting**

Wednesday, June 17, 2020 @ 8:30 AM Zoom Virtual Meeting due to COVID-19

# AGENDA

# 1. Pledge of Allegiance

# 2. Call to Order & Introductions

# 3. Non Agenda Public Comments

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Action Item

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- iii. Old Town Lodging Meeting update
- c. Promotions & Marketing Committee

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- i. Promotions Retreat Update
  - 1. Social media marketing strategy
  - 2. 2020 Events

# d. Design Committee - Update

i. Gateway Sign/Entryway Sign update

# e. Safe & Clean Committee - Update

- f. Parking Committee
  - i. Parking District update
  - ii. Parking lot lease update

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Old Town San Diego Chamber of Commerce 2415 San Diego Avenue San Diego, CA 92110 (619) 291-4903 info@oldtownsandiego.org

# **Board of Directors Meeting Minutes**

# February 19, 2020 / 8:30 AM /Mormon Battalion

# **Directors Present:**

Fred Grand, Chuck Ross, Steve Blasingham, Ramzi Murad, David Thornton, Amar Harrag, Linda Acuna, Christine Smith, Jason Farran, Bob Barros,

#### **Directors Absent:**

Diane Powers, Patty Ducey-Brooks

Staff:

Sunny Lee

**Fred Grand**, President, called the non-quorum meeting to order at 8:35 a.m. Introductions of members and visitors were made.

#### **Administrative Items**

- A. Board Administrative Items and/or non-agenda comment None
- **B.** Request for Agenda revisions (continuances, changes in order, etc.) None
- C. Conflict of Interest Declarations on Agenda Items None

Approval of Minutes - Minutes were presented from regular BOD meeting on October 16, 2019. MOTION: To approve the minutes of October 16, 2019: M/S/A Ramzi Murad/Steve Blasingham (#02-19-20-1) - Motion Passed 7-0-3 A Fred Grand

Approval of Minutes - Minutes were presented from regular BOD meeting on January 15, 2020. MOTION: To approve the minutes of January 15, 2020: M/S/A Steve Blassingham/Chuck Ross (#02-19-20-2) - Motion Passed 5-0-6 A Fred Grand, Jason Farran, Linda Acuna, Christine Smith, Bob Barros, Amar Harrag,

# **Organization Committee**

#### <u>Accept Financial Reports</u> MOTION: to approve the financial reports through September 2019; subject to final audit. M/S/U: David Thornton/Ramzi Murad (#2-19-20-3) - Motion Passed 9-0-1 A Fred Grand

<u>Accept FY2019 Audit</u> MOTION: to approve FY2019 Audit. M/S/U: David Thornton/Christine Smith (#2-19-20-4) - Motion Passed 9-0-1 A Fred Grand

<u>Accept FY 2021 BID Budget</u> MOTION: to approve FY2021 Budget. M/S/U: David Thornton/Jason Farran (#2-19-20-5) - Motion Passed 9-0-1 A Fred Grand

#### Resolution for Agreement with City of San Diego

MOTION: To approve resolution for Agreement with the City. M/S/U: Steve Blasingham/Christine Smith (#2-19-20-6) - Motion Passed 9-0-1 A Fred Grand

#### **Designated Authorized Signers**

MOTION: To approve Fred Grand, Chuck Ross, Sunny Lee and David Thornton as designated signers for agreements with City, disbursement/reconciliation reports, requests for reimbursements, and program reports. M/S/U: Ramzi Murad/Amar Harrag (#2-19-20-7) - Motion Passed 9-0-1 A Fred Grand

### **Resolution for FY2019-20 County Community Enhancement Program Application**

MOTION: The Board of Directors of the Old Town San Diego Chamber of Commerce approving the filing of an application for funding from the County Community Enhancement Program for Fiscal Year 2020-21. M/S/U: Christine Smith/Steve Blasingham (#2-19-20-8) - Motion Passed 9-0-1 A Fred Grand

#### **Election of Officers**

The nominations to serve as Officers for the Board of Directors of the Old Town San Diego Chamber of Commerce for the term FY 2020-2021

#### Motion to nominate Fred Grand for President.

Nominations were requested from the floor to serve as President on the Board of Directors. There were no additional nominations from the floor.

#### M/S/U: Ramzi Murad (#2-19-20-9) - Motion Passed 9-0-1 A Fred Grand

# Motion to nominate Chuck Ross for Vice President.

Nominations were requested from the floor to serve as Vice-President on the Board of Directors. There were no additional nominations from the floor.

# M/U: Ramzi Murad (#2-19-20-10) - Motion Passed 9-0-1 A Fred Grand

#### Motion to nominate Linda Acuna for Secretary.

Nominations were requested from the floor to serve as Secretary on the Board of Directors. There were not additional nominations from the floor.

#### M/U: Bob Barros (#2-19-20-11) - Motion Passed 9-0-1 A Fred Grand

#### Motion to nominate David Thornton for Treasurer.

Nominations were requested from the floor to serve as Treasurer on the Board of Directors. There were no additional nominations from the floor.

#### M/U: The Entire Board (#2-19-20-12) - Motion Passed 9-0-1 A Fred Grand

#### **Election of Committee Chairs**

Nominations were requested from the floor to serve as Committee Chairs for the term FY 2020-21. The following board members agreed to serve as Committee Chairs:

Design Committee – Diane Powers MOTION: to approve the nomination of Diane Powers to Chair Design Committee.M/S/U: (#02-19-20-13) - Motion Passed 9-0-1 A Fred Grand

Promotion Committee – Patty Ducey-Brooks/Bob Barros MOTION: to approve the nomination of Patty Ducey-Brooks to Chair Promotions Committee.M/S/U: Chuck Ross (#02-19-20-14) - Motion Passed 8-0-1 A Fred Grand, Bob Barros

#### Approve BOD Board Retreat 2020

The board retreat will be a different this year as each committee will have its own retreat and share recommendations.

MOTION: to approve the new board retreat format for 2020.M/S/U: Ramzi Murad / Bob Barros (#02-19-20-15) - Motion Passed 9-0-1 A Fred Grand

<u>Approve Support Letter for Sidewalk Vending Ordinance 36.U1.U1</u> Motion to approve support letter for Sidewalk Vending Ordinance 36.U.U1 with discussed changes.M/S/U: Bob Barros/Steve Blassingham (#02-19-20-16) - Motion Passed 9-0-1 A Fred Grand

#### **Promotion Committee**

Gearing up for 2020 event dates. ED Sunny Lee will send out a postcard in early March to give Old Town businesses and residents a heads up about upcoming street closures. Taste & Tequila is first up, reminders will be sent for restaurant signup. This year, there's no cost for restaurants to participate. ED Lee met with Jen Singer last week to discuss Day of the Dead. Next Promotions Committee meeting will be March 5 at 10am and the next Day of the Dead meeting will be March 12 at 10am.

#### Approve the Lucha Libre Festival

# Motion to approve the Lucha Libre Festival subject to grant request approval. M/S/U: Bob Barros/Ramzi Murad (#02-19-20-17) - Motion Passed 9-0-1 A Fred Grand

#### **Design Committee**

Gateway and entry signs have been reviewed and it looks favorable. Banners: a few banners have been repaired; no further update.

#### Safe and Clean committee

The next meeting will be on February 28<sup>th</sup> at Fred Grand's office at 9am. The pastor of the Ramona Church may attend.

#### Parking Committee

The Tahona valet parking is under review with the City.

#### Upcoming Events Update

Fiesta Cinco de Mayo: May 2-3, 2020 Lucha Libre September 12, 2020 Taste & Tequila Oct 1, 2020 Dia de los Muertos Nov 1-2, 2020

#### Announcements and Community Updates

# Randy Wilde - Rep for Assemblymember Todd Gloria's Office

Sessions have begun for 2020. There are a couple of bills that have been introduced: AB2093 - reintroduction of legislation that was presented previously – an open government bill that requires all agencies to maintain email and electronic records for 2 years. The second bill, AB2152, cleans up loopholes used in the sale of dogs in puppy mills and other animals dealing with inhumane conditions. AB5 – how contractors versus employees are classified - has had some changes.

#### Jason Weitz - Rep for Senator Toni Atkins Office

California Real ID is mandatory by October, 2020.

#### Tyler Renner – Rep for Councilmember Ward

Palisades project at Balboa Park was approved. The Presidio Golf Course RFP was awarded to the current operator. There have been long standing issues with the irrigation so the Planning Department, Real Estate Assets and Park & Rec will meet in early March with the operator to ascertain who's responsible for fixing the problem. Lastly, there will be Community Coffee with Councilmember Ward on February 22<sup>nd</sup> 9-10:30am at the Mission Hills/Hillcrest Library.

Unfinished Business None New Business None

Meeting adjourned. 9:52 A.M. Next regular Chamber meeting is scheduled for Wednesday Feb 19, 2020. Respectfully submitted,

Signed:

Linda Acuna, Secretary



# **Old Town San Diego Chamber of Commerce**

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# **Board of Directors Meeting**

Wednesday, January 15, 2020 @ 8:30 AM Mormon Battalion Historic Site, 2510 Juan Street

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Old Town Chamber of Commerce Meeting – October 16, 2019 Action Item

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a. Organization Committee

# Action Items:

- i. Financial Reports
  - 1. Approve FY 2020 Financial Reports through September 2019
  - 2. FY2019 Audit Approval
- ii. Board Election update
- iii. Harney Street Market update
- iv. Support Letter for Sidewalk Vending Ordinance §36.U1U1
- a. Old Town Lodging Meeting update

# b. Promotions & Marketing Committee

- i. 2020 Event Dates Sponsorship opportunities Information Item
  - 1. Taste & Tequila October 1, 2020
  - 2. Dia de los Muertos, November 2-3, 2020 (Street Closures)
- ii. Lucha Libre Festival September 12 13, 2020 Action Item
- iii. Next Promotions Meeting: Thursday, February 6, 10:00 a.m., Cafe Coyote
- iv. Dia de los Muertos Meeting: Thursday, February 13, 9:00 a.m., Cafe Coyote

# b. Design Committee - Update

- i. Gateway Sign/Entryway Sign update
- ii. Banner Update
- c. Safe & Clean Committee Update
- d. Parking Committee
  - i. Tahona valet parking update

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- a. Monthly report November 2019 December 2019
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CHAMBER OF COMMERCE Old Town San Diego Chamber of Commerce 2415 San Diego Avenue San Diego, CA 92110 (619) 291-4903 info@oldtownsandiego.org

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October 16, 2019 / 8:30 AM /Mormon Battalion

#### **Directors Present:**

Fred Grand, Patty Ducey-Brooks, Steve Blasingham, Diane Powers, Bob Barros, Christine Smith, Chuck Ross, Jason Farran, Ramzi Murad, David Thornton, Linda Acuna

#### **Directors:**

Chuck Ross

#### Staff:

Sunny Lee, R. Elisha McLemore

**Fred Grand**, President, called the meeting to order at 8:38 a.m. Introductions of members and visitors were made.

#### Non-Agenda Public Comment

#### **Rosemary Sanchez - Old Town Store**

Old Town Merchant shared some ideas she had for the Old Town Business Community:

- Businesses decorate with lights for the holiday season to attract customers
- Kindness meters (Donation Only meters for the parking in OT)

She also shared her concerns about the street closures that affect the business located beyond Conde Street and San Diego Ave.

#### Administrative Items

- A. Board Administrative Items and/or non-agenda comment None
- **B.** Request for Agenda revisions (continuances, changes in order, etc.) None
- C. Conflict of Interest Declarations on Agenda Items None

Approval of Minutes - Minutes were presented from regular BOD meeting on September 18, 2019. MOTION: To approve the minutes of September 18, 2019: M/S/A Ramzi Murad/Steve Blasingham (#10-16-19-1) - Motion Passed 9-0-1 A Fred Grand

#### **Organization Committee**

#### Financial Reports - Audit Update

During a recent meeting, Treasurer David Thornton, ED Sunny Lee, President Fred Grand and Mary Joseph discussed the draft audit and starting fresh with Mary as the OT Chamber Accountant. At the next Chamber BOD meeting financial reports from July to the current date will be provided. There will also be a vote to approve the audit at the next meeting.

#### OT Chamber Board Election Update

Chamber Board members that are up for re-election are: Fred Grand, Patty Ducey- Brooks, Ramzi Murad and Diane Powers. We have one new candidate: Amar Harrag from Tahona Bar.

#### Harney Street Market Update

The market did very well in September due to the Founder's Day weekend.

<u>Upcoming Events Update</u> Dia de los Muertos Nov 1-3, 2019 Los Posadas Dec 14, 2019

#### Announcements and Community Updates

#### Jason Weisz- Rep for Pro-Tem Senator Toni Atkins Office

Open enrollment for Covered California health insurance is now. There's one year left to get the California Real ID.

#### **Officer Surwilo – SDPD**

Officer Surwilo shared the concerns of OT Business owners' concerning transients hanging out in Old Town after dark and leaving in the morning. He cautioned the business owners from dealing with the transients on their own and advised them to call the non-emergency number to create a statistic. This leads to more patrol in the area. He also reminded those in attendance of the Get It Done App to report these incidents.

Officer Surwilo went on to discuss a possible "Coffee with a Cop" event in Old Town. It would consist of the SDPD Captain, various officers and business owners of Old Town. Sunny Lee and Fred Grand will coordinate a day for this to occur.

# Tyler Renner - Rep for Councilmember Ward's Office

Mr. Renner spoke at length about Councilmember Ward's strategic 10-year homeless plan. He also mentioned 2 opportunities to meet Councilmember Ward:

- Craft Beers with Your Councilmember Oct 17<sup>th</sup> from 5:30-7pm at the Original 40 Brewery in North Park
   Coffee with Your Councilmember
- Oct 19<sup>th</sup> from 1-2:30pm at St. Paul's Cathedral in Banker's Hill

There will be 3 community workshops concerning sidewalk vending regulations and its ban on San Diego Avenue. The regulation goes to committee in November.

Unfinished Business None New Business none

Meeting adjourned. 9:55 A.M. Next regular Chamber meeting is scheduled for Wednesday October 16, 2019. Respectfully submitted,

Signed:

Linda Acuna, Secretary

|                                 | Sep 30, 19 |
|---------------------------------|------------|
| ASSETS                          |            |
| Current Assets                  |            |
| Checking/Savings                |            |
| Petty Cash                      | 37.34      |
| Torrey Pines - Checking         | 299,136.16 |
| Torrey Pines - Money Market     | 56,128.70  |
| US Bank General Account         | 15,832.23  |
| Total Checking/Savings          | 371,134.43 |
| Accounts Receivable             |            |
| Accounts Receivable             | 12,490.67  |
| Total Accounts Receivable       | 12,490.67  |
| Other Current Assets            |            |
| BID Receivable                  | 10,818.73  |
| Total Other Current Assets      | 10,818.73  |
| Total Current Assets            | 394,443.83 |
| Fixed Assets                    |            |
| Accumulated Depreciation        | -3,819.00  |
| Furniture and Equipment         | 3,819.00   |
| Total Fixed Assets              | 0.00       |
| Other Assets                    |            |
| Security Deposits               | 2,782.89   |
| Total Other Assets              | 2,782.89   |
| TOTAL ASSETS                    | 397,226.72 |
| LIABILITIES & EQUITY            |            |
| Liabilities                     |            |
| Current Liabilities             |            |
| Other Current Liabilities       |            |
| Grant Advances                  | 2,500.00   |
| SBEP Managment Grant Advance    | -2,000.00  |
| Total Other Current Liabilities | 500.00     |
| Total Current Liabilities       | 500.00     |
| Total Liabilities               | 500.00     |
| Equity                          |            |
| Temp. Restricted Net Assets     | 327,424.00 |
| Unrestricted Net Assets         | 109,239.86 |
| Net Income                      | -39,937.14 |
| Total Equity                    | 396,726.72 |
| TOTAL LIABILITIES & EQUITY      | 397,226.72 |
|                                 |            |

Old Town San Diego Chamber of Commerce Profit & Loss Budget vs. Actual July through September 2019

|                                | Jul - Sep 19 | Budget    | \$ Over Budget |
|--------------------------------|--------------|-----------|----------------|
| Income                         |              |           | 0              |
| Revenue                        |              |           |                |
| Bid Assessments                | 10,818.73    | 8,500.00  | 2,318.73       |
| Fundraising                    | 8,830.47     | 6,000.00  | 2,830.47       |
| Grants                         | 5,000.00     | 2,511.00  | 2,489.00       |
| SBEP Revenue                   |              |           |                |
| Management Grant               | 2,000.00     | 1,682.00  | 318.00         |
| Total SBEP Revenue             | 2,000.00     | 1,682.00  | 318.00         |
| Special Events Revenue         |              |           |                |
| Beer Festival                  | 0.00         | 1,488.00  | -1,488.00      |
| Dia de los Muertos             | 3,600.00     | 0.00      | 3,600.00       |
| Founders Day Festival          | 7,647.00     | 0.00      | 7,647.00       |
| Harney Street Market           | 38,455.35    | 32,499.00 | 5,956.35       |
| Interest Income                | 44.57        |           |                |
| Total Special Events Revenue   | 49,746.92    | 33,987.00 | 15,759.92      |
| Total Revenue                  | 76,396.12    | 52,680.00 | 23,716.12      |
| Total Income                   | 76,396.12    | 52,680.00 | 23,716.12      |
| Expense                        |              |           |                |
| I - Personnel & Organization   |              |           |                |
| Occupancy Expense              |              |           |                |
| Cleaning                       | 400.00       | 300.00    | 100.00         |
| Copier                         | 0.00         | 384.00    | -384.00        |
| Rent                           | 7,234.18     | 6,750.00  | 484.18         |
| Telephone                      | 538.68       | 0.00      | 538.68         |
| Utilities                      | 739.81       | 1,398.00  | -658.19        |
| Total Occupancy Expense        | 8,912.67     | 8,832.00  | 80.67          |
| Operations                     |              |           | - 00           |
| Annual Report                  | 0.00         | 351.00    | -351.00        |
| Auto/Travel Expense            | 0.00         | 249.00    | -249.00        |
| Awards                         | 0.00         | 126.00    | -126.00        |
| Bank Fees, Finance Chg & Taxes | 5.00         | 84.00     | -79.00         |
| Dues & Subscriptions           | 820.00       | 264.00    | 556.00         |
| Election Expenses              | 623,94       | 303.00    | 320.94         |
| General Insurance              | 3,126.00     | 750.00    | 2,376.00       |
| Meetings                       | 275.03       | 402.00    | -126.97        |
| Office Supplies                | 885.61       | 720.00    | 165.61         |
| Postage                        | 0.00         | 75.00     |                |
| Professional Services          | 3,401.50     |           | -75.00         |
| Repairs & Maintenance          |              | 2,577.00  | 824.50         |
| Website                        | 1,798.00     | 150.00    | 1,648.00       |
|                                | 199.16       | 1,401.00  | -1,201.84      |
| Total Operations<br>Staffing   | 11,134.24    | 7,452.00  | 3,682.24       |



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|                                    | Jul - Sep 19 | Budget     | \$ Over Budget |
|------------------------------------|--------------|------------|----------------|
| Chamber Staff                      | 6,718.98     | 7,050.00   | -331.02        |
| Executive Director                 | 11,635.32    | 11,217.00  | 418.32         |
| Payroll Expenses                   | 2,905.48     | 300.00     | 2,605.48       |
| Payroll Taxes                      | 2,456.18     | 2,391.00   | 65.18          |
| Workers Comp Insurance             | 0.00         | 489.00     | -489.00        |
| Total Staffing                     | 23,715.96    | 21,447.00  | 2,268.96       |
| Total I - Personnel & Organization | 43,762.87    | 37,731.00  | 6,031.87       |
| II - Events                        |              |            |                |
| Events/Projects                    |              |            |                |
| Beer Festival                      | 0.00         | 1,569.00   | -1,569.00      |
| Dia de los Muertos                 | 13,417.20    | 0.00       | 13,417.20      |
| Founders Day Festival              | 28,905.41    | 1,251.00   | 27,654.41      |
| Harney Street Market               | 15,408.98    | 15,000.00  | 408.98         |
| TT/Taste of OT                     | 4,349.99     | 0.00       | 4,349.99       |
| Total Events/Projects              | 62,081.58    | 17,820.00  | 44,261.58      |
| Total II - Events                  | 62,081.58    | 17,820.00  | 44,261.58      |
| III - Design Programs              |              |            |                |
| Banner Program                     | 2,513.76     | 600.00     | 1,913.76       |
| Design Special Projects            | 0.00         | 699.00     | -699.00        |
| Street Maintenance                 | 6,463.00     | 1,326.00   | 5,137.00       |
| Streetscape                        | 0.00         | 426.00     | -426.00        |
| Total III - Design Programs        | 8,976.76     | 3,051.00   | 5,925.76       |
| IV - Promotion Programs            |              |            |                |
| Event Promotion                    | 0.00         | 126.00     | -126.00        |
| Other Advertising                  | 0.00         | 750.00     | -750.00        |
| Print/Web Advertising              | 62.50        | 1,878.00   | -1,815.50      |
| Radio/TV                           | 0.00         | 225.00     | -225.00        |
| Total IV - Promotion Programs      | 62.50        | 2,979.00   | -2,916.50      |
| OT - Contingency                   | 0.00         | 252.00     | -252.00        |
| V - Community Parking Dist         |              |            |                |
| Cleaning                           | 0.00         | 1,425.00   | -1,425.00      |
| Gardening & Landscaping            | 795.00       | 852.00     | -57.00         |
| Insurance                          | 144.24       | 249.00     | -104.76        |
| Other\Upgrades                     | 0.00         | 249.00     | -249.00        |
| Repairs & Maintenance              | 0.00         | 750.00     | -750.00        |
| Utilities                          | 510.31       | 750.00     | -239.69        |
| Total V - Community Parking Dist   | 1,449.55     | 4,275.00   | -2,825.45      |
| Total Expense                      | 116,333.26   | 66,108.00  | 50,225.26      |
| Net Income                         | -39,937.14   | -13,428.00 | -26,509.14     |

Old Town San Diego Chamber of Commerce Profit & Loss by Class July through September 2019

|                                | BID       | CCSD  | CEP      | Chamber   | CPD  | SBEP     | TOTAL     |
|--------------------------------|-----------|-------|----------|-----------|------|----------|-----------|
| Income                         |           |       |          |           |      |          |           |
| Revenue                        |           |       |          |           |      |          |           |
| Bid Assessments                | 10,818.73 | 00.00 | 00.0     | 0.00      | 0.00 | 0.00     | 10,818.73 |
| Fundraising                    | 0.00      | 00.00 | 00.0     | 8,830.47  | 0.00 | 0.00     | 8,830.47  |
| Grants                         | 0.00      | 00.00 | 5,000.00 | 0.00      | 0.00 | 0.00     | 5,000.00  |
| SBEP Revenue                   |           |       |          |           |      |          |           |
| Management Grant               | 0.00      | 00.0  | 0.00     | 0.00      | 00'0 | 2,000.00 | 2,000.00  |
| Total SBEP Revenue             | 0.00      | 00.0  | 0.00     | 0.00      | 0.00 | 2,000.00 | 2,000.00  |
| Special Events Revenue         |           |       |          |           |      |          |           |
| Dia de los Muertos             | 0.00      | 00.0  | 00.0     | 3,600.00  | 0.00 | 0.00     | 3,600.00  |
| Founders Day Festival          | 0.00      | 00"0  | 0.00     | 7,647.00  | 0.00 | 00.0     | 7,647.00  |
| Harney Street Market           | 00.0      | 00"0  | 0.00     | 38,455.35 | 00.0 | 0.00     | 38,455.35 |
| Interest Income                | 0.00      | 0.00  | 0.00     | 44.57     | 0.00 | 0.00     | 44.57     |
| Total Special Events Revenue   | 0.00      | 00.00 | 0.00     | 49,746.92 | 0.00 | 0.00     | 49,746.92 |
| Total Revenue                  | 10,818.73 | 0.00  | 5,000.00 | 58,577.39 | 0.00 | 2,000.00 | 76,396.12 |
| Total Income                   | 10,818.73 | 0.00  | 5,000.00 | 58,577.39 | 0.00 | 2,000.00 | 76,396.12 |
| Expense                        |           |       |          |           |      |          |           |
| I - Personnel & Organization   |           |       |          |           |      |          |           |
| Occupancy Expense              |           |       |          |           |      |          |           |
| Cleaning                       | 0.00      | 00.00 | 0.00     | 400.00    | 0.00 | 0.00     | 400.00    |
| Rent                           | 2,250.00  | 00'0  | 0.00     | 4,984.18  | 0.00 | 00.00    | 7,234.18  |
| Telephone                      | 269.34    | 0.00  | 0.00     | 269.34    | 0.00 | 00.0     | 538.68    |
| Utilities                      | 104.81    | 0.00  | 0.00     | 635.00    | 0.00 | 0.00     | 739.81    |
| Total Occupancy Expense        | 2,624.15  | 0.00  | 0.00     | 6,288.52  | 0.00 | 00.00    | 8,912.67  |
| Operations                     |           |       |          |           |      |          |           |
| Bank Fees, Finance Chg & Taxes | 0.00      | 00'0  | 0.00     | 5.00      | 0.00 | 00.00    | 5.00      |
| Dues & Subscriptions           | 0.00      | 0.00  | 0.00     | 820.00    | 0.00 | 00.00    | 820.00    |
| Election Expenses              | 0.00      | 0.00  | 0.00     | 623.94    | 0.00 | 0.00     | 623.94    |
| General Insurance              | 655.00    | 0.00  | 0.00     | 2,471.00  | 0.00 | 00.00    | 3,126.00  |
| Meetings                       | 0.00      | 00.0  | 0.00     | 275.03    | 0.00 | 0.00     | 275.03    |
| Office Supplies                | 0.00      | 0.00  | 0.00     | 885.61    | 0.00 | 00.0     | 885.61    |

Old Town San Diego Chamber of Commerce Profit & Loss by Class July through September 2019

|                                    | BID      | CCSD     | CEP   | Chamber   | CPD      | SBEP     | TOTAL     |
|------------------------------------|----------|----------|-------|-----------|----------|----------|-----------|
| Professional Services              | 2,500.00 | 00.0     | 00.00 | 901.50    | 0.00     | 0.00     | 3,401.50  |
| Repairs & Maintenance              | 0.00     | 0.00     | 00'0  | 1,798.00  | 0.00     | 0.00     | 1,798.00  |
| Website                            | 0.00     | 0.00     | 0.00  | 199.16    | 0.00     | 0.00     | 199.16    |
| Total Operations                   | 3,155.00 | 0.00     | 0.00  | 7,979.24  | 0.00     | 0.00     | 11,134.24 |
| Staffing                           |          |          |       |           |          |          |           |
| Chamber Staff                      | 00'0     | 00.0     | 00.0  | 6,718.98  | 0.00     | 0.00     | 6,718.98  |
| Executive Director                 | 3,307.25 | 00.0     | 0.00  | 6,328.07  | 0.00     | 2,000.00 | 11,635.32 |
| Payroll Expenses                   | 206.92   | 00'0     | 0.00  | 2,698.56  | 0.00     | 0.00     | 2,905,48  |
| Payroll Taxes                      | 399.46   | 0.00     | 00.0  | 2,056.72  | 0.00     | 0.00     | 2,456,18  |
| Total Staffing                     | 3,913.63 | 0.00     | 0.00  | 17,802.33 | 0.00     | 2,000.00 | 23,715.96 |
| Total I - Personnel & Organization | 9,692.78 | 0.00     | 0.00  | 32,070.09 | 0.00     | 2,000.00 | 43,762.87 |
| II - Events                        |          |          |       |           |          |          |           |
| Events/Projects                    |          |          |       |           |          |          |           |
| Dia de los Muertos                 | 00.00    | 0.00     | 0.00  | 13,417.20 | 0.00     | 0.00     | 13,417.20 |
| Founders Day Festival              | 0.00     | 2,500.00 | 0.00  | 26,405.41 | 0.00     | 0.00     | 28,905.41 |
| Harney Street Market               | 475.00   | 0.00     | 0.00  | 14,933.98 | 0.00     | 0.00     | 15,408.98 |
| TT/Taste of OT                     | 0.00     | 0.00     | 0.00  | 4,349.99  | 0.00     | 0.00     | 4,349.99  |
| Total Events/Projects              | 475.00   | 2,500.00 | 0.00  | 59,106.58 | 0.00     | 0.00     | 62,081.58 |
| Total II - Events                  | 475.00   | 2,500.00 | 0.00  | 59,106.58 | 0.00     | 0.00     | 62,081.58 |
| III - Design Programs              |          |          |       |           |          |          |           |
| Banner Program                     | 1,975,00 | 0.00     | 0.00  | 538.76    | 0.00     | 0.00     | 2,513.76  |
| Street Maintenance                 | 1,798.00 | 0.00     | 0.00  | 4,665.00  | 0.00     | 0.00     | 6,463.00  |
| Total III - Design Programs        | 3,773.00 | 0.00     | 0.00  | 5,203.76  | 0.00     | 0.00     | 8,976.76  |
| IV - Promotion Programs            |          |          |       |           |          |          |           |
| Print/Web Advertising              | 0.00     | 0.00     | 0.00  | 62.50     | 0.00     | 0.00     | 62.50     |
| Total IV - Promotion Programs      | 00.00    | 0.00     | 0.00  | 62.50     | 0.00     | 0.00     | 62.50     |
| V - Community Parking Dist         |          |          |       |           |          |          |           |
| Gardening & Landscaping            | 0.00     | 0.00     | 0.00  | 0.00      | 795.00   | 0.00     | 795.00    |
| Insurance                          | 0.00     | 0.00     | 0.00  | 144.24    | 0.00     | 0.00     | 144.24    |
| Utilities                          | 0.00     | 0.00     | 0.00  | 0.00      | 510.31   | 0.00     | 510.31    |
| Total V - Community Parking Dist   | 0.00     | 0.00     | 0.00  | 144.24    | 1,305.31 | 0.00     | 1,449.55  |

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Old Town San Diego Chamber of Commerce Profit & Loss by Class July through September 2019

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|         | ( <b>1</b>    | -39,937.14 |
|---------|---------------|------------|
| SBEP    | 2,000.00      | 0.00       |
| CPD     | 1,305.31      | -1,305.31  |
| Chamber | 96,587.17     | -38,009.78 |
| CEP     | 00.00         | 5,000.00   |
| ccsD    | 2,500.00      | -2,500.00  |
| BID     | 13,940.78     | -3,122.05  |
|         | Total Expense |            |

|                         | <b>F</b>       | 99 <b>0</b>                                     | Í.  |   |   |  | ĩ           | OMB No. 1545-0047            |          |
|-------------------------|----------------|---|---|---|---|--|-------------|------------------------------|----------|
|                         | Form           | 550   |   | Organization Exe<br>527, or 4947(a)(1) of the Interna                                 |   |  |             | 2018                         |          |
| Dep                     | artment of     | the Treasury<br>ue Service                      |   | ter social security numbers on t<br><i>irs.gov/Form990</i> for instructi              |   |  | 8           | Open to Public<br>Inspection |          |
| A                       | (1995) - Z     |   | year, or tax year begin   |   | , 2018, and ending  |  | 100         | 2019                         | 23-1     |
| B                       | Check if a     |   | year, or tax year begin   |   | , zoro, and ending  |  |             | ZUI9<br>ication number       |          |
|                         |                |   | D TOWN CHAMBER  | OF COMMERCE   |   |  | 60995       |                              |          |
|                         | Name           | e change 24                                     | 15 SAN DIEGO A  | VENUE #104  |   | E Teleph   |             |                              |          |
|                         | 🗌 Initial      | I return SA                                     | N DIEGO, CA 92  | 110   |   | 619  | -291-       | 4903                         |          |
|                         | Final r        | eturn/terminated                                |   |   |   |  |             |                              |          |
|                         | Amer           | nded return                                     |   |   |   | G Gross  | receipts \$ | 703,5                        | 94.      |
|                         | Appli          | cation pending <b>F</b>                         | Name and address of principa  | officer:  | 3   | I(a) is this a group retu                          |             | CONTRACTOR LICE              | X No     |
| _                       |                | SA  | ME AS C ABOVE   |   | ŀ   | I(b) Are all subordinate<br>If "No," attach a list | s included  | ? Yes                        | No       |
| 1                       |                | empt status:                                    | 501(c)(3) X 501(c) (  | 5 )◀ (insert no.) 4   | 947(a)(1) or 527  |  |             |                              |          |
| J                       | Webs           |   |   |   | 1.  | I(c) Group exemption r                             | umber 🕨     |                              |          |
| K                       |                | f organization:                                 | Corporation Trust   | Association Other   | L Year of formatio  | n: M   | State of le | gal domicile:                |          |
| P                       | art I<br>1 Bi  | Summary   | be organization's missi   | on or most significant activ  | HOOTE T   |  | DOIT        | DRONOTT                      |          |
|                         | 7              |   | BUCTNECC PROCT  | RAMS IN TEH OLD T   | OWN ADEA IN TH  | UNDS TO IMP  | CAN D       | PROMOTE,                     |          |
| Ce                      | <u> </u>       | ND FOSTER                                       | DOSTNESS LKOGI  | KAMS IN IEH OLD I   | OWN AREA IN II  | HE CITY OF   | SAN_D       | IEGO.                        |          |
| Activities & Governance | -              |   |   |   |   |  |             |                              |          |
| Ievo                    | 2 CI           | heck this box •                                 | if the organization   | n discontinued its operation  | ns or disposed of mor   | e than 25% of its                                  | net ass     | ets.                         |          |
| ğ                       | 3 Ni           | umber of voting                                 | members of the gover  | ning body (Part VI, line 1a   | )   | *********  | 3           |                              | 12       |
| رې<br>دې                | 4 Nu           | umber of indep                                  | endent voting members   | s of the governing body (Pa   | art VI, line 1b)  |  | 4           |                              | 12       |
| vitie                   | 5 To           | otal number of i                                | individuals employed ir   | calendar year 2018 (Part  | V, line 2a)   |  | 5           |                              | 2        |
| ctiv                    |                |   |   | necessary).   |   |  | 6           |                              | 0        |
|                         |                |   |   | <sup>&gt;</sup> art VIII, column (C), line <sup>·</sup><br>from Form 990-T, line 38 . |   |  | 7a<br>7b    |                              | 0.       |
| -                       | DIN            | et unielateu bu                                 |   | ironi i oni 550-1, ine 5a.  |   | Prior Year   |             | Current Year                 | 0.       |
|                         | 8 Co           | ontributions and                                | d grants (Part VIII, line   | 1h)   |   | 46,  |             | 447,2                        |          |
| Revenue                 |                |   |   | 2g)   |   | 34,  |             | 447,2                        |          |
| ver                     |                |   |   | A), lines 3, 4, and 7d)   |   |  |             | 12/2                         | 27.      |
| č                       |                |   |   | nes 5, 6d, 8c, 9c, 10c, and   |   | 72,  | 549.        | 90,9                         | 98.      |
|                         |                |   |   | (must equal Part VIII, colu   |   | 153,   | 973.        | 580,5                        | 07.      |
|                         |                |   |   | X, column (A), lines 1-3)   |   |  |             |                              |          |
|                         |                |   |   | (, column (A), line 4)  |   |  |             |                              |          |
| ŝ                       |                |   |   | e benefits (Part IX, column   |   | 72,  | 720.        | 80,3                         | 60.      |
| Expense                 | <b>16a</b> Pr  |   |   | olumn (A), line 11e)  |   |  |             |                              |          |
| , Š                     | <b>b</b> To    |   | expenses (Part IX, col  |   |   |  |             |                              | <u> </u> |
| ш                       |                | -   |   | nes 11a-11d, 11f-24e)   |   | 131,   | 430.        | 205,1                        | 71.      |
|                         | 1              |   | •   | equal Part IX, column (A),  | ,   | 204,   | 150.        | 285,5                        | 31.      |
|                         |                | evenue less exp                                 | penses. Subtract line 1   | 8 from line 12  |   | -50,   | 177.        | 294,9                        |          |
| Assets or<br>Balances   |                |   |   |   |   | Beginning of Curre                                 |             | End of Year                  |          |
| anot                    | 20 To<br>21 To |   |   |   |   | 142,   |             | 418,0                        |          |
| Net A                   | 1              | •   |   |   |   | 37,  |             | 18,5                         |          |
|                         |                |   |   | ne 21 from line 20.   |   | 104,   | 542.        | 399,5                        | 18.      |
|                         |                | Signature B                                     |   | 76 177  |   |  |             |                              |          |
| com                     | plete. Decla   | of perjury, I declare<br>aration of preparer (c | that I have examined this return<br>other than officer) is based on a | rn, including accompanying schedu<br>all information of which preparer ha             | les and statements, and to the sange of the state of the | ne best of my knowledg                             | e and belie | ef, it is true, correct, a   | ind      |
| -                       |                |   |   |   |   |  |             |                              |          |
| Sig                     | ın             | Signature of                                    | officer   |   |   | Date   |             |                              |          |
| He                      |                | DAVID   | THORNTON  |   |   | TREASURER  |             |                              |          |
|                         |                | Type or print                                   | name and title  | 01  |   |  |             |                              |          |
| 2                       |                | Print/Type prepar                               | rer's name  | Preparer's signature  | Date  | Check  | if P        | TIN                          | ;;       |
| Pa                      | id             | THANH TR  | AN  | THANH TRAN  | - 10/24   | 19 self-employ                                     | ved E       | 00334039                     |          |
|                         | eparer         |   | ► JIMENEZ INZUN   |   | 1   |  |             |                              |          |
| Us                      | e Only         | Firm's address                                  | ► 2445 FIFTH AV   | Æ. STE 420  |   | Firm's EIN   | ▶ 20-       | 1921248                      |          |
| -                       |                |   | SAN DIEGO, CA   |   |   | Phone no.  | (619        |                              | 2        |
| Ma                      | the IRS        | discuss this re                                 | eturn with the preparer   | shown above? (see instruc   | tions)  |  |             | 1                            | No       |
|                         |                |   | Model and a second as   | ne separate instructions.   | 11 A 302522 A 30774 See 1997  | The condition of the second inference of the       | 1.71        |                              |          |

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| Form 990 (2018) | OLD TOWN CHAMBE                        | R OF COMMERCE                                       | 95-6099551 Page 2  |
|-----------------|--|---|--|
|                 |  | ervice Accomplishments                              |  |
|                 |  | a response or note to any line in this Part III,    | ********   |
|                 | ribe the organization's mis            |   | C DROCRAME IN THE OLD TOTAL ADEA   |
|                 |  |   | SS PROGRAMS IN TEH OLD TOWN AREA   |
|                 | CITY OF SAN DIEGO                      | ·   |  |
|                 |  |   |  |
| 2 Did the orga  | nization undertake any signif          | icant program services during the year which were n | ot listed on the prior   |
| Form 990 o      | • -                                    |   |  |
| lf "Yes," des   | cribe these new services on            |   |  |
| 3 Did the orga  | anization cease conducting             | , or make significant changes in how it conducts    | , any program services? Yes X No   |
|                 | cribe these changes on Sche            |   |  |
| 4 Describe th   | e organization's program s             | ervice accomplishments for each of its three larg   | est program services, as measured by expenses.<br>nts and allocations to others, the total expenses, |
| and revenue     | e, if any, for each program            | service reported.                                   | nts and allocations to others, the total expenses,   |
|                 |  |   |  |
| 4a (Code:       | ) (Expenses \$                         | including grants of \$                              | ) (Revenue \$  |
|                 |  |   | S PROGRAMS IN THE OLD TOWN AREA  |
| IN THE          | CITY OF SAN DIEG                       | )   |  |
|                 |  |   |  |
|                 |  |   |  |
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|                 |  |   |  |
|                 |  |   |  |
| 4b (Code:       | ) (Expenses \$                         | including grants of \$                              | ) (Revenue \$  |
| 2               |  |   | , (101011110   |
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| A a (Cada)      | ) (Evenence É                          | including grants of C                               | ) (Devenue - È   |
| 4c (Code:       | ) (Expenses \$                         | including grants of \$                              | ) (Revenue \$  |
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|                 | ~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~ |   |  |
|                 | am services (Describe in S             | · · ·   |  |
| (Expenses       | \$                                     | including grants of \$                              | ) (Revenue \$ )  |
|                 | am service expenses 🕨                  | 0.  |  |

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# Form 990 (2018) OLD TOWN CHAMBER OF COMMERCE

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| Denne           | 2 |
|-----------------|---|
| Page            | 5 |
| 10 - D.S.M.S.H. |   |

| Par          | TIV Checklist of Required Schedules  |      |      |         |
|--------------|--|------|------|---------|
| 1            | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A  | 1    | Yes  | No<br>X |
| 2            | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?  | 2    | X    |         |
| 3            | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I   | 3    |      | x       |
| 4            | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II.  | 4    |      |         |
| 5            | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III  | 5    |      | x       |
| 6            | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I.  | 6    |      | x       |
| 7            | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If 'Yes,' complete Schedule D, Part II</i>  | 7    |      | x       |
| 8            | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III.   | 8    |      | х       |
| 9            | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV.            | 9    |      | x       |
| 10           | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V   | 10   | <br> | x       |
| 11           | If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.  |      |      |         |
| a            | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI.   | 11 a | х    |         |
| Ŀ            | Did the organization report an amount for investments – other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII.   | 11 b |      | x       |
| c            | Did the organization report an amount for investments – program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII  | 11 c |      | x       |
| c            | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX   | 11 d |      | x       |
|              | Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X  | 11 e | Х    |         |
|              | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X   | 11 f |      | X       |
| 1 <b>2</b> a | Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI and XII.  | 12a  | Х    |         |
| b            | Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional  | 12b  |      | x       |
| 13           | Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E  | 13   |      | X       |
| 1 <b>4</b> a | Did the organization maintain an office, employees, or agents outside of the United States?  | 14a  |      | X       |
| b            | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV. | 14b  |      | x       |
| 15           | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If 'Yes,' complete Schedule F, Parts II and IV.  | 15   |      | x       |
|              | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If 'Yes,' complete Schedule F, Parts III and IV.  | 16   |      | x       |
|              | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (Å), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions)  | 17   |      | x       |
|              | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II.  | 18   | x    |         |
| 19           | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III.  | 19   |      | x       |
| 20a          | Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H  | 20a  |      | X       |
| b            | If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?   | 20b  |      |         |
| 21           | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II  | 21   |      | x       |
| BAA          | TEEA0103L 08/03/18   | Form | 990  | (2018)  |

Form 990 (2018) OLD TOWN CHAMBER OF COMMERCE Part IV Checklist of Required Schedules (continued)

| 1 4 | Checkist of Required Schedules (continued)   |             |      |         |
|-----|--|-------------|------|---------|
| 22  | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III.   | 22          | Yes  | No<br>X |
| 23  |  | 23          |      | x       |
| 24  | a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of<br>the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and<br>complete Schedule K. If 'No, 'go to line 25a                     | 24a         |      | x       |
| 1   | <b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b         |      |         |
|     | c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?   | 24c         |      |         |
|     | d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?  | 24d         |      |         |
| 25  | a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I   | 25a         |      |         |
|     | b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and<br>that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete<br>Schedule L, Part I.                               | 25b         |      |         |
| 26  | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?<br>If 'Yes,' complete Schedule L, Part II.                              | 26          |      | x       |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part III. | 27          |      | x       |
| 28  | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):  |             |      |         |
| i   | a A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV  | 28a         |      | Х       |
| I   | <b>b</b> A family member of a current or former officer, director, trustee, or key employee? <i>If 'Yes,' complete Schedule L, Part IV</i>   | 28b         |      | x       |
| •   | c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If 'Yes,' complete Schedule L, Part IV</i>  | 28c         |      | x       |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M   | 29          |      | X       |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If 'Yes,' complete Schedule M</i>  | 30          |      | x       |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part 1   | 31          |      | X       |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II.  | 32          |      | X       |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I   | 33          |      | x       |
|     | Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part II, III, or IV, and Part V, line 1.  | 34          |      | x       |
|     | a Did the organization have a controlled entity within the meaning of section 512(b)(13)?  | 35a         | 1    | X       |
| I   | b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2  | 35b         |      |         |
| 36  | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2   | 36          |      |         |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI  | 37          |      | x       |
| -   | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?<br>Note. All Form 990 filers are required to complete Schedule O  | 38          | Х    |         |
| Pa  | rt V Statements Regarding Other IRS Filings and Tax Compliance   |             |      |         |
|     | Check if Schedule O contains a response or note to any line in this Part V.  |             | Yes  |         |
| 1:  | a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable   | 2.3         | res  | No      |
|     | b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable  |             |      | 1       |
|     | c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?   |             | 1923 | 100     |
| BAA |  | 1 c<br>Form | 990  | (2018)  |

Form 990 (2018)

95-6099551

Page 4

| Form 990 (2                  |  | 95-6099551   |          | P       | age 5  |
|------------------------------|--|--|----------|---------|--|
| Part V                       | Statements Regarding Other IRS Filings and Tax Compliance (co  | ontinued)  | -        |         |  |
|                              |  |  | )        | (es     | No   |
| 2 a Enter<br>ments           | the number of employees reported on Form W-3, Transmittal of Wage and Tax State, filed for the calendar year ending with or within the year covered by this return                       | 2a 2   |          |         |  |
|                              | ast one is reported on line 2a, did the organization file all required federal employme  |  | 2ь       | Х       | 100000000  |
|                              | If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see in   |  | 1        | 220     |  |
| 3 a Did th                   | e organization have unrelated business gross income of \$1,000 or more during the ye   | ar?  | 3a       |         | Х  |
| <b>b</b> If 'Yes,'           | has it filed a Form 990-T for this year? If 'No' to line 3b, provide an explanation in Schedule 0  |  | 3b       |         |  |
| <b>4 a</b> At any<br>financ  | time during the calendar year, did the organization have an interest in, or a signature or oth<br>ial account in a foreign country (such as a bank account, securities account, or other | er authority over, a financial account)?   | 4 a      |         | x  |
|                              | enter the name of the foreign country: ►   |  | 201      | 100     |  |
|                              | structions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financia  |  |          |         | 28.5   |
|                              | ne organization a party to a prohibited tax shelter transaction at any time during the ta  |  | 5 a      |         | X  |
|                              | y taxable party notify the organization that it was or is a party to a prohibited tax shel   | 1. AND 1. | 5 b      |         | Х  |
| <b>c</b> If 'Yes             | ,' to line 5a or 5b, did the organization file Form 8886-T?  | 1910 · X · X · X · X · X · X · X · X · X ·   | 5 c      |         |  |
| <b>6 a</b> Does f<br>solicit | he organization have annual gross receipts that are normally greater than \$100,000, a any contributions that were not tax deductible as charitable contributions?                       | and did the organization   | 6 a      |         | x  |
| <b>b</b> If 'Yes<br>not ta:  | did the organization include with every solicitation an express statement that such contribu deductible?   |  | 6 ь      |         |  |
| 7 Organ                      | izations that may receive deductible contributions under section 170(c).   |  |          | 103     |  |
| a Did th                     | e organization receive a payment in excess of \$75 made partly as a contribution and   | partly for goods and   |          |         |  |
|                              | ,' did the organization notify the donor of the value of the goods or services provided?   | 1322 - 22223C06.6  | 7a<br>7b |         |  |
|                              | organization sell, exchange, or otherwise dispose of tangible personal property for which it   | 20 11/2/2/2/2/   | 10       |         |  |
| Form                         | 3282?  | was required to me   | 7 c      |         |  |
| <b>d</b> If 'Yes             | ,' indicate the number of Forms 8282 filed during the year   | 7 d  |          | 1-3     |  |
| e Did the                    | e organization receive any funds, directly or indirectly, to pay premiums on a persona   | I benefit contract?  | 7 e      |         |  |
| f Did th                     | e organization, during the year, pay premiums, directly or indirectly, on a personal be  | nefit contract?  | 7 f      |         |  |
| g If the c                   | rganization received a contribution of qualified intellectual property, did the organization file  | Form 8899  | -        |         |  |
| h If the                     | ulred?<br>organization received a contribution of cars, boats, airplanes, or other vehicles, did th  | e organization file a  | 7 g      |         |  |
|                              | 1098-C?<br>oring organizations maintaining donor advised funds. Did a donor advised fund maintained  |  | 7 h      |         |  |
| -                            | zation have excess business holdings at any time during the year?  |  | 8        |         | 1000   |
|                              | oring organizations maintaining donor advised funds.   |  | 0        | 10.00   | K. MAR   |
| -                            | e sponsoring organization make any taxable distributions under section 4966?   |  | 9 a      |         | and the second s |
|                              | e sponsoring organization make a distribution to a donor, donor advisor, or related pe   |  | 9 b      | -       |  |
|                              | n 501(c)(7) organizations. Enter:  |  | 5.5      | 530     |  |
|                              | on fees and capital contributions included on Part VIII, line 12   | 10a  |          | 185     | 38   |
|                              | receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  | - C  |          |         | 1  |
|                              | n 501(c)(12) organizations. Enter:   |  |          | 100     |  |
| a Gross                      | income from members or shareholders  | 11a  | 3        | 12      |  |
| <b>b</b> Gross<br>agains     | income from other sources (Do not net amounts due or paid to other sources t amounts due or received from them.).  | 116  |          | A North |  |
| 12a Sectio                   | n 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of  | of Form 1041? 1  | 2a       |         |  |
| <b>b</b> If 'Yes             | ,' enter the amount of tax-exempt interest received or accrued during the year   | 12b  |          | 100     | 1.5  |
|                              | n 501(c)(29) qualified nonprofit health insurance issuers.   |  |          |         |  |
| <b>a</b> Is the              | organization licensed to issue qualified health plans in more than one state?  | 1  | 3a       |         |  |
|                              | See the instructions for additional information the organization must report on Schedu   | ile O.   |          |         |  |
| which                        | he amount of reserves the organization is required to maintain by the states in the organization is licensed to issue qualified health plans   | 136  | 1        | 1.22    |  |
|                              | he amount of reserves on hand  | 13c  |          | 19      |  |
|                              | e organization receive any payments for indoor tanning services during the tax year?   |  | 4a       |         | X  |
| <b>b</b> If 'Yes             | ,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in  | Schedule Q 1   | 4ь       |         |  |
| excess                       | organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 is parachute payment(s) during the year?   |  | 5        |         | x  |
|                              | see instructions and file Form 4720, Schedule N.   |  |          |         | 127  |
|                              | organization an educational institution subject to the section 4968 excise tax on net ir<br>,' complete Form 4720, Schedule O.   | vestment income?   | 6        |         | X  |

| Forr | n 990 (2018) OLD TOWN CHAMBER OF COMMERCE 95-6099551  |          | Р            | age <b>6</b> |
|------|---|----------|--------------|--------------|
| Pa   | rt VI Governance, Management, and Disclosure For each 'Yes' response to lines 2 through 7b be   | low,     | and          | for          |
|      | a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or chan Schedule O. See instructions.  | ges i    | n            |              |
|      | Check if Schedule O contains a response or note to any line in this Part VI   |          |              | X            |
| Sec  | tion A. Governing Body and Management   |          |              |              |
|      |   |          | Yes          | No           |
| 1:   | a Enter the number of voting members of the governing body at the end of the tax year   |          |              |              |
|      | If there are material differences in voting rights among members<br>of the governing body, or if the governing body delegated broad<br>authority to an executive committee or similar committee, explain in Schedule O.   |          | <u> - 54</u> |              |
|      |   |          |              | 3.0          |
| -    | b Enter the number of voting members included in line 1a, above, who are independent <u>1b</u>  |          |              | 1            |
| 2    | officer, director, trustee, or key employee?  | 2        | 133          | x            |
| 3    | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?  | 3        |              | х            |
| 4    | Did the organization make any significant changes to its governing documents  |          |              |              |
|      | since the prior Form 990 was filed?   | 4        |              | X            |
| 5    | Did the organization become aware during the year of a significant diversion of the organization's assets?  | 5        |              | X            |
| 6    | Did the organization have members or stockholders? SEE .SCHEDULE . O  | 6        | X            |              |
| 78   | a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?SEESCHEDULEO  | 7 a      | x            |              |
| I    | b Are any governance decisions of the organization reserved to (or subject to approval by) members, SEE SCH O stockholders, or persons other than the governing body?   | 7 b      | х            |              |
| 8    | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:   |          |              |              |
| ä    | a The governing body?   | 8a       | Х            |              |
| E E  | b Each committee with authority to act on behalf of the governing body?   | 8 b      | Х            |              |
| 9    | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O  | 9        |              | Х            |
| Sec  | tion B. Policies (This Section B requests information about policies not required by the Internal Re  | venu     | ie Co        | de.)         |
|      |   |          | Yes          | No           |
|      | a Did the organization have local chapters, branches, or affiliates?  | 10 a     |              | X            |
| ł    | If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  | 10 ь     |              |              |
| 11 a | a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?   | 11 a     | X            |              |
| ŀ    | Describe in Schedule O the process, if any, used by the organization to review this Form 990. SEE SCHEDULE O  | 1        | 33           | 31-20        |
|      | a Did the organization have a written conflict of interest policy? If 'No,' go to line 13   | 12a      | Х            |              |
| ł    | • Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?   | 12Ь      | х            |              |
| C    | bid the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in Schedule O how this was doneSEE. SCHEDULE. O  | 12c      | x            |              |
| 13   | Did the organization have a written whistleblower policy?   | 13       | Х            |              |
| 14   | Did the organization have a written document retention and destruction policy?  | 14       | Х            |              |
| 15   | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  |          |              |              |
| a    | a The organization's CEO, Executive Director, or top management official. SEE. SCHEDULE.0   | 15a      | X            |              |
| k    | Other officers or key employees of the organization SEE . SCHEDULE0.  | 15 b     | Х            |              |
|      | If 'Yes' to line 15a or 15b, describe the process in Schedule O (see instructions).   |          |              | 15           |
| 16 a | a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?   | 16a      |              | х            |
| t    | If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its<br>participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the<br>organization is present atom with respect to surgements? | 101      |              | 272          |
| Sec  | organization's exempt status with respect to such arrangements?   | 16 b     |              |              |
|      | List the states with which a copy of this Form 990 is required to be filed ► CA   |          |              | ;            |
| 18   | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable) 990 and 990-T (Section 50   | 1(c)(3   | )s onl       | v)           |
|      | available for public inspection. Indicate how you made these available. Check all that apply.           Own website         Another's website         X         Upon request         Other (explain in Schedule O)  | - (-7(-) | /,           | ,,           |
| 19   | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available the public during the tax year. SEE SCHEDULE O   | ole to   |              |              |
| 20   | State the name, address, and telephone number of the person who possesses the organization's books and records  |          |              |              |
|      | SUNNY LEE P.O. BOX 82686 SAN DIEGO CA 92138 619-291-4903  |          |              |              |
| RAA  |   | Form     | 000 /        | 2010         |

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| Form 990 (2018) OLD TOWN CHAMBER OF COMMERCE   | 95-6099551                            | Page <b>7</b> |
|--|---------------------------------------|---------------|
| Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest<br>Independent Contractors  | Compensated Employe                   | es, and       |
| Check if Schedule O contains a response or note to any line in this Part VII   | · · · · · · · · · · · · · · · · · · · |               |
| Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensate  | ed Employees                          |               |
| 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending v organization's tax year.   | vith or within the                    |               |
| • List all of the organization's <b>current</b> officers, directors, trustees (whether individuals or organization compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid. | ons), regardless of amount of         |               |

• List all of the organization's current key employees, if any. See instructions for definition of 'key employee.'

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the

organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| Immed                              |  |                                   | (                     | C)  |          | -      |  |   |  |
|------------------------------------|--|-----------------------------------|-----------------------|---|----------|--------|--|---|--|
| <b>(A)</b><br>Name and Title       |  | Pos<br>than<br>is                 | s both a              | o not c<br>ox, unio<br>n office<br>tor/trus |          | a      | (D)<br>Reportable<br>compensation from<br>the organization | (E)<br>Reportable<br>compensation from<br>related organizations | <b>(F)</b><br>Estimated<br>amount of other<br>compensation |
|                                    | per<br>week<br>(list any<br>hours for<br>related<br>organiza-<br>tions<br>below<br>dotted<br>line) | Individual trustee<br>or director | Institutional trustee | Key employee                                | employee | Former | (W-2/1099-MISC)  | (W-2/1099-MISC)   | from the<br>organization<br>and related<br>organizations   |
| (1) SUNNY LEE                      | 40   |                                   |                       |   |          |        |  |   |  |
| EXECUTIVE DIR.                     | 0  | X                                 |                       |   |          |        | 48,752.  | 0.  | 0.   |
| (2) MICHAEL HOWLAND                | 2  |                                   |                       |   |          |        |  |   |  |
| DIRECTOR                           | 0  | X                                 |                       | _   | _        |        | 0.   | 0.  | 0.   |
| (3) CHRISTINE SMITH                | 2  |                                   |                       |   |          |        |  |   |  |
| DIRECTOR                           | 0  | X                                 |                       | _   |          |        | 0.   | 0.  | 0.   |
| (4) DIANE POWERS                   | 2  |                                   |                       |   |          |        |  |   |  |
| DIRECTOR                           | 0  | X                                 |                       |   |          |        | 0.   | 0.  | 0.   |
| (5) PATTY DUCEY-BROOKS<br>DIRECTOR | 20   | x                                 |                       |   |          |        | 0.   | 0.  | 0.   |
| (6) STEVE BLASSINGHAM              | 2  | n                                 |                       |   | +        |        | 0.   | 0.  |  |
| DIRECTOR                           | 0  | X                                 |                       |   |          |        | 0.   | 0.  | 0.   |
| (7) JUSTINE D. LEE                 | 2  |                                   |                       |   | 1        |        |  |   | 0.   |
| DIRECTOR                           |  | X                                 |                       |   |          |        | 0.   | 0.  | 0.   |
| (8) LINDA ACUNA                    | 2  |                                   |                       |   | 1        |        |  |   |  |
| DIRECTOR                           | 0  | X                                 |                       |   |          |        | 0.   | Ο.  | 0.   |
| (9) RAMZI MURAD                    | 2  |                                   |                       |   |          |        |  | -   |  |
| DIRECTOR                           | 0  | X                                 |                       |   |          |        | 0.   | 0.  | 0.   |
| (10) FRED GRAND                    | 2  |                                   |                       |   |          |        |  |   |  |
| PRESIDENT                          |  |                                   | X                     | ζ   |          |        | 0.   | 0.  | 0.   |
| (11) CHUCK ROSS                    | 2  |                                   |                       | 1   |          |        |  |   |  |
| VICE PRESIDENT                     | 0  |                                   | Z                     | <   |          |        | 0.   | 0   | 0.   |
| (12) JEANNE FERRELL                | 2  |                                   |                       |   |          |        |  |   |  |
| SECRETARY                          | 0  |                                   | X                     | ۲L  |          |        | 0.   | 0.  | 0.   |
| (13) DAVID THORNTON                | 2  |                                   |                       |   |          |        |  |   |  |
| TREASURER                          | 0  |                                   | X                     | ٢   |          |        | 0.   | 0.  | 0.   |
| (14) SUNNY LEE                     | 40   |                                   |                       |   |          |        |  |   |  |
| EXECUTIVE DIRECTOR                 | 0  |                                   |                       |   | X        |        | 0.   | 0.  | 0.   |
| BAA                                | TEEA0  | 107L                              | 08/03/1               | 8   |          |        |  |   | Form 990 (2018)  |

# Form 990 (2018) OLD TOWN CHAMBER OF COMMERCE

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| Form 990 (2018) OLD TOWN CHAMBER OF COM   |  | 12                   | -                     |                                  |                       | _                               |              |  | 95-609955                                  | 1                          |   | ge <b>8</b> |
|---|--|----------------------|-----------------------|----------------------------------|-----------------------|---------------------------------|--------------|--|--|----------------------------|---|-------------|
| Part VII Section A. Officers, Directors, Tr   | (B)  | Key                  | En                    | 1plo<br>(0                       |                       | es,                             | and          | d Highest Com                                | pensated Empl                              | oyee                       | s (conti  | nued,       |
| (A)<br>Name and title   | Average<br>hours<br>per  | offic                | , unle<br>cer ai      | Pos<br>theck<br>ess pe<br>nd a d | more<br>more<br>erson | e than<br>is bot<br>or/trus     | h an<br>tee) |  | (E)<br>Reportable<br>compensation from     | amo                        | <b>(F)</b><br>Estimated<br>punt of ot           | her         |
|   | (list any<br>for<br>related<br>organiza<br>- tions<br>below<br>dotted<br>line) | ar director          | Institutional trustee | Officer                          | Key employee          | Highest compensated<br>employee | Former       | the organization<br>(W-2/1099-MISC)          | related organizations<br>(W-2/1099-MISC)   | or<br>a                    | from the<br>ganizatio<br>nd relate<br>ganizatio | on<br>d     |
| (15)  |  |                      |                       |                                  |                       |                                 |              |  |  |                            |   |             |
| (16)  |  |                      |                       |                                  |                       |                                 |              |  |  |                            |   |             |
| (17)  |  |                      | _                     |                                  |                       |                                 |              |  |  |                            |   |             |
| (18)  |  |                      |                       |                                  |                       |                                 |              |  |  |                            |   |             |
| (19)  |  |                      |                       |                                  |                       |                                 |              |  |  |                            |   |             |
| (20)  |  | 4                    |                       |                                  |                       |                                 |              |  |  |                            |   |             |
| (21)  |  | -                    |                       |                                  |                       |                                 |              |  |  |                            |   |             |
| (22)  |  |                      |                       |                                  |                       |                                 |              |  |  |                            |   |             |
| (23)  |  |                      |                       |                                  |                       |                                 |              |  |  |                            |   |             |
| (24)  |  |                      |                       |                                  |                       |                                 |              |  |  |                            |   |             |
| (25)  |  |                      |                       |                                  |                       |                                 |              |  |  |                            |   |             |
| 1 b Sub-total   |  |                      |                       |                                  |                       |                                 |              | 48,752.                                      | 0.   |                            |   | С           |
| c Total from continuation sheets to Part VII, Secti<br>d Total (add lines 1b and 1c)  |  |                      |                       |                                  |                       |                                 |              | 0.<br>48,752.                                | 0.   |                            |   | 0           |
| 2 Total number of individuals (including but not limited  |  |                      |                       |                                  |                       |                                 | /ed          |  |  | ensatio                    | n   | С           |
| from the organization 🕨 🛛 🛛 🖉   |  |                      |                       |                                  |                       |                                 |              |  |  |                            | 4 6-4   |             |
| 3 Did the organization list any former officer, direct  | tor, or tru  | stee.                | kev                   | / em                             | vola                  | vee.                            | or h         | idhest compensat                             | ed employee                                | 23                         | Yes   | N           |
| <ul><li>on line 1a? If 'Yes,' complete Schedule J for suc</li><li>4 For any individual listed on line 1a, is the sum of</li></ul>               | <i>h individu</i><br>f reportab  | <i>ial</i><br>le coi | mpe                   | insa                             | tion                  | and                             | ••••         | er compensation 1                            |  | . 3                        |   | X           |
| the organization and related organizations greate<br>such individual  | er than \$1  | 50,00                | )0?                   | lf 'Υ<br>                        | 'es,                  | ' com                           | plei         | te Schedule J for                            | a oo ammaada amaa aada                     | . 4                        |   | X           |
| 5 Did any person listed on line 1a receive or accru<br>for services rendered to the organization? If 'Yes<br>Section B. Independent Contractors | e comper<br>s,' comple   | isatio<br>te Sc      | n fre<br>hed          | om i<br>lule                     | any<br>J fo           | unre<br>r suc                   | late<br>h p  | d organization or<br>erson                   | individual                                 | . 5                        |   | X           |
| <ol> <li>Complete this table for your five highest compen-<br/>compensation from the organization. Report compen-</li> </ol>                    | sated indestion for  | epend<br>the ca      | dent                  | t cor<br>dar v                   | ntrao<br>/ear         | ctors<br>endir                  | tha<br>ng w  | t received more th<br>with or within the ord | nan \$100,000 of<br>ganization's tax year. |                            |   |             |
| (A)<br>Name and business address  |  |                      |                       |                                  |                       |                                 | (B)          |  |  | <b>(C)</b><br>Compensation |   |             |
|   |  |                      |                       |                                  |                       |                                 |              |  |  |                            |   |             |
|   |  |                      |                       |                                  |                       |                                 |              |  |  |                            |   |             |
| 2 Total number of independent contractors (including b  | out not limi   | ited to              | tho                   | se li                            | sted                  | l abov                          | /e) \        | who received more                            | than                                       |                            | 19-25   | RE          |
| \$100,000 of compensation from the organization   | • 0  |                      |                       |                                  |                       |                                 |              |  |  | Form                       | 000   | 201         |
|   |  | TEEA0                | JOU                   | 00/U                             | 3/10                  |                                 |              |  |  | rom                        | 990 (   | 2U          |

#### Part VIII Statement of Revenue

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|            |   |                 |                 | <b>(A)</b><br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | <b>(D)</b><br>Revenue<br>excluded from<br>under section<br>512-514 |
|------------|---|-----------------|-----------------|-----------------------------|--|---|--|
| 1 a        | Federated campaigns   |                 |                 | CEL STREET                  |  |   | all the face of  |
| 3 6        | Membership dues.  |                 |                 |                             |  |   |  |
| c c        | Fundraising events  |                 | 18,150.         |                             | Astron Charles                                     |   |  |
| C          | Related organizations   | 1 d             |                 |                             |  |   |  |
| 5          | e Government grants (contributions)   |                 | 429,130.        |                             |  |   |  |
| f          | All other contributions, gifts, grants, and similar amounts not included above            | 1f              |                 |                             | 新聞もなれた   |   |  |
|            | Noncash contributions included in lines 1   |                 |                 |                             |  |   |  |
| ľ          | <b>Total.</b> Add lines 1a-1f   |                 | •               | 447,280.                    |  |   |  |
| 1          |   |                 | Business Code   | 41,200.                     | REAL PROPERTY OF                                   |   |  |
| 2a         | FEES & CONTRACTS GOV AGC  | Y               |                 | 34,506.                     | 34,506.  |   |  |
|            | CO-OP PAYMENTS  |                 |                 | 7,723.                      | 7,723.   |   |  |
| c          |   |                 |                 |                             |  |   |  |
| c          | 1   |                 |                 |                             |  |   |  |
| e          | All other program service rever   |                 |                 |                             |  |   |  |
|            |   | - E             | •               | 10.000                      |  | 0.0010-000-070-0                        | -  |
| -          | <b>Total.</b> Add lines 2a-2f   | M0380.V         |                 | 42,229.                     | 1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.             |   |  |
| 3          | Investment income (including d other similar amounts)                                     | ividends        | s, interest and |                             |  |   |  |
| 4          | Income from investment of tax-  |                 |                 |                             |  |   |  |
| 5          | Royalties   | •               |                 |                             |  |   |  |
|            |   | Real            | (ii) Personal   |                             |  |   | 19.57 - 18.  |
| <b>6</b> a | a Gross rents   |                 |                 |                             |  |   |  |
| t          | Less: rental expenses   |                 |                 |                             | The Real of the                                    |   |  |
|            | Rental income or (loss)   |                 |                 |                             |  | 15.19 28 20                             | 21 (   |
| C          | Net rental income or (loss)   |                 |                 |                             |  |   |  |
| <b>7</b> a | Gross amount from sales of (i) Se   | curities        | (ii) Other      |                             |  |   |  |
|            | Less: cost or other basis     and sales expenses  |                 |                 |                             |  |   |  |
|            |   |                 |                 |                             |  |   |  |
| d          | Net gain or (loss)  | • • • • • • • • | ••••••          |                             |  |   |  |
| 8 a        | a Gross income from fundraising<br>(not including \$<br>of contributions reported on line |                 |                 |                             |  |   |  |
|            | See Part IV, line 18  | • 255           | 214,085.        |                             | 手術で 法21年1  |   |  |
| b          | Less: direct expenses   |                 | 011/0001        |                             |  |   | N PALSANNAS  |
| c          | : Net income or (loss) from fund  | aising e        |                 | 90,998.                     | and south  |   |  |
| 9 a        | Gross income from gaming acti<br>See Part IV, line 19                                     | vities.         | 3               |                             |  | 김 영화 김 명<br>동생과 아니다                     |  |
| b          | Less: direct expenses.  | s. 5842         |                 |                             |  |   | R WE BUILD   |
| c          | : Net income or (loss) from gami  | ng activ        | ities►          |                             |  |   |  |
|            | Gross sales of inventory, less rand allowances  | ŝ               |                 |                             |  |   |  |
|            | Less: cost of goods sold  |                 |                 |                             |  |   |  |
| C          | : Net income or (loss) from sales   | of inve         |                 |                             |  |   |  |
| 11         | Miscellaneous Revenue   |                 | Business Code   |                             |  |   | M REAL PROVING   |
| 11 a       |   |                 |                 |                             |  |   |  |
|            |   |                 |                 |                             |  |   |  |
| 1 -        | All other revenue   |                 |                 |                             |  |   |  |
|            | <b>Total.</b> Add lines 11a-11d   |                 |                 |                             |  |   |  |

Form 990 (2018)

# Form 990 (2018) OLD TOWN CHAMBER OF COMMERCE Part IX Statement of Functional Expenses

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| Do 1<br>6b, | tion 501(c)(3) and 501(c)(4) organizations must com<br>Check if Schedule O contains a r  | esponse or note to any       | ner organizations must co<br>line in this Part IX | mplete column (A).                               |                                       |
|-------------|--|------------------------------|---|--|---------------------------------------|
| 6b,         |  |                              | line in this Part IX                              |  |                                       |
| 6b,         |  |                              |   |  |                                       |
|             | not include amounts reported on lines<br>7b, 8b, 9b, and 10b of Part VIII.   | <b>(A)</b><br>Total expenses | <b>(B)</b><br>Program service<br>expenses         | <b>(C)</b><br>Management and<br>general expenses | <b>(D)</b><br>Fundraising<br>expenses |
| 1           | Grants and other assistance to domestic<br>organizations and domestic governments.<br>See Part IV, line 21<br>Grants and other assistance to domestic  |                              |   |  |                                       |
| 2           | individuals. See Part IV, line 22  |                              |   |  |                                       |
| э           | organizations, foreign governments, and for-<br>eign individuals. See Part IV, lines 15 and 16   |                              |   |  |                                       |
| 4           | Benefits paid to or for members  |                              |   |  |                                       |
| 5           | Compensation of current officers, directors, trustees, and key employees   | 48,752.                      | 32,664.   | 16,088.  | 0.                                    |
| 6           | Compensation not included above, to<br>disqualified persons (as defined under<br>section 4958(f)(1)) and persons described<br>in section 4958(c)(3)(B)   | 0                            | 0   |  | 0                                     |
| 7           | Other salaries and wages   | 0.<br>24,397.                | 0. 16,346.  | 0.   | 0.                                    |
| 8           | Pension plan accruals and contributions<br>(include section 401(k) and 403(b)<br>employer contributions)   | 24,397.                      | 10,540.   | 8,031.   |                                       |
| 9           | Other employee benefits  |                              |   |  |                                       |
| 10<br>11    | Payroll taxes<br>Fees for services (non-employees):  | 7,211.                       | 4,831.  | 2,380.   |                                       |
|             | Management.  |                              |   |  |                                       |
|             | Legal  |                              |   |  |                                       |
|             | Accounting.  | 5,500.                       | 3,685.  | 1,815.   |                                       |
|             | Lobbying.  | 5,500.                       | 5,005.  |  |                                       |
| e           | e Professional fundraising services. See Part IV, line 17 🚌  |                              |   |  |                                       |
|             | Investment management fees   |                              |   |  |                                       |
|             | Other. (If line 11g amount exceeds 10% of line 25, column<br>(A) amount, list line 11g expenses on Schedule 0.)  | 2,798.                       | 1,875.  | 923.   |                                       |
|             | Advertising and promotion  | 19,019.                      | 19,019.   |  |                                       |
| 13          | Office expenses  |                              |   |  |                                       |
| 14          | Information technology   |                              |   |  |                                       |
| 15<br>16    | Occupancy.   | 30,782.                      | 20 (24  | 10 100   |                                       |
| 17          | Travel   | 30,102.                      | 20,624.   | 10,158.  |                                       |
| ••          | Payments of travel or entertainment<br>expenses for any federal, state, or local<br>public officials.  |                              |   |  |                                       |
| 19          | Conferences, conventions, and meetings   | 1,775.                       | 1,189.  | 586.   |                                       |
| 20          | Interest   |                              |   |  |                                       |
| 21          | Payments to affiliates.  |                              |   |  |                                       |
| 22          | Depreciation, depletion, and amortization  |                              |   |  |                                       |
| 23<br>24    | Other expenses. Itemize expenses not   | 2,666.                       | 1,786.  | 880.   | A SA A A SA AMARAN                    |
| - •         | covered above (List miscellaneous expenses<br>in line 24e. If line 24e amount exceeds 10%<br>of line 25, column (A) amount, list line 24e<br>expenses on Schedule O.)  |                              |   |  |                                       |
| а           | DESIGN   | 116,790.                     | 116,790.  |  |                                       |
| b           | PARKING PROGRAM EXPENSE  | 11,810.                      | 11,810.   |  |                                       |
|             | TELEPHONE  | 3,219.                       | 2,157.  | 1,062.   |                                       |
|             | OFFICE SUPPLIES  | 2,889.                       | 1,936.  | 953.   |                                       |
|             | All other expenses   | 7,923.                       | 5,310.  | 2,613.   |                                       |
| 25          | Total functional expenses. Add lines 1 through 24e   | 285,531.                     | 240,022.  | 45,509.  | 0.                                    |
| 26          | Joint costs. Complete this line only if<br>the organization reported in column (B)<br>joint costs from a combined educational<br>campaign and fundraising solicitation.<br>Check here ► if following<br>SOP 98-2 (ASC 958-720) |                              |   |  |                                       |

# Form 990 (2018) OLD TOWN CHAMBER OF COMMERCE Part X Balance Sheet

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| -                                      |  | (A)<br>Beginning of year |          | <b>(B)</b><br>End of year             |
|--|--|--------------------------|----------|---------------------------------------|
| 1                                      | Cash – non-interest-bearing  | 109,350.                 | 1        | 403,945                               |
| 2                                      | Savings and temporary cash investments   |                          | 2        | · · · · · · · · · · · · · · · · · · · |
| 3                                      | Pledges and grants receivable, net   |                          | 3        |                                       |
| 4                                      | Accounts receivable, net   | 29,981.                  | 4        | 11,335                                |
| 5                                      | Loans and other receivables from current and former officers, directors,<br>trustees, key employees, and highest compensated employees. Complete<br>Part II of Schedule L  |                          | 5        |                                       |
| 6                                      | The second state was reached and the second state of the second st |                          | 6        |                                       |
| 7                                      |  |                          | 7        |                                       |
| 8                                      | Inventories for sale or use  |                          | 8        |                                       |
| 9                                      | Prepaid expenses and deferred charges  |                          | 9        |                                       |
| 10                                     | a Land, buildings, and equipment: cost or other basis.   |                          |          |                                       |
|  | Complete Part VI of Schedule D         10a         3,819.           b Less: accumulated depreciation         10b         3,819.  |                          | Carset!  |                                       |
|  |  |                          | 10 c     |                                       |
| 11                                     | 150 States and a state state state state state state state state states and s |                          | 11       |                                       |
| 12                                     |  |                          | 12       |                                       |
|  | 3  |                          | 13       |                                       |
| 14                                     | 3  |                          | 14       |                                       |
| 15                                     |  | 2,783.                   | 15       | 2,78                                  |
| 16                                     |  | 142,114.                 | 16       | 418,06                                |
| 18                                     |  | 13,518.                  | 17       | 8,80                                  |
| 19                                     |  | 14,878.                  | 18<br>19 | 56                                    |
| 20                                     | Tax-exempt bond liabilities  |                          | 20       |                                       |
|  | Escrow or custodial account liability. Complete Part IV of Schedule D  |                          | 20       |                                       |
| 22                                     | The Annual An  |                          | 21       |                                       |
| 21<br>22                               | key employees, highest compensated employees, and disqualified persons.<br>Complete Part II of Schedule L  |                          | 22       |                                       |
| 23                                     |  |                          | 23       |                                       |
| 24                                     |  |                          | 24       |                                       |
| 25                                     |  | 9,176.                   | 25       | 9,17                                  |
| 26                                     |  | 37,572.                  | 26       | 18,54                                 |
|  | Organizations that follow SFAS 117 (ASC 958), check here ► 🛛 🛛 and complete  | 0,10,111                 | 1000     | 10,01                                 |
|  | lines 27 through 29, and lines 33 and 34.  |                          |          |                                       |
| 27                                     | Unrestricted net assets  | 104,542.                 | 27       | 72,09                                 |
| 28                                     | Temporarily restricted net assets  |                          | 28       | 327,42                                |
| 29                                     |  |                          | 29       |                                       |
| 27<br>28<br>29<br>30<br>31<br>32<br>33 | Organizations that do not follow SFAS 117 (ASC 958), check here ►<br>and complete lines 30 through 34.   |                          |          |                                       |
| 30                                     |  |                          | 30       |                                       |
| 31                                     | Paid-in or capital surplus, or land, building, or equipment fund.  |                          | 31       |                                       |
| 32                                     | Retained earnings, endowment, accumulated income, or other funds.  |                          | 32       |                                       |
| 33                                     | Total net assets or fund balances.   | 104 640                  | 33       | 200 514                               |
| 33                                     |  | 104,542.                 | 33<br>34 | 399,518                               |
| A                                      | TEEA0111L 08/03/18   | 142,114.                 | 34       | 418,063<br>Form <b>990</b> (20        |

| Forr | n 990 (2018) OLD TOWN CHAMBER OF COMMERCE 95-  | -6099551            |           | Pa   | ge <b>12</b> |
|------|--|---------------------|-----------|------|--------------|
| Pa   | rt XI Reconciliation of Net Assets   |                     |           |      | -            |
|      | Check if Schedule O contains a response or note to any line in this Part XI  |                     |           |      |              |
| 1    | Total revenue (must equal Part VIII, column (A), line 12)  |                     | 5         | 80,5 | 507.         |
| 2    | Total expenses (must equal Part IX, column (A), line 25)   | 2                   |           |      | 531.         |
| 3    | Revenue less expenses. Subtract line 2 from line 1   | 3                   |           |      | 976.         |
| 4    | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)).   | 4                   |           |      | 542.         |
| 5    | Net unrealized gains (losses) on investments.  | 5                   |           |      |              |
| 6    | Donated services and use of facilities.  | 6                   |           |      |              |
| 7    | Investment expenses  | 7                   |           |      |              |
| 8    | Prior period adjustments   | 8                   |           |      |              |
| 9    | Other changes in net assets or fund balances (explain in Schedule O)   | 9                   |           |      | 0.           |
| 10   | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,   |                     |           |      |              |
|      | column (B))  | 10                  | 3         | 99,5 | 518.         |
| Pa   | rt XII Financial Statements and Reporting  |                     |           |      |              |
|      | Check if Schedule O contains a response or note to any line in this Part XII.  |                     | io consta |      | . П.         |
| _    | 10   |                     |           | Yes  | No           |
| 1    | Accounting method used to prepare the Form 990: Cash X Accrual Other   |                     |           | 10-1 |              |
|      | If the organization changed its method of accounting from a prior year or checked 'Other,' explain<br>in Schedule O.   |                     |           |      |              |
| 2:   | a Were the organization's financial statements compiled or reviewed by an independent accountant?  |                     | 2a        |      | Х            |
|      | If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review separate basis, consolidated basis, or both:<br>Separate basis Consolidated basis Both consolidated and separate basis | ed on a             |           |      |              |
| 1    | b Were the organization's financial statements audited by an independent accountant?   |                     | 2 b       | Х    |              |
|      | If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separ<br>basis, consolidated basis, or both:<br>X Separate basis Consolidated basis Both consolidated and separate basis     | ate                 |           |      |              |
| •    | c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit<br>review, or compilation of its financial statements and selection of an independent accountant?         | 1974:1474:1474:1474 | 2 c       |      | х            |
| _    | If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.  |                     |           |      |              |
| 3 8  | a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single<br>Audit Act and OMB Circular A-133?  |                     | 3a        |      | X            |
| 1    | b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required au<br>or audits, explain why in Schedule O and describe any steps taken to undergo such audits               |                     | 3 b       |      |              |
| BAA  | TEEA0112L 08/03/18   |                     | Form      | 990  | (2018)       |

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#### Harney Street Weekend Market Revenue

| Week   | Sat Receipts  | Sun Receipts | M Total             | Week   | Sat Dennint- | Sun Dansinte | M Total               | Wash          | Sat Dominte Sur Dest      | MTatal  |
|--------|---------------|--------------|---------------------|--------|--------------|--------------|-----------------------|---------------|---------------------------|---------|
| 1-Jul  | Sat Receipts  |              | WI I Utal           | 6-Jul  | Sat Receipts | Sun Receipts | NI I otal             | Week<br>1-Jul | Sat Receipts Sun Receipts | M Total |
| 7-Jul  | \$1.651.35    | \$1,540.80   |                     | 13-Jul | 1857,4       | \$1,356,15   |                       | 7-Jui         |                           |         |
| 14-Jul | \$1,651.35    | \$1,497.50   |                     | 20-Jul | \$1,454.65   | \$1,338.90   |                       |               |                           |         |
| 21-Jul | \$1,496.95    | \$1,410_75   |                     | 20-Jul | \$1,439.60   | \$1,207.00   |                       | 14-Jul        | -                         |         |
| 28-Jul | \$1,524.50    | \$1,157_00   |                     |        | \$1,870.65   | \$1,321.15   | \$11,845.50           | 21-Jul        | -                         |         |
| 4-Aug  | \$1,777.00    | \$1,589.00   | \$13,644,85         | 3-Aug  | \$1,813.25   | \$1,222.65   |                       | 28-Jul        |                           | \$0_0   |
|        | \$1,812.20    | \$1,399.00   |                     | 10-Aug | \$2,194,30   | \$1,239,15   |                       | 4-Aug         | _                         |         |
| 11-Aug | \$1,233.00    | \$1,268.00   |                     | 17-Aug | \$1,709.95   | \$911_60     |                       | 11-Aug        | _                         |         |
| 18-Aug | \$1,277.75    | \$1,184_00   |                     | 24-Aug | \$1,934.75   | \$1,057.00   |                       | 18-Aug        | _                         |         |
| 25-Aug | \$1,498_00    | \$1,236_00   | \$10,907,95         | 31-Aug | \$1,483.00   |              | \$13,565.65           | 25-Aug        |                           | \$0.0   |
| 1-Sep  | \$1,547.00    | \$1,203.00   |                     | 1-Sep  | \$1,103,95   | \$1,507.50   |                       | 1-Sep         |                           |         |
| 8-Sep  | \$1,586.00    | \$1,318.00   |                     | 7-Sep  | \$1,750.00   | \$1,050.35   |                       | 8-Sep         |                           |         |
| 15-Sep | \$1,426.50    | \$1,236.00   |                     | 14-Sep | \$2,262.78   | \$1,632,93   |                       | 15-Sep        |                           |         |
| 22-Sep | \$1,362,00    | \$1,159.00   |                     | 21-Sep | \$1,868.20   | \$747.75     |                       | 22-Sep        |                           |         |
| 29-Sep | \$1,216.00    | \$344,00     | \$12,397.50         | 28-Sep | \$1,841.20   | \$962_70     | \$14,727.36           | 29-Sep        |                           | \$0,0   |
| 6-Oct  | \$1,179.00    | \$863_00     |                     | 5-Oct  | \$1,608,25   | \$801_75     |                       | 6-Oct         |                           |         |
| 13-Oct | \$1,232.00    | \$1,244.00   |                     | 12-Oct | \$1,757_00   | \$1,033.75   |                       | 13-Oct        |                           |         |
| 20-Oct | \$1,075.00    | \$919.50     |                     | 19-Oct | \$2,143 90   | \$1,128.00   |                       | 20-Oct        |                           |         |
| 27-Oct | \$1,718,50    | \$1,319.50   | \$9,550.50          | 26-Oct | \$1,849.50   | \$1,027.75   | \$11,349.90           | 27-Oct        |                           | \$0_0   |
| 3-Nov  | \$2,922.00    | \$2,366.91   |                     | 2-Nov  | \$3,658_71   | \$2,299.25   |                       | 3-Nov         |                           |         |
| 10-Nov | \$1,566.00    | \$1,382.50   |                     | 9-Nov  | \$1,856.05   | \$1,058,80   |                       | 10-Nov        |                           |         |
| 17-Nov | \$1,439.00    | \$958.00     |                     | 16-Nov | \$1,849.25   | \$964,25     |                       | 17-Nov        |                           |         |
| 24-Nov | \$1,637.00    | \$1,212,00   | \$13,483.41         | 23-Nov | \$1,827.30   | \$900,50     |                       | 24-Nov        |                           | \$0,0   |
| 1-Dec  | \$1,186.00    | \$1,154.00   |                     | 30-Nov | \$1,988.75   |              | \$16,402.86           | 1-Dec         |                           |         |
| 8-Dec  | \$1,156.00    | \$892.00     |                     | 1-Dec  | \$787,75     | Dec 7-8 Rain |                       | 8-Dec         |                           |         |
| 15-Dec | \$2,334,00    | \$942.00     |                     | 14-Dec | \$1,765.20   | \$1,021.70   |                       | 15-Dec        |                           |         |
| 22-Dec | \$1,521.00    | \$1,083.50   |                     | 21-Dec | \$1,761.30   | \$899,00     |                       | 22-Dec        |                           |         |
| 29-Dec | \$1,555.75    | \$1,208.50   | \$13,032.75         | 28-Dec | \$1,736.00   | \$863,35     | \$8,834.30            | 29-Dec        |                           | \$0_00  |
| 5-Jan  | \$305.50      | \$1,015.60   |                     | 5-Jan  |              |              |                       | 5-Jan         |                           |         |
| 12-Jan | \$1,067.50    | \$1,083.00   |                     | 12-Jan |              |              |                       | 12-Jan        | ]                         |         |
| 19-Jan | \$1,796.75    | \$1,402.20   |                     | 19-Jan |              |              |                       | 19-Jan        |                           |         |
| 26-Jan | \$1,796.25    | \$1,244.30   | \$9,711.10          | 26-Jan |              |              | \$0.00                | 26-Jan        |                           | \$0.00  |
| 2-Feb  | Rained Out    | Rained Out   |                     | 2-Feb  |              |              |                       | 2-Feb         |                           |         |
| 9-Feb  | \$1,629.25    | \$1,201.45   |                     | 9-Feb  |              |              |                       | 9-Feb         |                           |         |
| 16-Feb | \$1,800.20    | Rained Out   |                     | 16-Feb |              |              |                       | 16-Feb        |                           |         |
| 23-Feb | \$1,748.28    | \$1,256,80   | \$7,635,98          | 23-Feb |              |              | \$0.00                | 23-Feb        | -                         | \$0.0   |
| 2-Mar  | Rained Out    | \$1,158,25   |                     | 2-Mar  |              |              |                       | 2-Mar         |                           |         |
| 9-Mar  | \$2,130.00    | \$1,237,75   |                     | 9-Mar  |              |              |                       | 9-Mar         |                           |         |
| 16-Mar | \$1,664.50    | \$1,299.40   |                     | 16-Mar |              |              |                       | 16-Mar        |                           |         |
| 23-Mar | \$2,157.50    | \$1,270.45   |                     | 23-Mar |              |              |                       | 23-Mar        |                           |         |
| 30-Mar | \$1,841.30    | \$1,075.20   | \$13,834.35         | 30-Mar |              |              | \$0_00                | 30-Mar        | -                         | \$0,00  |
| 6-Apr  | \$1,963.10    | \$1,406.90   |                     | 6-Apr  |              |              |                       | 6-Apr         |                           |         |
| 13-Apr | \$1,952.80    | \$1,141.58   |                     | 13-Apr |              |              |                       | 13-Apr        |                           |         |
| 20-Apr | \$2,083.20    | Easter       |                     | 20-Apr |              |              |                       | 20-Apr        | 1                         |         |
| 27-Apr | \$1,918.00    | \$942,80     | \$11,408.38         | 27-Apr |              |              | \$0.00                | 27-Apr        |                           | \$0.0   |
| 3-May  | (Friday) 1158 |              |                     | 3-May  |              |              |                       | 3-May         |                           | 30.0    |
| 4-May  | \$3,208.75    | \$2,636.25   |                     | 4-May  |              |              |                       | 4-May         |                           |         |
| 11-May | Rained Out    | \$1,288.40   |                     | 11-May |              |              |                       | 11-May        | -                         |         |
| 18-May | \$1,764.50    | Rained Out   |                     | 18-May |              |              |                       | 18-May        | -                         |         |
| 25-May | \$2,012.50    |              |                     | 25-May |              |              |                       | 25-May        | -                         |         |
| 27-May | (MD) 1824.5   |              | \$13,832.00         | 27-May |              |              | S0.00                 | 27-May        | -                         | \$0.0   |
| l-Jun  | \$1,701.50    | \$1,328.30   | +.5,05100           | 1-Jun  |              |              | 50.00                 | 1-Jun         |                           | 30.0    |
| 8-Jun  | \$2,003.10    | \$1,263.65   |                     | 8-Jun  |              |              |                       | 8-Jun         | -                         |         |
| 15-Jun | \$1,811.75    | \$1,235.50   |                     | 15-Jun |              |              |                       | 15-Jun        |                           |         |
| 22-Jun | \$1,471.60    | \$969.40     |                     | 22-Jun |              |              |                       | 22-Jun        | -                         |         |
| 29-Jun | \$1,471.00    | \$1,526.20   | \$15,174-20         | 29-Jun |              |              | 60-00                 | 29-Jun        | -                         | r0 0    |
| OTAL   | \$ 74,185.88  |              | <b>5 129,439.77</b> | TOTAL  | \$49,172.64  | \$27,552.93  | \$0:00<br>\$34,245.45 | TOTAL         |                           | \$0.0   |
| UIAL   | J / T, 10J,00 | www.cow 3    | , 147,737,//        | IUIAL  | 347.1/4.04   | 341.332.73   | .n.79.247.47          | INFLAL.       |                           |         |

### **Old Town San Diego Chamber of Commerce**



2415 San Diego Avenue, STE 104, San Diego, CA 92110 (619) 291-4903

January 14, 2020

Kevin Faulconer Mayor, City of San Diego 202 C Street San Diego, CA 92101

Hello Mayor Faulconer,

The Old Town Chamber of Commerce would like to support the draft Sidewalk Vending Ordinance §36.0101 as it pertains to Old Town San Diego. San Diego Avenue is highly trafficked by pedestrians and the current sidewalk vendors obstruct the sidewalks by placing goods on the ground on the sidewalks during peak visitation times. There is currently no method for enforcing these vendors to relocate to a safer area.

The Old Town Chamber of Commerce sees this issue as a safety concern for all visitors to Old Town. It would be in the best interest of the public to ban sidewalk vending on that corridor from Twiggs Street to Conde Street at all times as outlined in the draft ordinance.

Sincerely,

Fred Grand, President Old Town Chamber of Commerce



### Executive Director Monthly Report November 2019

**Committee Meetings** 

Promotions Committee: November 7, 2019

- Día de los Muertos, November 1-3, 2019
- 250<sup>th</sup> Founders Day, September 15-16, 2019
- Taste & Tequila, October 3, 2019
- SDTA Marketing Campaign

Org Committee Meeting: November 12, 2019

**Additional Meetings/Events** 

November 1, 2019 – KFMB – Dia de los Muertos

- November 2, 2019 Dia de los Muertos
- November 3, 2019 Dia de los Muertos
- November 5, 2019 Linda Acuna, Immaculate Conception Church
- November 5, 2019 State Park Marketing Meeting
- November 7, 2019 Ryan Street, Hartland Payroll Solutions
- November 8, 2019 Jen Singer, Jen Singer Events
- November 13, 2019 Old Town Community Planning Group Meeting
- November 18, 2019 BID Alliance Executive Committee Meeting
- November 19, 2019 OTSD Ballot Counting Meeting Election Committee
- November 20, 2019 OTSD Annual Meeting

New Projects:

- Create public monthly e-newsletter
- Create a Membership Brochure
- Research Old Town web cam opportunities/cost
- Shadow/Mentor Denny Knox, Ocean Beach Main Street

**Ongoing Projects:** 

- Prepare agendas for committee and board meetings
- Send email communication outlining meeting schedule multiple times each month
- Respond to community and member questions

- Develop and outline social media schedule
- Create sponsorship deck for Old Town Chamber of Commerce
- Facilitate MAD Formation Research
- Facilitate communication between legal counsel and Paris Davis
- Facilitate planning for 250<sup>th</sup> Commemoration events in Old Town San Diego
- Facilitate fundraising activities
- Harney Street Market Marketing program
- 2019 Audit Process
- FY 2021 CCSD Grant Application
- FY2021 BID Budget
- FY2021 Sponsorship Decks
- Create Associate Membership policy/application
- Wrap up and review of events

#### **Future Projects:**

- Create a video marketing plan for Visitor Center advertisers
- Begin grant writing for FY2021

**Completed Projects:** 

- FY 2020 BID Budget
- Staffing recommendation
- FY20 County CEP Application
- Create employee handbook and employment documents for Chamber Staff
- Create sponsorship deck for Día de los Muertos
- FY19 wrap up
- Create sponsorship deck for 250th Commemoration of San Diego
- Complete FY2020 CCPS Grant Application
- FY2021 CCSD RFQ
- 2019 Audit Process



### Executive Director Monthly Report December 2019

**Committee Meetings** 

Promotions Committee: December 5, 2019

- Día de los Muertos, November 1-3, 2019
- 250th Founders Day, September 15-16, 2019
- Taste & Tequila, October 3, 2019
- SDTA Marketing Campaign

Additional Meetings/Events

December 2, 2019 – Tanner French, City of San Diego Economic Development Department December 11, 2019 – Old Town Community Planning Group Meeting December 12, 2019 – BID Alliance Monthly Board Meeting December 19, 2019 – BID Alliance Holiday Mixer

**New Projects:** 

- Create public monthly e-newsletter
- Create a Membership Brochure
- Research Old Town web cam opportunities/cost
- Shadow/Mentor Denny Knox, Ocean Beach Main Street

**Ongoing Projects:** 

- Prepare agendas for committee and board meetings
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- Create Associate Membership policy/application
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- Create sponsorship deck for 250th Commemoration of San Diego
- Complete FY2020 CCPS Grant Application
- FY2021 CCSD RFQ
- 2019 Audit Process

### **Old Town San Diego Chamber of Commerce**



2415 San Diego Avenue, STE 104, San Diego, CA 92110 (619) 291-4903

# **Board of Directors Meeting**

Wednesday, February 19, 2020 @ 8:30 AM Mormon Battalion Historic Site, 2510 Juan Street

### AGENDA

#### 1. Pledge of Allegiance

#### 2. Call to Order & Introductions

#### 3. Non Agenda Public Comments

Public comment may be made on any subject in the Board's area of responsibility. Time allotted to each speaker shall be determined by the President; however, comments are limited to no more than three (3) minutes total per subject regardless of the number of those wishing to speak. (Comments relating to items on today's agenda are to be taken at the time the item is heard). Please direct requests to speak to the President prior to the start of the meeting. Pursuant to the Brown Act, no discussion or action, other than a referral, shall be taken by the Board on any issue brought forth under "Non-Agenda Public Comment."

#### 4. Announcements and Community Reports/Updates - 3 Minutes

#### 5. Administrative Items

a. Request for agenda revisions (continuances, change in order, etc.)

1.

- b. Conflict of interest declarations on agenda items
- c. Board non-agenda comment

#### 6. Approval of Minutes

7. Old Town Chamber of Commerce Meeting – October 16, 2019 &

Action Item

#### 8. Committee Reports

a. Organization Committee

#### b. Action Items:

- i. Financial Reports
  - 1. Approve FY 2020 Financial Reports through September 2019

January 15, 2020

- 2. FY2019 Audit Approval
- ii. FY 2021 BID Budget

#### THIS INFORMATION IS AVAILABLE IN ALTERNATIVE FORMATS UPON REQUEST.

To request an alternative format, or to request a sign language or oral interpreter for the meeting, please contact the meeting coordinator in the Old town San Diego Chamber of Commerce at lease five (5) working days before the meeting at (619) 291-4903 to ensure availability. Assistive Listening Devices (ALDs) are available for the meeting upon request.

- 1. Resolution to enter into an agreement with the City of San Diego
- 2. Designate Authorized Signers
  - a. Agreement with the City
  - b. Disbursement and reconciliation report
  - c. Requests for reimbursement
  - d. Program reports
- iii. San Diego County Community Enhancement Program

Resolution to file an application with the County of San Diego for the Community Enhancement Program funding during the 2019-2020 fiscal year.

- iv. Elect Board Officers
- v. 2020 Board Retreat
- vi. Harney Street Market update
- vii. Support Letter for Sidewalk Vending Ordinance §36.U1U1
- c. Old Town Lodging Meeting update
- d. Promotions & Marketing Committee
  - i. 2020 Event Dates Sponsorship opportunities Information Item
    - 1. Taste & Tequila October 1, 2020
    - 2. Dia de los Muertos, November 2-3, 2020 (Street Closures)
  - ii. Lucha Libre Festival September 12 13, 2020 Action Item
  - iii. Next Promotions Meeting: Thursday, March 5, 10:00 a.m., Cafe Coyote

#### e. Design Committee - Update

- i. Gateway Sign/Entryway Sign update
- ii. Banner Update
- f. Safe & Clean Committee Update
- g. Parking Committee
  - i. Tahona valet parking update

#### 9. Executive Director Update

- a. Monthly report January 2020
- 10. Unfinished business

#### THIS INFORMATION IS AVAILABLE IN ALTERNATIVE FORMATS UPON REQUEST.

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#### 11. New business

#### 12. Next Old Town Chamber of Commerce meeting Date

a. Next Meeting - Wednesday, March 18, 2020, 8:30 a.m. Action Item

13. Adjourn

#### FY 2020 OTSD Goals

- 1. Pursue every opportunity for grant funding
- 2. Create silent auction baskets promoting Old Town San Diego
- 3. More participation in State Park events including looking for funding sources
- 4. Take HOTCF under the wing of the Old Town Chamber of Commerce
- 5. More emphasis on Safe & Clean initiatives

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CHAMBER OF COMMERCE Old Town San Diego Chamber of Commerce 2415 San Diego Avenue San Diego, CA 92110 (619) 291-4903 info@oldtownsandiego.org

# **Board of Directors Meeting Minutes**

October 16, 2019 / 8:30 AM /Mormon Battalion

#### **Directors Present:**

Fred Grand, Patty Ducey-Brooks, Steve Blasingham, Diane Powers, Bob Barros, Christine Smith, Chuck Ross, Jason Farran, Ramzi Murad, David Thornton, Linda Acuna

#### **Directors:**

Chuck Ross

Staff:

Sunny Lee, R. Elisha McLemore

**Fred Grand**, President, called the meeting to order at 8:38 a.m. Introductions of members and visitors were made.

#### Non-Agenda Public Comment

#### **Rosemary Sanchez - Old Town Store**

Old Town Merchant shared some ideas she had for the Old Town Business Community:

- Businesses decorate with lights for the holiday season to attract customers
- Kindness meters (Donation Only meters for the parking in OT)

She also shared her concerns about the street closures that affect the business located beyond Conde Street and San Diego Ave.

#### Administrative Items

- A. Board Administrative Items and/or non-agenda comment None
- **B.** Request for Agenda revisions (continuances, changes in order, etc.) None
- C. Conflict of Interest Declarations on Agenda Items None

Approval of Minutes - Minutes were presented from regular BOD meeting on September 18, 2019. MOTION: To approve the minutes of September 18, 2019: M/S/A Ramzi Murad/Steve Blasingham (#10-16-19-1) - Motion Passed 9-0-1 A Fred Grand

#### **Organization Committee**

#### Financial Reports - Audit Update

During a recent meeting, Treasurer David Thornton, ED Sunny Lee, President Fred Grand and Mary Joseph discussed the draft audit and starting fresh with Mary as the OT Chamber Accountant. At the next Chamber BOD meeting financial reports from July to the current date will be provided. There will also be a vote to approve the audit at the next meeting.

#### OT Chamber Board Election Update

Chamber Board members that are up for re-election are: Fred Grand, Patty Ducey- Brooks, Ramzi Murad and Diane Powers. We have one new candidate: Amar Harrag from Tahona Bar.

#### Harney Street Market Update

The market did very well in September due to the Founder's Day weekend.

<u>Upcoming Events Update</u> Dia de los Muertos Nov 1-3, 2019 Los Posadas Dec 14, 2019

#### Announcements and Community Updates

#### Jason Weisz- Rep for Pro-Tem Senator Toni Atkins Office

Open enrollment for Covered California health insurance is now. There's one year left to get the California Real ID.

#### **Officer Surwilo – SDPD**

Officer Surwilo shared the concerns of OT Business owners' concerning transients hanging out in Old Town after dark and leaving in the morning. He cautioned the business owners from dealing with the transients on their own and advised them to call the non-emergency number to create a statistic. This leads to more patrol in the area. He also reminded those in attendance of the Get It Done App to report these incidents.

Officer Surwilo went on to discuss a possible "Coffee with a Cop" event in Old Town. It would consist of the SDPD Captain, various officers and business owners of Old Town. Sunny Lee and Fred Grand will coordinate a day for this to occur.

#### Tyler Renner - Rep for Councilmember Ward's Office

Mr. Renner spoke at length about Councilmember Ward's strategic 10-year homeless plan. He also mentioned 2 opportunities to meet Councilmember Ward:

- Craft Beers with Your Councilmember Oct 17<sup>th</sup> from 5:30-7pm at the Original 40 Brewery in North Park
  Coffee with Your Councilmember
  - Oct 19th from 1-2:30pm at St. Paul's Cathedral in Banker's Hill

There will be 3 community workshops concerning sidewalk vending regulations and its ban on San Diego Avenue. The regulation goes to committee in November.

Unfinished Business None <u>New Business</u> none

Meeting adjourned. 9:55 A.M. Next regular Chamber meeting is scheduled for Wednesday October 16, 2019. Respectfully submitted,

Signed:

Linda Acuna, Secretary



CHAMBER OF COMMERCE Old Town San Diego Chamber of Commerce 2415 San Diego Avenue San Diego, CA 92110 (619) 291-4903 info@oldtownsandiego.org

# **Board of Directors Meeting Minutes**

January 15, 2020 / 8:30 AM /Mormon Battalion

### This meeting was for Non-Action Items Only; No Quorum; Informational Only

#### **Directors Present:**

Fred Grand, Chuck Ross, Steve Blassingham, Ramzi Murad, David Thornton, Patty Ducey-Brooks,

#### **Directors Absent:**

Linda Acuna, Diane Powers, Christine Smith, Jason Farran, Bob Barros, Amar Harrag

#### Staff:

Sunny Lee, R. Elisha McLemore

**Fred Grand**, President, called the non-quorum meeting to order at 8:50 a.m. Introductions of members and visitors were made.

#### **Administrative Items**

- A. Board Administrative Items and/or non-agenda comment None
- B. Request for Agenda revisions (continuances, changes in order, etc.) \*\*\*All Action Items deferred until next board meeting.\*\*\*
- C. Conflict of Interest Declarations on Agenda Items None

#### **Organization** Committee

#### Org Committee Update

At the last org committee meeting, the Tourism Marketing Grant that ED Sunny Lee applied for, was discussed. The committee went over the budget, the new accountant's recent work, and the possibility of a board retreat in 2020. The next Old Town Lodging meeting will be in February.

#### **Design** Committee

No report at this time Next meeting will be sometime in February.

#### **Promotion Committee**

The upcoming events were discussed including a potential event: Lucha Libre. This new event will specifically focus on Mexican pop culture and the Lucha Libre fighters. The committee is going to obtain semi-professional wrestlers and create Instagrammable pop-ups for photo opportunities for attendees. At the last meeting, the committee decided to go with McFarland Promotions to spearhead this event. Jen Singer Events was chosen for Dia de los Muertos. At the next meeting, sponsorship materials for the events will be available for all the events.

#### **Executive Director's Report**

This month the focus is grant writing. ED Sunny Lee recently wrapped up the presentation for the TMD funds. The Chamber requested \$27K. The ED is currently working on the CCSD grant for Los Posadas and Dia de los Muertos. The state park events are included in the budget estimates this year. Part of the funding the Chamber receives will go to those events. The ED also applied for the County CEP grant, as well.

#### Upcoming Events Update

Fiesta Cinco de Mayo: May 2-3, 2020 Lucha Libre (pending) Taste & Tequila Oct 1, 2020 Dia de los Muertos Nov 1-2, 2020

#### Announcements and Community Updates

#### Tyler Renner – Rep for Councilmember Ward

Councilmember Ward is the new chair of Land Use and Housing Committee. At the next Old Town Planning Group meeting in February, City Staff will give an update timeline for all things Presidio Park; including the traffic study for Presidio, ADA project for the Presidio Park Museum parking lot, and the public art installation. In addition, the sidewalk vending ordinance will be brought back to council sometime in the spring.

#### Randy Wilde - Rep for Assemblymember Todd Gloria's Office

Not a ton of specifics for this report due to the holidays. There's still a few legislation from 2019 that are alive for now that need to move out of their house of origin by the end of this month. It's a frantic time finishing up old business from last year. There's new legislation on Housing, Homelessness & Education funding. The Governor's new draft budget was released on January 10<sup>th</sup>. There's a record high contribution to the Rainy Day fund and large investments in housing and homelessness.

#### **Danella Blount – Caltrans**

There are new charging stations for electric cars at the Caltrans building. These are available to Old Town Visitors after 5pm, weekends and holidays once they are fully installed.

Unfinished Business None <u>New Business</u> none Meeting adjourned. 9:48 A.M. Next regular Chamber meeting is scheduled for Wednesday Feb 19, 2020. Respectfully submitted,

Signed:

Linda Acuna, Secretary

### **Old Town San Diego Chamber of Commerce**



2415 San Diego Avenue, STE 104, San Diego, CA 92110 (619) 291-4903

## **Organization Committee Meeting**

Tuesday, February 11, 2020 @ 11:15 AM Grand Enterprises, 2383 San Diego Ave.

### Minutes

- 1. Called to Order: 11:17 a.m.
- 2. Present: F. Grand, C. Ross, D. Thornton, L. Acuna, S. Lee

#### Action Items

#### 3. Chamber/BID

- a. Financial Reports update MFJ Systems
  - i. Board will approve the first quarter during the February meeting.
  - ii. M. Joseph will complete the financials for the next meeting.

#### 4. Executive Director Update

- **a.** Monthly report: January 2020
  - i. S. Lee will work on a membership brochure to reach out to member businesses
- **b.** Tourism Marketing Grant Lucha Libre Festival
  - i. Will not know until March 6, 2020 if OTSD is awarded.
- c. FY2021 BID Budget
  - i. Reviewed budget to be voted on during February board meeting.
  - **ii.** F. Grand updated the committee on potential future opportunities for the Visitor Center.
- d. FY2020 Updated BID Budget

#### 5. 2020 Board Retreat

- a. Suggestion was made to have each committee develop goals for FY2021 then present to the Board during the May Board meeting.
- 6. Member Comments
- 7. Schedule next meeting, Tuesday, March 10, 2020
- 8. Adjourned: 12:00 p.m.

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|                                 | Sep 30, 19 |
|---------------------------------|------------|
| ASSETS                          |            |
| Current Assets                  |            |
| Checking/Savings                |            |
| Petty Cash                      | 37.34      |
| Torrey Pines - Checking         | 299,136.16 |
| Torrey Pines - Money Market     | 56,128.70  |
| US Bank General Account         | 15,832.23  |
| Total Checking/Savings          | 371,134.43 |
| Accounts Receivable             |            |
| Accounts Receivable             | 12,490.67  |
| Total Accounts Receivable       | 12,490.67  |
| Other Current Assets            |            |
| BID Receivable                  | 10,818.73  |
| Total Other Current Assets      | 10,818.73  |
| Total Current Assets            | 394,443.83 |
| Fixed Assets                    |            |
| Accumulated Depreciation        | -3,819.00  |
| Furniture and Equipment         | 3,819.00   |
| Total Fixed Assets              | 0.00       |
| Other Assets                    |            |
| Security Deposits               | 2,782.89   |
| Total Other Assets              | 2,782.89   |
| TOTAL ASSETS                    | 397,226.72 |
| LIABILITIES & EQUITY            |            |
| Liabilities                     |            |
| Current Liabilities             |            |
| Other Current Liabilities       |            |
| Grant Advances                  | 2,500.00   |
| SBEP Managment Grant Advance    | -2,000.00  |
| Total Other Current Liabilities | 500.00     |
| Total Current Liabilities       | 500.00     |
| Total Liabilities               | 500.00     |
| Equity                          | 300.00     |
| Temp. Restricted Net Assets     | 327,424.00 |
| Unrestricted Net Assets         |            |
| Net Income                      | 109,239.86 |
|                                 | -39,937.14 |
|                                 | 396,726.72 |
| TOTAL LIABILITIES & EQUITY      | 397,226.72 |

Old Town San Diego Chamber of Commerce Profit & Loss Budget vs. Actual July through September 2019

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|                                | Jul - Sep 19 | Budget    | \$ Over Budget |
|--------------------------------|--------------|-----------|----------------|
| Income                         |              |           |                |
| Revenue                        |              |           |                |
| Bid Assessments                | 10,818.73    | 8,500.00  | 2,318.73       |
| Fundraising                    | 8,830.47     | 6,000.00  | 2,830.47       |
| Grants                         | 5,000.00     | 2,511.00  | 2,489.00       |
| SBEP Revenue                   |              |           |                |
| Management Grant               | 2,000.00     | 1,682.00  | 318.00         |
| Total SBEP Revenue             | 2,000.00     | 1,682.00  | 318.00         |
| Special Events Revenue         |              |           |                |
| Beer Festival                  | 0.00         | 1,488.00  | -1,488.00      |
| Dia de los Muertos             | 3,600,00     | 0.00      | 3,600.00       |
| Founders Day Festival          | 7,647,00     | 0.00      | 7,647.00       |
| Harney Street Market           | 38,455.35    | 32,499.00 | 5,956.35       |
| Interest Income                | 44.57        | ·         | -              |
| Total Special Events Revenue   | 49,746.92    | 33,987.00 | 15,759.92      |
| Total Revenue                  | 76,396.12    | 52,680.00 | 23,716.12      |
| Total Income                   | 76,396.12    | 52,680.00 | 23,716.12      |
| Expense                        |              |           |                |
| I - Personnel & Organization   |              |           |                |
| Occupancy Expense              |              |           |                |
| Cleaning                       | 400.00       | 300.00    | 100.00         |
| Copier                         | 0.00         | 384.00    | -384.00        |
| Rent                           | 7,234.18     | 6,750.00  | 484,18         |
| Telephone                      | 538,68       | 0.00      | 538.68         |
| Utilities                      | 739.81       | 1,398.00  | -658.19        |
| Total Occupancy Expense        | 8,912.67     | 8,832.00  | 80.67          |
| Operations                     |              |           |                |
| Annual Report                  | 0.00         | 351.00    | -351.00        |
| Auto/Travel Expense            | 0.00         | 249.00    | -249.00        |
| Awards                         | 0.00         | 126.00    | -126.00        |
| Bank Fees, Finance Chg & Taxes | 5.00         | 84.00     | -79.00         |
| Dues & Subscriptions           | 820.00       | 264.00    | 556.00         |
| Election Expenses              | 623.94       | 303.00    | 320.94         |
| General Insurance              | 3,126.00     | 750.00    | 2,376.00       |
| Meetings                       | 275.03       | 402.00    | -126.97        |
| Office Supplies                | 885.61       | 720.00    | 165.61         |
| Postage                        | 0.00         | 75.00     |                |
| Professional Services          |              |           | -75.00         |
|                                | 3,401,50     | 2,577.00  | 824.50         |
| Repairs & Maintenance          | 1,798.00     | 150.00    | 1,648.00       |
| Website                        | 199.16       | 1,401.00  | -1,201.84      |
| Total Operations<br>Staffing   | 11,134.24    | 7,452,00  | 3,682.24       |

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|                                    | Jul - Sep 19 | Budget     | \$ Over Budget |
|------------------------------------|--------------|------------|----------------|
| Chamber Staff                      | 6,718.98     | 7,050.00   | -331.02        |
| Executive Director                 | 11,635,32    | 11,217.00  | 418.32         |
| Payroll Expenses                   | 2,905.48     | 300.00     | 2,605.48       |
| Payroll Taxes                      | 2,456.18     | 2,391.00   | 65.18          |
| Workers Comp Insurance             | 0.00         | 489.00     | -489.00        |
| Total Staffing                     | 23,715.96    | 21,447.00  | 2,268.96       |
| Total I - Personnel & Organization | 43,762.87    | 37,731.00  | 6,031.87       |
| II - Events                        |              |            |                |
| Events/Projects                    |              |            |                |
| Beer Festival                      | 0.00         | 1,569.00   | -1,569.00      |
| Dia de los Muertos                 | 13,417.20    | 0.00       | 13,417.20      |
| Founders Day Festival              | 28,905.41    | 1,251.00   | 27,654.41      |
| Harney Street Market               | 15,408.98    | 15,000.00  | 408.98         |
| TT/Taste of OT                     | 4,349.99     | 0.00       | 4,349.99       |
| Total Events/Projects              | 62,081.58    | 17,820.00  | 44,261.58      |
| Total II - Events                  | 62,081.58    | 17,820.00  | 44,261.58      |
| III - Design Programs              |              |            |                |
| Banner Program                     | 2,513.76     | 600.00     | 1,913.76       |
| Design Special Projects            | 0.00         | 699.00     | -699.00        |
| Street Maintenance                 | 6,463.00     | 1,326.00   | 5,137.00       |
| Streetscape                        | 0.00         | 426.00     | -426.00        |
| Total III - Design Programs        | 8,976.76     | 3,051.00   | 5,925.76       |
| IV - Promotion Programs            |              |            |                |
| Event Promotion                    | 0.00         | 126.00     | -126.00        |
| Other Advertising                  | 0.00         | 750.00     | -750.00        |
| Print/Web Advertising              | 62.50        | 1,878.00   | -1,815.50      |
| Radio/TV                           | 0.00         | 225.00     | -225.00        |
| Total IV - Promotion Programs      | 62.50        | 2,979.00   | -2,916.50      |
| OT - Contingency                   | 0.00         | 252.00     | -252.00        |
| V - Community Parking Dist         |              |            |                |
| Cleaning                           | 0.00         | 1,425.00   | -1,425.00      |
| Gardening & Landscaping            | 795.00       | 852.00     | -57.00         |
| Insurance                          | 144.24       | 249.00     | -104.76        |
| Other\Upgrades                     | 0.00         | 249.00     | -249.00        |
| Repairs & Maintenance              | 0.00         | 750.00     | -750.00        |
| Utilities                          | 510.31       | 750.00     | -239.69        |
| Total V - Community Parking Dist   | 1,449.55     | 4,275.00   | -2,825.45      |
| Total Expense                      | 116,333.26   | 66,108.00  | 50,225.26      |
| Net Income                         | -39,937.14   | -13,428.00 | -26,509.14     |

|      |                 |          |                   |                   |                      |                                | Ор         | Tot                     |           |           |          |          | 0c                | I - Pers                   | Expense | Total Income | Total R       | Tot                          |                 |                      |                       |                    | Sp                     | To                 |                  | SB           | Gra      | Fu          | Bic             | Revenue | Income |         |   |
|------|-----------------|----------|-------------------|-------------------|----------------------|--------------------------------|------------|-------------------------|-----------|-----------|----------|----------|-------------------|----------------------------|---------|--------------|---------------|------------------------------|-----------------|----------------------|-----------------------|--------------------|------------------------|--------------------|------------------|--------------|----------|-------------|-----------------|---------|--------|---------|---|
|      | Office Supplies | Meetings | General Insurance | Election Expenses | Dues & Subscriptions | Bank Fees, Finance Chg & Taxes | Operations | Total Occupancy Expense | Utilities | Telephone | Rent     | Cleaning | Occupancy Expense | - Personnel & Organization |         | ne           | Total Revenue | Total Special Events Revenue | Interest Income | Harney Street Market | Founders Day Festival | Dia de los Muertos | Special Events Revenue | Total SBEP Revenue | Management Grant | SBEP Revenue | Grants   | Fundraising | Bid Assessments | пе      |        |         |   |
|      | 0.00            | 0.00     | 655.00            | 0.00              | 0,00                 | 0.00                           |            | 2,624.15                | 104.81    | 269.34    | 2,250.00 | 0.00     |                   |                            |         | 10,818.73    | 10,818.73     | 0.00                         | 0.00            | 0.00                 | 0.00                  | 0.00               |                        | 0.00               | 0.00             |              | 0.00     | 0.00        | 10,818.73       |         |        | BID     |   |
| - 60 | 0.00            | 0.00     | 0.00              | 0.00              | 0.00                 | 0.00                           |            | 0.00                    | 0.00      | 0.00      | 0.00     | 0.00     |                   |                            |         | 0.00         | 0.00          | 0.00                         | 0.00            | 0.00                 | 0.00                  | 0.00               |                        | 0.00               | 0.00             |              | 0.00     | 0.00        | 0.00            |         |        | CCSD    | Ć |
|      | 0.00            | 0.00     | 0.00              | 0.00              | 0.00                 | 0.00                           |            | 0.00                    | 0.00      | 0.00      | 0.00     | 0.00     |                   |                            |         | 5,000.00     | 5,000.00      | 0.00                         | 0.00            | 0.00                 | 0.00                  | 0.00               |                        | 0.00               | 0.00             |              | 5,000.00 | 0.00        | 0.00            |         |        | CEP     |   |
|      | 885.61          | 275.03   | 2,471.00          | 623.94            | 820.00               | 5.00                           |            | 6,288.52                | 635.00    | 269.34    | 4,984.18 | 400.00   |                   |                            |         | 58,577.39    | 58,577.39     | 49,746.92                    | 44.57           | 38,455.35            | 7,647.00              | 3,600.00           |                        | 0.00               | 0.00             |              | 0.00     | 8,830.47    | 0.00            |         |        | Chamber |   |
|      | 0 00            | 0.00     | 0.00              | 0.00              | 0.00                 | 0.00                           |            | 0.00                    | 0.00      | 0.00      | 0.00     | 0.00     |                   |                            |         | 0.00         | 0.00          | 0.00                         | 0.00            | 0.00                 | 0.00                  | 0.00               |                        | 0.00               | 0.00             |              | 0.00     | 0.00        | 0.00            |         |        | CPD     |   |
| 0.00 | 00.0            | 0.00     | 0.00              | 0.00              | 0.00                 | 0.00                           |            | 0.00                    | 0.00      | 0.00      | 0.00     | 0.00     |                   |                            |         | 2,000.00     | 2,000.00      | 0.00                         | 0.00            | 0.00                 | 0.00                  | 0.00               |                        | 2,000.00           | 2,000.00         |              | 0.00     | 0.00        | 0.00            |         |        | SBEP    |   |
|      | 885 61          | 275.03   | 3,126.00          | 623.94            | 820.00               | 5.00                           |            | 8,912.67                | 739.81    | 538.68    | 7,234.18 | 400.00   |                   |                            |         | 76,396.12    | 76,396.12     | 49,746.92                    | 44.57           | 38,455.35            | 7,647.00              | 3,600.00           |                        | 2,000.00           | 2,000.00         |              | 5,000.00 | 8,830.47    | 10,818.73       |         |        | TOTAL   |   |

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Old Town San Diego Chamber of Commerce Prc Loss by Class July through September 2019

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| Total V - Community Parking Dist | Utilities | Insurance | Gardening & Landscaping | V - Community Parking Dist | Total IV - Promotion Programs | Print/Web Advertising | IV - Promotion Programs | Total III - Design Programs | Street Maintenance | Banner Program | III - Design Programs | Total II - Events | Total Events/Projects | TT/Taste of OT | Harney Street Market | Founders Day Festival | Dia de los Muertos | Events/Projects | II - Events | Total I - Personnel & Organization | Total Staffing | Payroll Taxes | Payroll Expenses | Executive Director | Chamber Staff | Staffing | Total Operations | Website | Repairs & Maintenance | Professional Services |         |
|----------------------------------|-----------|-----------|-------------------------|----------------------------|-------------------------------|-----------------------|-------------------------|-----------------------------|--------------------|----------------|-----------------------|-------------------|-----------------------|----------------|----------------------|-----------------------|--------------------|-----------------|-------------|------------------------------------|----------------|---------------|------------------|--------------------|---------------|----------|------------------|---------|-----------------------|-----------------------|---------|
| 0.00                             | 0,00      | 0.00      | 0.00                    |                            | 0.00                          | 0.00                  |                         | 3,773.00                    | 1,798.00           | 1,975.00       |                       | 475.00            | 475.00                | 0.00           | 475.00               | 0.00                  | 0.00               |                 |             | 9,692.78                           | 3,913.63       | 399.46        | 206.92           | 3,307.25           | 0.00          |          | 3,155.00         | 0.00    | 0.00                  | 2,500.00              | BID     |
| 0.00                             | 0.00      | 0.00      | 0.00                    |                            | 0.00                          | 0.00                  |                         | 0.00                        | 0.00               | 0.00           |                       | 2,500.00          | 2,500.00              | 0.00           | 0.00                 | 2,500.00              | 0.00               |                 |             | 0.00                               | 0.00           | 0.00          | 0.00             | 0.00               | 0.00          |          | 0.00             | 0.00    | 0.00                  | 0.00                  | CCSD    |
| 0.00                             | 0.00      | 0.00      | 0.00                    |                            | 0.00                          | 0.00                  |                         | 0.00                        | 0.00               | 0.00           |                       | 0.00              | 0.00                  | 0.00           | 0.00                 | 0.00                  | 0.00               |                 |             | 0.00                               | 0.00           | 0.00          | 0.00             | 0.00               | 0.00          |          | 0.00             | 0.00    | 0.00                  | 0.00                  | CEP     |
| 144.24                           | 0.00      | 144.24    | 0.00                    |                            | 62.50                         | 62.50                 |                         | 5,203.76                    | 4,665.00           | 538.76         |                       | 59,106.58         | 59,106.58             | 4,349.99       | 14,933.98            | 26,405.41             | 13,417.20          |                 |             | 32,070.09                          | 17,802.33      | 2,056.72      | 2,698.56         | 6,328.07           | 6,718.98      |          | 7,979.24         | 199.16  | 1,798.00              | 901.50                | Chamber |
| 1,305.31                         | 510.31    | 0.00      | 795.00                  |                            | 0.00                          | 0.00                  |                         | 0.00                        | 0.00               | 0.00           |                       | 0.00              | 0.00                  | 0.00           | 0.00                 | 0.00                  | 0.00               |                 |             | 0.00                               | 0.00           | 0.00          | 0.00             | 0.00               | 0.00          |          | 0.00             | 0.00    | 0.00                  | 0.00                  | СРО     |
| 0.00                             | 0.00      | 0.00      | 0.00                    |                            | 0.00                          | 0.00                  |                         | 0.00                        | 0.00               | 0.00           |                       | 0.00              | 0.00                  | 0.00           | 0.00                 | 0.00                  | 0.00               |                 |             | 2,000.00                           | 2,000.00       | 0.00          | 0.00             | 2,000.00           | 0.00          |          | 0.00             | 0.00    | 0.00                  | 0.00                  | SBEP    |
| 1,449.55                         | 510.31    | 144.24    | 795.00                  |                            | 62.50                         | 62.50                 |                         | 8,976.76                    | 6,463.00           | 2,513.76       |                       | 62,081.58         | 62,081.58             | 4,349.99       | 15,408.98            | 28,905.41             | 13,417.20          |                 |             | 43,762.87                          | 23,715.96      | 2,456.18      | 2,905.48         | 11,635.32          | 6,718.98      |          | 11,134.24        | 199,16  | 1,798.00              | 3,401.50              | TOTAL   |

Page 2 of

Old Town San Diego Chamber of Commerce Pro Loss by Class July through September 2019

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| Total   | $\cap$   |
|---|--|
| Total Expense   | Old T  |
|   | Old Town San Diego Chamber of Commerce Pro Loss by Class July through September 2019 |
| <u>د</u>  | o Chamber of   |
| BID CCSD<br>13,940.78 2,500.00<br>-3,122.05 -2,500.00 | Commerce   |
| 5   | or Loss  |
| Chamber<br>0.00 96,587.17<br>000.00 -38,009.78        | by Class July  |
| er<br>  | v through Sep  |
| 1 1 2,000.00<br>0.00                                  | tember 2019  |
| TOTAL<br>116,333.26<br>-39,937.14                     |  |
|   | $\bigcirc$   |

|   |  | Return of  | <b>Organization</b>  | Exempt From   | Incom  | e Tax  |   | 2018   |
|---|--|--|--|---|--|--|---|--|
| Department o  | of the Treasury<br>nue Service   | ► Do not en  | ter social security numbe  | Internal Revenue Code (e<br>ers on this form as it may  | ha mada nu   | hlie   | 1247  | Open to Public   |
|   | Point Perseverant  | j     ► Go to www.<br>year, or tax year begin  | irs.gov/Form990 for inst   | tructions and the late  | est inform   | ation.   |   | Inspection   |
|   | applicable: C  | year, or tax year begin  |  | , 2018, and e   | naing  | 6/30<br>D Employe  |   | 2019<br>fication number  |
| <b></b>   |  | D TOWN CHAMBER   | OF COMMEDCE  |   |  |  |   |  |
|   |  | 15 SAN DIEGO A   |  |   |  | 95-6<br>E Telephon   |   |  |
|   |  | N DIEGO, CA 92   |  |   |  | 10000  |   |  |
|   | return/terminated  | ·  |  |   |  | 619-   | 291-  | -4903  |
|   | ended return   |  |  |   |  |  | ,   |  |
|   |  | Name and address of principal  | officati   |   | 11/-> 1  | G Gross red  |   |  |
|   |  | ME AS C ABOVE  | i oncer.   |   |  | s this a group return  |   | 162  |
| I Tax-e   |  | 501(c)(3) X 501(c) ( 6   | Vel (insertion)  | 4047(-)(1)  |  | re all subordinates i<br>"No," attach a list.  | (see ins  | f?<br>structions) Yes  |
|   | site: N/A  | 301(0)(3) 🔤 301(0) ( (   | )  | 4947(a)(1) or 52  | 27   |  |   |  |
|   |  |  |  | 1.  |  | roup exemption num   |   |  |
| Part I  | and the second sec   | Corporation Trust  | Association Other►   | L Year of f   | ormation:  | M Sta  | ate of le   | gal domicile:  |
| 1 6   | Summary  |  |  |   |  |  |   |  |
| 1.4   | AND FOOTED   | he organization's missi  | on or most significant   | t activities: TO RAIS   | SE FUNI  | <u>OS TO IMPR</u>  | OVE,  | , PROMOTE,   |
| Governance  |  | BUSINESS PROGR   | CANS IN IER OL   | IOWN AREA I   | N THE  | CITA OF 21   | AN L  | IEGU.  |
| Activitie<br>Activitie  | otal number of i<br>otal number of v<br>otal unrelated bi  | endent voting members<br>ndividuals employed in<br>volunteers (estimate if r<br>usiness revenue from F   | calendar year 2018 (<br>necessary)<br>Part VIII, column (C),   | (Part V, line 2a)<br>line 12  | 1974 (m. 1997)<br>1974 - 1974 (m. 1974)<br>1974 - 1974 (m. 1974) |  | 4<br>5<br>6<br>7a   | 1  |
| b N   | let unrelated bus  | siness taxable income f  | rom Form 990-T, line   | 9 38  |  |  | 7b  | (  |
|   |  |  |  |   |  |  |   |  |
| <b>8</b> C  | Contributions and  |  |  |   |  | Prior Year   |   | Current Year   |
| 2   |  | grants (Part VIII, line  | 1h)  |   |  | Prior Year<br>46,53  | 30.   |  |
| 9 P   | Program service I  | revenue (Part VIII, line   | 2g).   |   |  |  |   | Current Year<br>447,280<br>42,229  |
| <b>10</b> Ir  | Program service i<br>nvestment incom   | revenue (Part VIII, line<br>ie (Part VIII, column (A   | 2g)<br>), lines 3, 4, and 7d).   | ·····   |  | 46,53<br>34,89   | 94.   | 447,280  |
| <b>9</b> P<br><b>10</b> Ir<br><b>11</b> C   | Program service i<br>nvestment incom<br>Other revenue (Pa  | revenue (Part VIII, line<br>ne (Part VIII, column (A<br>art VIII, column (A), lin  | 2g).<br>), lines 3, 4, and 7d).<br>es 5, 6d, 8c, 9c, 10c,  | , and 11e).   |  | 46,53  | 94.   | 447,280<br>42,229<br>90,998  |
| 9 P<br>10 Ir<br>11 O<br>12 T  | Program service i<br>nvestment incom<br>Other revenue (P<br>otal revenue – a   | revenue (Part VIII, line<br>ne (Part VIII, column (A<br>art VIII, column (A), lin<br>add lines 8 through 11 (  | 2g).<br>.), lines 3, 4, and 7d).<br>es 5, 6d, 8c, 9c, 10c,<br>(must equal Part VIII,   | , and 11e).<br>, column (A), line 12)   |  | 46,53<br>34,89   | 94.   | 447,280  |
| 9         Р           10         Ir           11         C           12         T           13         G  | Program service in<br>nvestment incom<br>Other revenue (Protection of the component of the compon | revenue (Part VIII, line<br>ne (Part VIII, column (A<br>art VIII, column (A), lin<br>add lines 8 through 11 (<br>n amounts paid (Part I)   | 2g).<br>.), lines 3, 4, and 7d).<br>es 5, 6d, 8c, 9c, 10c,<br>(must equal Part VIII,<br>K, column (A), lines 1   | , and 11e).<br>, column (A), line 12)<br>I-3).  | ·····  | 46,53  | 94.   | 447,280<br>42,229<br>90,998  |
| 9         P           10         Ir           11         C           12         T           13         G           14         B   | Program service in<br>nvestment incom<br>Other revenue (P.<br>Total revenue – a<br>Grants and simila<br>Genefits paid to o   | revenue (Part VIII, line<br>ne (Part VIII, column (A<br>art VIII, column (A), lin<br>add lines 8 through 11 (<br>r amounts paid (Part I)<br>or for members (Part IX  | 2g).<br>), lines 3, 4, and 7d).<br>es 5, 6d, 8c, 9c, 10c,<br>(must equal Part VIII,<br>K, column (A), lines 1<br>, column (A), line 4).  | , and 11e).<br>, column (A), line 12)<br>I-3).  |  | 46,53<br>34,89<br>72,54<br>153,97  | 94.<br>19.<br>73.   | 447,280<br>42,229<br>90,998<br>580,507   |
| 9         9         P           10         Ir         Ir           11         C         Ir           12         T           13         G           14         B           15         S  | Program service in<br>nvestment incom<br>Other revenue (P.<br>Total revenue – a<br>Grants and simila<br>Benefits paid to o<br>Galaries, other co   | revenue (Part VIII, line<br>ne (Part VIII, column (A<br>art VIII, column (A), lin<br>add lines 8 through 11 (<br>ar amounts paid (Part I)<br>or for members (Part IX<br>mpensation, employee   | 2g).<br>), lines 3, 4, and 7d).<br>es 5, 6d, 8c, 9c, 10c,<br>(must equal Part VIII,<br>K, column (A), lines 1<br>, column (A), line 4).<br>benefits (Part IX, col  | , and 11e).<br>, column (A), line 12)<br>I-3).<br>Jumn (A), lines 5-10)   |  | 46,53  | 94.<br>19.<br>73.   | 447,280<br>42,229<br>90,998  |
| 9         9         P           10         Ir         Ir           11         C         Ir           12         T           13         G           14         B           15         S  | Program service in<br>nvestment incom<br>Other revenue (Protal revenue – a<br>Grants and simila<br>Benefits paid to o<br>Galaries, other co<br>Professional fund   | revenue (Part VIII, line<br>ne (Part VIII, column (A<br>art VIII, column (A), lin<br>add lines 8 through 11 o<br>r amounts paid (Part I)<br>or for members (Part IX<br>mpensation, employee<br>raising fees (Part IX, co   | 2g).<br>), lines 3, 4, and 7d).<br>es 5, 6d, 8c, 9c, 10c,<br>(must equal Part VIII,<br>K, column (A), lines 1<br>, column (A), line 4).<br>benefits (Part IX, col<br>plumn (A), line 11e).   | , and 11e).<br>, column (A), line 12)<br>I-3).<br>Jumn (A), lines 5-10)   |  | 46,53<br>34,89<br>72,54<br>153,97  | 94.<br>19.<br>73.   | 447,280<br>42,229<br>90,998<br>580,507   |
| <b>10</b> Ir<br><b>11</b> C<br><b>12</b> T<br><b>13</b> G<br><b>14</b> B<br><b>15</b> S<br><b>16a</b> P<br><b>b</b> T   | Program service in<br>nvestment incom<br>Other revenue (P.<br>Total revenue – a<br>Grants and simila<br>Benefits paid to o<br>Galaries, other co<br>Professional fund<br>Total fundraising   | revenue (Part VIII, line<br>ne (Part VIII, column (A<br>art VIII, column (A), lin<br>add lines 8 through 11 (<br>ar amounts paid (Part I)<br>or for members (Part IX<br>impensation, employee<br>raising fees (Part IX, colu<br>expenses (Part IX, colu  | 2g),<br>), lines 3, 4, and 7d).<br>es 5, 6d, 8c, 9c, 10c,<br>(must equal Part VIII,<br>K, column (A), lines 1<br>, column (A), line 4).<br>benefits (Part IX, col<br>blumn (A), line 11e)<br>umn (D), line 25) ►   | , and 11e).<br>, column (A), line 12)<br>I-3).<br>lumn (A), lines 5-10)   |  | 46,53<br>34,89<br>72,54<br>153,97  | 94.<br>19.<br>73.   | 447,280<br>42,229<br>90,998<br>580,507   |
| 9         9         Р           10         Ir         Ir           11         C         I2         T           13         G         I4         B           15         S         I6a         P           16a         D         T         T           17         O         O         O  | Program service in<br>nvestment incom<br>Other revenue (P.<br>Total revenue – a<br>Grants and simila<br>Benefits paid to o<br>Grants, other co<br>Professional fund<br>Total fundraising<br>Other expenses (I  | revenue (Part VIII, line<br>ne (Part VIII, column (A<br>art VIII, column (A), lin<br>add lines 8 through 11 (<br>or amounts paid (Part I)<br>or for members (Part IX<br>mpensation, employee<br>raising fees (Part IX, colu<br>expenses (Part IX, colu<br>Part IX, column (A), lin   | 2g),<br>), lines 3, 4, and 7d).<br>es 5, 6d, 8c, 9c, 10c,<br>(must equal Part VIII,<br>X, column (A), lines 1<br>, column (A), line 4).<br>benefits (Part IX, col<br>plumn (A), line 11e)<br>umn (D), line 25)<br>es 11a-11d, 11f-24e).  | , and 11e).<br>, column (A), line 12)<br>I-3).<br>lumn (A), lines 5-10)   |  | 46,53<br>34,89<br>72,54<br>153,97  | 94.<br>19.<br>73.   | 447,280<br>42,229<br>90,998<br>580,507   |
| 9 P<br>10 Ir<br>11 C<br>12 T<br>13 G<br>14 B<br>15 S<br>16a P<br>b Ta<br>17 O<br>18 Ta  | Program service in<br>nvestment incom<br>Other revenue (P.<br>Total revenue – a<br>Grants and simila<br>Benefits paid to o<br>Galaries, other co<br>Professional fund<br>Total fundraising<br>Other expenses (I<br>otal expenses. A  | revenue (Part VIII, line<br>ne (Part VIII, column (A<br>art VIII, column (A), lin<br>add lines 8 through 11 (<br>ar amounts paid (Part I)<br>or for members (Part IX<br>impensation, employee<br>raising fees (Part IX, colu<br>Part IX, column (A), lin<br>add lines 13-17 (must e  | 2g),<br>), lines 3, 4, and 7d).<br>es 5, 6d, 8c, 9c, 10c,<br>(must equal Part VIII,<br>K, column (A), lines 1<br>, column (A), line 4).<br>benefits (Part IX, col<br>blumn (A), line 11e)<br>umn (D), line 25) ►<br>es 11a-11d, 11f-24e).<br>qual Part IX, column  | , and 11e).<br>, column (A), line 12)<br>I-3).<br>lumn (A), lines 5-10)<br>(A), line 25).   |  | 46,53<br>34,89<br>72,54<br>153,97<br>72,72   | 94.<br>19.<br>73.<br>20.  | 447,280<br>42,229<br>90,998<br>580,507<br>80,360   |
| 9         9         Р           10         Ir         Ir           11         C         I2         T           12         T         I3         G           14         B         I5         S           16a         P         b         T           17         O         I8         T           19         R         T         S   | Program service in<br>nvestment incom<br>Other revenue (P.<br>Total revenue – a<br>Grants and simila<br>Benefits paid to o<br>Galaries, other co<br>Professional fund<br>Total fundraising<br>Other expenses (I<br>otal expenses. A  | revenue (Part VIII, line<br>ne (Part VIII, column (A<br>art VIII, column (A), lin<br>add lines 8 through 11 (<br>or amounts paid (Part I)<br>or for members (Part IX<br>mpensation, employee<br>raising fees (Part IX, colu<br>expenses (Part IX, colu<br>Part IX, column (A), lin   | 2g),<br>), lines 3, 4, and 7d).<br>es 5, 6d, 8c, 9c, 10c,<br>(must equal Part VIII,<br>K, column (A), lines 1<br>, column (A), line 4).<br>benefits (Part IX, col<br>blumn (A), line 11e)<br>umn (D), line 25) ►<br>es 11a-11d, 11f-24e).<br>qual Part IX, column  | , and 11e).<br>, column (A), line 12)<br>I-3).<br>lumn (A), lines 5-10)<br>(A), line 25).   |  | 46,53<br>34,89<br>72,54<br>153,97<br>72,72<br>131,43   | 94.<br>19.<br>73.<br>20.<br>30.   | 447,280<br>42,229<br>90,998<br>580,507<br>80,360<br>205,171<br>285,531   |
| 9         9         Р           10         Ir         Ir           11         C         I2         T           12         T         I3         G           14         B         I5         S           16a         P         b         T           17         O         I8         T           19         R         T         S   | Program service in<br>nvestment incom-<br>other revenue (P-<br>otal revenue – a<br>grants and simila<br>genefits paid to o<br>galaries, other co<br>Professional fund-<br>otal fundraising<br>other expenses (I<br>otal expenses. A<br>gevenue less exp  | revenue (Part VIII, line<br>ne (Part VIII, column (A<br>art VIII, column (A), lin<br>add lines 8 through 11 (<br>ir amounts paid (Part I)<br>or for members (Part IX<br>impensation, employee<br>raising fees (Part IX, colu<br>expenses (Part IX, colu<br>Part IX, column (A), lin<br>add lines 13-17 (must e<br>enses. Subtract line 18  | 2g)  | , and 11e).<br>, column (A), line 12)<br>I-3).<br>Jumn (A), lines 5-10)<br>(A), line 25).   |  | 46,53<br>34,89<br>72,54<br>153,97<br>72,72<br>72,72<br>131,43<br>204,15  | 94.       19.       73.       20.       30.       50.       77.   | 447,280<br>42,225<br>90,998<br>580,507<br>80,360<br>205,171  |
| 9         9         P           10         Ir         Ir           11         C         I           12         T         I           14         B         I           15         S         I           16a         P         I           17         O         I           18         T         I           19         R         I   | Program service in<br>nvestment incom<br>Other revenue (Prototal revenue – a<br>Grants and simila<br>Benefits paid to o<br>Grofessional fund-<br>otal fundraising<br>other expenses (I<br>otal expenses. A<br>Gevenue less exp<br>otal assets (Part  | revenue (Part VIII, line<br>ne (Part VIII, column (A<br>art VIII, column (A), lin<br>add lines 8 through 11 (<br>ir amounts paid (Part I)<br>or for members (Part IX<br>impensation, employee<br>raising fees (Part IX, colu-<br>expenses (Part IX, colu-<br>Part IX, column (A), lin<br>add lines 13-17 (must e<br>enses. Subtract line 18<br>X, line 16)   | 2g)  | , and 11e).<br>, column (A), line 12)<br>I-3).<br>Jumn (A), lines 5-10)<br>(A), line 25).   |  | 46,53<br>34,89<br>72,54<br>153,97<br>72,72<br>131,43<br>204,15<br>-50,17   | 94.<br>19.<br>73.<br>20.<br>30.<br>50.<br>77.<br>Year   | 447,280<br>42,229<br>90,998<br>580,507<br>80,360<br>205,171<br>285,531<br>294,976<br>End of Year   |
| 9         9         P           10         Ir         Ir           11         C         I2         T           12         T         I3         G           14         B         I5         S           16a         P         b         To           17         O         I8         To           19         R         To         To           19         R         To         To  | Program service in<br>nvestment incom<br>Other revenue (P.<br>Total revenue – a<br>Grants and simila<br>Benefits paid to o<br>Galaries, other co<br>Professional fund<br>Total fundraising<br>Other expenses (P<br>otal expenses. A<br>Revenue less exp<br>otal assets (Part<br>otal liabilities (Part   | revenue (Part VIII, line<br>ne (Part VIII, column (A<br>art VIII, column (A), lin<br>add lines 8 through 11 (<br>or amounts paid (Part I)<br>or for members (Part IX<br>impensation, employee<br>raising fees (Part IX, colu-<br>expenses (Part IX, colu-<br>Part IX, column (A), lin<br>add lines 13-17 (must e<br>enses. Subtract line 18<br>X, line 16)   | 2g)  | , and 11e).<br>, column (A), line 12)<br>I-3).<br>lumn (A), lines 5-10)<br>(A), line 25).   |  | 46,53<br>34,89<br>72,54<br>153,97<br>72,72<br>131,43<br>204,15<br>-50,17<br>inning of Current  | 94.<br>19.<br>73.<br>20.<br>30.<br>50.<br>77.<br>Year<br>4.   | 447,280<br>42,229<br>90,998<br>580,507<br>80,360<br>205,171<br>285,531<br>294,976  |
| 9         9         9           10         Ir         Ir           11         C         I2         T           12         T         I3         G           14         B         B         I5         S           16a         P         b         T         O           18         T         O         I8         T           19         R         S         C         T           20         T         T         C         T  | Program service in<br>nvestment incom<br>Other revenue (Protection of the revenue (Protection of the revenue of the revenue of the revenue is a similar of the revenue is a service of the revenue is a serv | revenue (Part VIII, line<br>ne (Part VIII, column (A<br>art VIII, column (A), lin<br>add lines 8 through 11 (<br>ar amounts paid (Part I)<br>or for members (Part IX<br>impensation, employee<br>raising fees (Part IX, colu-<br>Part IX, column (A), lin<br>add lines 13-17 (must e<br>enses. Subtract line 18<br>X, line 16)   | 2g)  | , and 11e).<br>, column (A), line 12)<br>I-3).<br>lumn (A), lines 5-10)<br>(A), line 25).   |  | 46,53<br>34,89<br>72,54<br>153,97<br>72,72<br>72,72<br>131,43<br>204,15<br>-50,17<br>inning of Current<br>142,11   | 94.<br>19.<br>73.<br>20.<br>20.<br>30.<br>50.<br>77.<br>Year<br>4.<br>72.   | 447,280<br>42,229<br>90,998<br>580,507<br>80,360<br>205,171<br>285,531<br>294,976<br>End of Year<br>418,063<br>18,545  |
| 9 Р<br>10 Ir<br>11 С<br>12 Т<br>13 G<br>14 В<br>15 S<br>16а Р<br>17 О<br>18 Та<br>19 R<br>19 R<br>10 Ir<br>11 С<br>12 Т<br>13 G<br>14 В<br>15 S<br>16а Р<br>17 О<br>18 Та<br>17 О<br>16 Г<br>17 О<br>16 Г<br>17 С<br>16 Г<br>16 Г<br>17 С<br>16 Г<br>16 Г<br>17 С<br>16 Г<br>16 Г<br>17 С<br>16 Г<br>17 С<br>16 Г<br>16 Г<br>16 Г<br>16 Г<br>16 Г<br>17 С<br>16 Г<br>16 Г<br>17 О<br>19 R<br>19 R<br>19 R<br>10 Г<br>17 О<br>19 R<br>10 Г<br>10 Г | Program service in<br>nvestment incom<br>Other revenue (P.<br>Total revenue – a<br>Grants and simila<br>Benefits paid to o<br>Galaries, other co<br>Professional fund<br>Total fundraising<br>Other expenses (P<br>otal expenses. A<br>Revenue less exp<br>otal assets (Part<br>otal liabilities (Part   | revenue (Part VIII, line<br>ne (Part VIII, column (A<br>art VIII, column (A), lin<br>add lines 8 through 11 (<br>ar amounts paid (Part I)<br>or for members (Part IX<br>impensation, employee<br>raising fees (Part IX, colu-<br>Part IX, column (A), lin<br>add lines 13-17 (must e<br>enses. Subtract line 18<br>X, line 16)   | 2g)  | , and 11e).<br>, column (A), line 12)<br>I-3).<br>lumn (A), lines 5-10)<br>(A), line 25).   |  | 46,53<br>34,89<br>72,54<br>153,97<br>72,72<br>72,72<br>131,43<br>204,15<br>-50,17<br>inning of Current<br>142,11<br>37,57  | 94.<br>19.<br>73.<br>20.<br>20.<br>30.<br>50.<br>77.<br>Year<br>4.<br>72.   | 447,280<br>42,223<br>90,998<br>580,507<br>80,360<br>205,171<br>285,531<br>294,976<br>End of Year<br>418,063<br>18,545  |
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| 9         9         P           10         Ir         Ir           11         C         Ir           12         T           13         G           14         B           15         S           16a         P           17         O           18         To           19         R           Security         Z           Var         Z           Joder penatties         Socomplete. Decla   | Program service in<br>nvestment incom<br>Other revenue (Pro-<br>Total revenue – a<br>Grants and simila<br>Benefits paid to o<br>Grants and simila<br>Benefits paid to o<br>calaries, other co<br>Professional fund-<br>total fundraising of<br>ther expenses (Part<br>otal expenses. A<br>levenue less exp<br>otal assets (Part<br>otal liabilities (Part<br>otal liabilities (Part<br>otal liabilities (Part<br>otal assets or func<br>Signature Bl<br>s of perjury, I declare<br>aration of preparer (of   | revenue (Part VIII, line<br>ne (Part VIII, column (A<br>art VIII, column (A), lin<br>add lines 8 through 11 (<br>ir amounts paid (Part I)<br>or for members (Part IX<br>impensation, employee<br>raising fees (Part IX, colu-<br>expenses (Part IX, colu-<br>Part IX, column (A), lin<br>add lines 13-17 (must e<br>enses. Subtract line 18<br>X, line 16)   | 2g)  | , and 11e).<br>, column (A), line 12)<br>I-3).<br>lumn (A), lines 5-10)<br>(A), line 25).   | Beg  | 46, 53<br>34, 89<br>72, 54<br>153, 97<br>72, 72<br>72, 72<br>131, 43<br>204, 15<br>-50, 17<br>inning of Current<br>142, 11<br>37, 57<br>104, 54  | 94.<br>19.<br>73.<br>20.<br>20.<br>30.<br>50.<br>77.<br>Year<br>4.<br>72.<br>12.  | 447,280<br>42,229<br>90,998<br>580,507<br>80,360<br>205,171<br>285,531<br>294,976<br>End of Year<br>418,063<br>18,545<br>399,518                                 |
| P         9         P           10         Ir         Ir           11         C         Ir           12         T           13         G           14         B           15         S           16a         P           17         O           18         To           19         R           Source         20           21         To           22         No           Part         It           Juder penatities         Ommer penatities           Sign         Sign  | Program service in<br>nvestment incom<br>Other revenue (P-<br>Total revenue – a<br>Grants and simila<br>Benefits paid to o<br>Galaries, other co<br>Professional fund-<br>total fundraising of<br>ther expenses (Part<br>otal expenses. A<br>levenue less exp<br>otal assets (Part<br>otal liabilities (Part<br>otal liabilities (Part<br>otal assets or func<br>Signature Bl<br>s of perjury, I declare<br>aration of preparer (of<br>Signature of o  | revenue (Part VIII, line<br>ne (Part VIII, column (A)<br>art VIII, column (A), lin<br>add lines 8 through 11 (<br>ar amounts paid (Part I)<br>or for members (Part IX<br>mpensation, employee<br>raising fees (Part IX, colu-<br>Part IX, column (A), lin<br>add lines 13-17 (must e<br>enses. Subtract line 18<br>X, line 16)   | 2g)  | , and 11e).<br>, column (A), line 12)<br>I-3).<br>lumn (A), lines 5-10)<br>(A), line 25).   | Beg  | 46,53<br>34,89<br>72,54<br>153,97<br>72,72<br>131,43<br>204,15<br>-50,17<br>inning of Current<br>142,11<br>37,57<br>104,54   | 94.<br>19.<br>73.<br>20.<br>20.<br>30.<br>50.<br>77.<br>Year<br>4.<br>72.<br>12.  | 447,280<br>42,229<br>90,998<br>580,507<br>80,360<br>205,171<br>285,531<br>294,976<br>End of Year<br>418,063<br>18,545<br>399,518                                 |
| P         9         P           10         Ir         Ir           11         C         Ir           12         T           13         G           14         B           15         S           16a         P           17         O           18         To           19         R           Source         20           21         To           22         No           Part         It           Juder penatities         Ommer penatities           Sign         Sign  | Program service in<br>nvestment incom<br>Other revenue (P-<br>Total revenue – a<br>Grants and simila<br>Benefits paid to o<br>Galaries, other co<br>Professional fund-<br>total fundraising of<br>ther expenses (Part<br>otal assets (Part<br>otal assets (Part<br>otal liabilities (Part<br>otal assets or func<br><b>Signature Bl</b><br>s of perjury, I declare<br>aration of preparer (of<br><b>DAVID</b> 1  | revenue (Part VIII, line<br>ne (Part VIII, column (A)<br>art VIII, column (A), lin<br>add lines 8 through 11 (<br>ar amounts paid (Part I)<br>or for members (Part IX<br>mpensation, employee<br>raising fees (Part IX, colu-<br>Part IX, column (A), lin<br>add lines 13-17 (must e<br>enses. Subtract line 18<br>X, line 16)<br>art X, line 26)<br>d balances. Subtract lin<br>lock<br>that I have examined this retur-<br>ther than officer) is based on al<br>fficer<br>THORNTON | 2g)  | , and 11e).<br>, column (A), line 12)<br>I-3).<br>lumn (A), lines 5-10)<br>(A), line 25).   | Beg  | 46, 53<br>34, 89<br>72, 54<br>153, 97<br>72, 72<br>72, 72<br>131, 43<br>204, 15<br>-50, 17<br>inning of Current<br>142, 11<br>37, 57<br>104, 54  | 94.<br>19.<br>73.<br>20.<br>20.<br>30.<br>50.<br>77.<br>Year<br>4.<br>72.<br>12.  | 447,280<br>42,229<br>90,998<br>580,507<br>80,360<br>205,171<br>285,531<br>294,976<br>End of Year<br>418,063<br>18,545<br>399,518                                 |
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| P         9         P           10         Ir         Ir           11         C         I2           12         T         I           13         G         I           14         B         I           15         S         I           16a         P         I           17         O         I           18         To         I           20         To         I           21         To         I           Inder penalties         I         Doct           Sign         I         I           Here         I         Doct   | Program service in<br>nvestment incom<br>Other revenue (Pro-<br>Total revenue – a<br>Grants and simila<br>Benefits paid to o<br>Professional fund-<br>total fundraising of<br>ther expenses (In-<br>total fundraising of<br>ther expenses. A<br>levenue less exp<br>otal assets (Part<br>otal liabilities (Part<br>otal liabilities (Part<br>otal assets or func<br>Signature Bl<br>s of perjury, I declare<br>aration of preparer (of<br>DAVID '<br>Type or print<br>Print/Type prepare<br>THANH TRA  | revenue (Part VIII, line<br>ne (Part VIII, column (A<br>art VIII, column (A), lin<br>add lines 8 through 11 (<br>ir amounts paid (Part I)<br>or for members (Part IX<br>impensation, employee<br>raising fees (Part IX, colu-<br>Part IX, column (A), lin<br>add lines 13-17 (must e<br>enses. Subtract line 18<br>X, line 16)   | 2g).<br>), lines 3, 4, and 7d).<br>es 5, 6d, 8c, 9c, 10c,<br>(must equal Part VIII,<br>K, column (A), lines 1<br>, column (A), line 4).<br>benefits (Part IX, column<br>(A), line 11e).<br>umn (D), line 25) ►<br>es 11a-11d, 11f-24e).<br>qual Part IX, column<br>B from line 12<br>e 21 from line 20<br>n, including accompanying s<br>Il information of which prepare<br>THANH TRAN   | , and 11e).<br>, column (A), line 12)<br>I-3).<br>lumn (A), lines 5-10)<br>(A), line 25).<br>(A), line 25).   | Beg  | 46, 53<br>34, 89<br>72, 54<br>153, 97<br>72, 72<br>131, 43<br>204, 15<br>-50, 17<br>inning of Current<br>142, 11<br>37, 57<br>104, 54<br>t of my knowledge a<br>Date<br>EASURER  | 94.       19.       73.       20.       30.       50.       77.       Year       4.       22.       and belie       if  | 447,280<br>42,229<br>90,998<br>580,507<br>80,360<br>205,171<br>285,531<br>294,976<br>End of Year<br>418,063<br>18,545<br>399,518                                 |
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| Pe          | rt IV Checklist of Required Schedules   |      |     |         |
|-------------|---|------|-----|---------|
| 1           | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A   |      | Yes | No      |
| 2           | NAME OF CONTRACTOR OF AN ADDRESS OF ADDRESS | 1    | X   | X       |
| 3           |   | 2    | ^   | X       |
| 4           | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II.   | 4    |     |         |
| 5           | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III   | 5    |     | X       |
| 6           | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I.   | 6    |     | x       |
| 7           | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If 'Yes,' complete Schedule D, Part II  | 7    |     | X       |
| 8           | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III.  | 8    |     | x       |
| 9           | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV.   | 9    |     | х       |
| 10          | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V  | 10   |     | Х       |
| 11          | If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.   |      |     |         |
|             | a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI   | 11a  | x   | NAME OF |
|             | b Did the organization report an amount for investments – other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII.  | 11a  |     | Х       |
|             | c Did the organization report an amount for investments – program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII.  | 11 c |     | х       |
|             | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX  | 11 d |     | X       |
|             | e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X.  | 11 e | Х   |         |
|             | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X  | 11 f |     | х       |
|             | a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI and XII.   | 12a  | х   |         |
|             | Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional   | 12b  |     | х       |
|             | Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E   | 13   |     | Х       |
|             | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a  |     | X       |
| ł           | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV.  | 14b  |     | х       |
| 15          | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If 'Yes,' complete Schedule F, Parts II and IV.   | 15   |     | x       |
| 16          | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If 'Yes,' complete Schedule F, Parts III and IV.   | 16   |     | X       |
| 17          | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions)   | 17   |     | X       |
| 18          | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II.   | 18   | x   |         |
| 19          | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III.   | 19   |     | х       |
| <b>20</b> a | Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H   | 20a  |     | Х       |
| Ь           | If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?  | 20b  |     |         |
| 21          | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II   | 21   |     | Х       |

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Form 990 (2018)

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| 1.16 | checkist of Required Schedules (continued)  |            |            |       |
|------|---|------------|------------|-------|
| 2    | 2 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX,  |            | Yes        | No    |
| 23   | <ul> <li>column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III.</li> <li>B Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current</li> </ul>   | 22         |            | X     |
| _    | and former officers, directors, trustees, key employees, and highest compensated employees? If 'Yes,' complete<br>Schedule J.   | 23         |            | X     |
| 24   | 4a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of<br>the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and<br>complete Schedule K. If 'No, 'go to line 25a.  |            |            |       |
|      | <b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  | 24a<br>24b |            | X     |
|      | c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?  | 24c        |            |       |
|      | d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?   | 240<br>24d |            | -     |
| 25   | a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I  | 25a        |            |       |
|      | b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and<br>that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete<br>Schedule L, Part I.  | 25b        |            |       |
| 26   | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or<br>former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?<br>If 'Yes,' complete Schedule L, Part II.  | 26         |            | x     |
| 27   |   | 27         |            | X     |
| 28   |   |            |            | 42    |
|      | a A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV.  | 28a        | (Caroline) | X     |
|      | <b>b</b> A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV.  | 28b        |            | x     |
|      | c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV  | 28c        |            | x     |
| 29   |   | 280        |            | X     |
| 30   | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule M.   | 30         |            | x     |
| 31   |   | 31         |            | X     |
| 32   | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II  | 32         |            | x     |
| 33   | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I  | 33         |            | x     |
|      | Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part II, III, or IV, and Part V, line 1  | 34         |            | x     |
|      | a Did the organization have a controlled entity within the meaning of section 512(b)(13)?   | 35a        |            | X     |
|      | <b>b</b> If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2  | 35b        |            |       |
| 36   | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2  | 36         |            |       |
| 37   | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If 'Yes,' complete Schedule R, Part VI</i>  | 37         |            | х     |
| 38   | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?<br>Note. All Form 990 filers are required to complete Schedule O.  | 38         | х          |       |
| Pa   | Ket and the second |            |            |       |
|      |   |            | Yes        | No    |
|      | a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable  |            | State      | 100   |
|      | b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable   |            |            |       |
| •    | c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?  | 1c         | 1033       | 1413  |
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95-6099551

| Form 990 (2018) OLD TOWN CHAMBER OF COMMERCE 95- Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)   | 6099551  | F            | Page 5                                    |
|---|----------|--------------|---|
|   |          | Yes          | No  |
| 2 a Enter the number of employees reported on Form W-3. Transmittal of Wage and Tax State-  |          | Sec.         | SELONT.                                   |
| 2 a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax State-<br>ments, filed for the calendar year ending with or within the year covered by this return, 2a  | 2        |              | Reference in                              |
| b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  | 2t       | X            |   |
| Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)  |          |              |   |
| <b>3</b> a Did the organization have unrelated business gross income of \$1,000 or more during the year?  |          |              | X   |
| <b>b</b> If 'Yes,' has it filed a Form 990-T for this year? <i>If 'No' to line 3b, provide an explanation in Schedule Q</i>   |          | 2            |   |
| 4 a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? b If Vos ' onter the name of the feasion equation is a bank account. | 4a       | 1            | x   |
| b If 'Yes,' enter the name of the foreign country: ►<br>See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).   |          | Cons a       |   |
| <b>5</b> a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  | DISC.    |              | v   |
| <b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5a       | -            | X   |
| c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?  |          |              | X   |
|   |          | -            | -   |
| 6 a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organiza solicit any contributions that were not tax deductible as charitable contributions?   | ition 6a | 1            | x   |
| <b>b</b> If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  |          | 5            |   |
| 7 Organizations that may receive deductible contributions under section 170(c).   |          |              |   |
| a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?   |          |              | 16.2                                      |
| <b>b</b> If 'Yes,' did the organization notify the donor of the value of the goods or services provided?  |          | )            |   |
| c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file   |          |              |   |
| Form 8282?  | 7 c      |              |   |
| d If 'Yes,' indicate the number of Forms 8282 filed during the year   |          | 1.222        |   |
| <ul> <li>e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?</li> <li>f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?</li> </ul>   | 7 e      |              |   |
| g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899   |          |              |   |
| as required?  |          |              |   |
| h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?  |          |              |   |
| 8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring   |          | 1            | au ca                                     |
| organization have excess business holdings at any time during the year?   |          |              |   |
| 9 Sponsoring organizations maintaining donor advised funds.   |          |              | 1.43                                      |
| a Did the sponsoring organization make any taxable distributions under section 4966?  |          |              |   |
| <b>b</b> Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  | 96       |              |   |
| 10 Section 501(c)(7) organizations. Enter:  |          |              | 1   |
| a Initiation fees and capital contributions included on Part VIII, line 12  | 5000 C   | 1-11         |   |
| b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities and 10b   | 12.5     | T            |   |
| 11 Section 501(c)(12) organizations. Enter:   |          |              |   |
| a Gross income from members or shareholders   | 112      | 12.54        |   |
| b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)  |          |              |   |
| 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  |          | 211002200230 | Contraction of the                        |
| <b>b</b> If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year  | Svijito  | 12.20        | in an |
| 13 Section 501(c)(29) qualified nonprofit health insurance issuers.   | 1000     |              |   |
| a is the organization licensed to issue qualified health plans in more than one state?  | 13a      |              |   |
| Note. See the instructions for additional information the organization must report on Schedule O.   |          |              | TELS.                                     |
| b Enter the amount of reserves the organization is required to maintain by the states in<br>which the organization is licensed to issue qualified health plans  |          |              |   |
| c Enter the amount of reserves on hand  |          | 1000         |   |
| 14a Did the organization receive any payments for indoor tanning services during the tax year?  |          |              | Х   |
| <b>b</b> If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule Q  | 14b      |              |   |
| 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?   | 15       |              | x   |
| If 'Yes,' see instructions and file Form 4720, Schedule N.  |          | 10.0         |   |
| 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income?  | 16       | 0.00000000   | Х   |
| If 'Yes,' complete Form 4720, Schedule O.   | 1        | 1 18         |   |
| BAA TEEA0105L 12/31/18  | Form     | n 990 (      | 2018)                                     |

| Form 990 (2018) OLD TOWN CHAMBER OF   | COMMERCE  | 95-6099551                               |            | Р           | age 6   |
|---|---|--|------------|-------------|---------|
| Part VI Governance, Management, ar  | d Disclosure For each 'Yes' response  | to lines 2 through 7b be                 | low,       | and         | for     |
| a 'No' response to line 8a, 8b,<br>Schedule O. See instructions.                                    | or 10b below, describe the circumstan   | ces, processes, or chan                  | ges i      | n           |         |
| Check if Schedule O contains a resp   | onse or note to any line in this Part VI  |  |            |             | X       |
| Section A. Governing Body and Manag   |   |  |            |             |         |
| 225 D NR 27 "   |   | 20 40                                    |            | Yes         | No      |
| 1 a Enter the number of voting members of the<br>If there are material differences in voting right  | governing body at the end of the tax year   | <b>1a</b> 12                             | 135        |             |         |
| of the governing body, or if the governing b<br>authority to an executive committee or simi         | ody delegated broad   |  | 警視         |             |         |
|   |   |  |            |             |         |
|   | ed in line 1a, above, who are independent<br>ee have a family relationship or a business relations                                | 1b 12                                    |            |             |         |
| officer, director, trustee, or key employee?.   |   |  | 2          | Passing and | Х       |
| 3 Did the organization delegate control over man  | agement duties customarily performed by or under th   | a direct supervision                     |            |             |         |
| of officers, directors, or trustees, or key em  | ployees to a management company or other per  | son?                                     | 3          |             | X       |
| 4 Did the organization make any significant cl  |   |  |            |             |         |
|   | ilita   |  | 4          |             | X       |
|   | he year of a significant diversion of the organiza<br>cholders?SEE.SCHEDULE_0   |  | 5<br>6     | X           | Х       |
|   | rs, or other persons who had the power to elect or a  |  | ь          | Λ           |         |
| members of the governing body?SEE   | CHEDULE O   |  | 7 a        | х           |         |
| <b>b</b> Are any governance decisions of the organi   |   |  |            |             |         |
| stockholders, or persons other than the gov   | zation reserved to (or subject to approval by) me<br>erning body?   | SEE SCH O                                | 7Ь         | Х           |         |
| 8 Did the organization contemporaneously docum<br>the following:                                    | ent the meetings held or written actions undertaken   | during the year by                       |            | 100         |         |
| 0   | 195. · · · · · · · · · · · · · · · · · · ·  |  | 9.4        | X           | 5000    |
|   | alf of the governing body?  |  | 8 a<br>8 b | л<br>Х      |         |
|   | employee listed in Part VII, Section A, who can   |  | 0.0        | Λ           |         |
| organization's mailing address? If 'Yes,' pro   | vide the names and addresses in Schedule O  | *********************                    | 9          |             | Х       |
| Section B. Policies (This Section B req   | uests information about policies not rec  | uired by the Internal Re                 | venu       |             | ode.)   |
| 10 p Did the organization have lead shorters the  |   | ŕ  |            | Yes         | No      |
| <b>10 a</b> Did the organization have local chapters, br  | ocedures governing the activities of such chapters, affiliates,   |  | 10 a       |             | Х       |
| operations are consistent with the organization's exempt  | purposes?   | and branches to ensure their             | 10 ь       |             |         |
| 11 a Has the organization provided a complete copy of this Fo                                       | rm 990 to all members of its governing body before filing the   | form?                                    | 11a        | X           |         |
| <b>b</b> Describe in Schedule O the process, if any,  | used by the organization to review this Form 99   | 0. SEE SCHEDULE O                        | 100        |             | 0.20    |
| 12a Did the organization have a written conflict  | of interest policy? If 'No,' go to line 13  |  | 12a        | X           |         |
| to conflicts?   |   | 1011 10100 · · · · · · · · · · · · · · · | 12b        | Х           |         |
| c Did the organization regularly and consistently<br>Schedule O how this was done,SEE, SC           | nonitor and enforce compliance with the policy? <i>If</i> "   | Yes,' describe in                        | 10         | v           |         |
|   | HEDULE 0  |  | 12c<br>13  | X<br>X      |         |
|   | nt retention and destruction policy?  |  | 14         | X           |         |
|   | of the following persons include a review and approv  |  | 1          | 1           | a state |
| persons, comparability data, and contempor  | aneous substantiation of the deliberation and de  | cision?                                  |            |             |         |
|   | or top management official . SEE . SCHEDULE   |  | 15a        | Х           |         |
|   | nizationSEE SCHEDULE 0  | ••••••                                   | 15b        | X           |         |
| If 'Yes' to line 15a or 15b, describe the proc  |   |  | 151        |             |         |
| <b>16a</b> Did the organization invest in, contribute as:<br>taxable entity during the year?        | sets to, or participate in a joint venture or similar   | arrangement with a                       | 16a        | 1922        | Х       |
|   |   |  | COST -     | SHOUL       | UP33    |
| participation in joint venture arrangements u   | icy or procedure requiring the organization to evaluand<br>nder applicable federal tax law, and take steps<br>such arrangements?. | to safeguard the                         | 104        | 1.1         | 1       |
| Section C. Disclosure   | such anangements  |  | 16b        |             |         |
| 17 List the states with which a copy of this Form 99  | 0 is required to be filed ► CA  |  |            |             |         |
| 18 Section 6104 requires an organization to ma<br>available for public inspection. Indicate how you | ke its Forms 1023 (1024 or 1024-A if applicable)  | , 990, and 990-T (Section 50             | 1 (c) (3)  | )s onl      | y)      |
| Own website   | osite X Upon request Oth  | er (explain in Schedule O)               |            |             |         |
| the public during the tax year. SEE   | inization made its governing documents, conflict of interest po<br>SCHEDULE O   |  | le to      |             |         |
|   | r of the person who possesses the organization's bo   | oks and records                          |            |             |         |
| SUNNY LEE P.O. BOX 82686 S  | AN DIEGO CA 92138 619-291-4903  |  |            |             |         |

| Form 990 (2018) | OLD | TOWN | CHAMBER | OF | COMMERCE |
|-----------------|-----|------|---------|----|----------|
|-----------------|-----|------|---------|----|----------|

Page 7

| Part VII | Compensation of Officers, | Directors, | Trustees, | Key Emp | ployees, I | Highest | Compensated | Employees. | and |
|----------|---------------------------|------------|-----------|---------|------------|---------|-------------|------------|-----|
| - N      | Independent Contractors   | -          |           |         |            | 5       |             |            |     |

Check if Schedule O contains a response or note to any line in this Part VII.

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the

organization's tax year.

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of 'key employee.'

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the

organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

|                        |  | 1                                 |                       | (C)            | )                                     |                                 |        |  |  |  |
|------------------------|--|-----------------------------------|-----------------------|----------------|---------------------------------------|---------------------------------|--------|--|--|--|
| (A)<br>Name and Title  | (B)<br>Average<br>hours<br>per   | i i                               |                       | an o<br>ector/ | ot chi<br>unles<br>officer<br>/trusto | r and a<br>ee)                  | 3      | (D)<br>Reportable<br>compensation from<br>the organization | (E)<br>Reportable<br>compensation from   | <b>(F)</b><br>Estimated<br>amount of other                               |
| л<br>-                 | per<br>week<br>(list any<br>hours for<br>related<br>organiza-<br>tions<br>below<br>dotted<br>line) | individual trustee<br>or director | Institutional trustee | Officer        | Key employee                          | Highest compensated<br>employee | Former | (W-2/1099-MISC)  | related organizations<br>(W-2/1099-MISC) | compensation<br>from the<br>organization<br>and related<br>organizations |
| (1) SUNNY LEE          | 40   |                                   |                       |                |                                       |                                 |        |  |  |  |
| EXECUTIVE DIR.         | 0  | X                                 |                       |                |                                       |                                 |        | 48,752.  | 0.                                       | 0.   |
| (2) MICHAEL HOWLAND    | 2  |                                   |                       |                |                                       |                                 |        |  |  |  |
| DIRECTOR               | 0  | X                                 |                       |                |                                       |                                 |        | 0.   | 0.                                       | 0.   |
| (3) CHRISTINE SMITH    | 2  |                                   |                       |                |                                       |                                 |        |  |  |  |
| DIRECTOR               | 0  | X                                 |                       |                |                                       | _                               |        | Ο.   | 0.                                       | 0  |
| (4) DIANE POWERS       | 2  |                                   |                       |                |                                       |                                 |        |  |  |  |
| DIRECTOR               | 0  | X                                 |                       |                |                                       |                                 |        | 0.   | 0.                                       | 0.   |
| (5) PATTY DUCEY-BROOKS | 2  |                                   |                       |                |                                       |                                 |        |  |  |  |
| DIRECTOR               | 0  | X                                 |                       |                |                                       |                                 |        | 0.   | 0.                                       | 0.   |
| (6) STEVE BLASSINGHAM  | 2  |                                   |                       |                |                                       |                                 |        |  |  |  |
| DIRECTOR               | 0  | X                                 |                       |                |                                       |                                 |        | 0.   | 0.                                       | 0.   |
| (7) JUSTINE D. LEE     | 2  |                                   |                       | 1              |                                       |                                 |        |  |  |  |
| DIRECTOR               | 0  | X                                 |                       |                |                                       |                                 |        | 0.   | 0.                                       | 0.   |
| (8) LINDA ACUNA        | 2  |                                   |                       |                |                                       |                                 |        |  |  |  |
| DIRECTOR               | 0  | X                                 |                       |                |                                       |                                 |        | 0 -  | 0.                                       | 0.   |
| (9) RAMZI MURAD        | 2  |                                   |                       |                |                                       |                                 |        |  |  |  |
| DIRECTOR               | 0  | X                                 |                       | _              |                                       |                                 |        | Ο.   | 0.                                       | 0.   |
| (10) FRED GRAND        | 2  |                                   | 1                     |                |                                       |                                 |        |  |  |  |
| PRESIDENT              | 0  |                                   |                       | хI             |                                       |                                 |        | 0.   | 0.                                       | 0.   |
| (11) CHUCK ROSS        | 2  |                                   |                       |                |                                       |                                 |        |  |  |  |
| VICE PRESIDENT         | 0  |                                   |                       | x              |                                       |                                 |        | 0.   | 0  | 0.   |
| (12) JEANNE FERRELL    | 2  |                                   |                       |                |                                       |                                 |        |  |  |  |
| SECRETARY              | 0  |                                   |                       | x              |                                       |                                 |        | 0.   | 0.                                       | 0.   |
| (13) DAVID THORNTON    | 2  |                                   |                       |                |                                       |                                 |        |  |  | 0.   |
| TREASURER              | 0  |                                   |                       | x              |                                       |                                 |        | Ο.   | 0.                                       | 0.   |
| (14) SUNNY LEE         | 40   |                                   |                       |                |                                       |                                 |        |  |  | 0.   |
| EXECUTIVE DIRECTOR     | 0  |                                   |                       |                |                                       | X                               |        | 0.   | 0.                                       | 0.   |
| BAA                    | TEEA01   | 07L                               | 08/03/                | /18            |                                       |                                 |        |  |  | Form 990 (2018)  |

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| Part VII Section A. Officers, Directors,   | 1                             | Key                   | En                       |               |              | es,                             | and           | d Highest Com                          | pensated Emp                                  | loyees (continued)                           |
|--|-------------------------------|-----------------------|--------------------------|---------------|--------------|---------------------------------|---------------|--|---|--|
|  | (B)                           |                       |                          |               | C)           |                                 |               |  |   |  |
| (A)<br>Name and title  | Average<br>hours<br>per       | box<br>offi           | cer a                    | 255 D         | erson        | e than<br>is bot<br>or/trus     | h an l        | (D)<br>Reportable<br>compensation from | <b>(E)</b><br>Reportable<br>compensation from | (F)<br>Estimated<br>amount of other          |
|  | (list any<br>hours            | or director           | Insti                    | Officer       | Key          | emp                             | Former        | the organization<br>(W-2/1099-MISC)    | related organizations<br>(W-2/1099-MISC)      | compensation<br>from the                     |
|  | for<br>related<br>organiza    | irecto                | nstitutional trustee     | Ç,            | Key employee | lest co                         | ner           |  |   | organization<br>and related<br>organizations |
|  | tions                         | trus                  | a tru                    |               | oyee         | ompe                            |               |  |   |  |
|  | dotted<br>line)               | ee                    | stee                     |               |              | Highest compensated<br>employee |               |  |   |  |
| (15)   |                               |                       |                          |               |              |                                 |               |  |   |  |
| (16)   |                               |                       |                          |               |              |                                 |               |  |   |  |
| (17)   |                               | -                     |                          | 1             |              |                                 |               |  |   |  |
| (18)   |                               |                       |                          | _             |              |                                 |               |  |   |  |
| (19)   |                               |                       |                          |               |              |                                 |               |  |   |  |
|  |                               | 1                     |                          |               |              |                                 |               |  |   |  |
| (20)   |                               |                       |                          |               |              |                                 |               |  |   |  |
| (21)   |                               |                       |                          |               |              |                                 |               |  |   |  |
| (22)   |                               |                       |                          |               |              |                                 |               |  |   |  |
| (23)   |                               |                       |                          |               |              |                                 |               |  |   |  |
| (24)   |                               |                       |                          |               |              |                                 |               |  |   |  |
| (25)   |                               |                       |                          |               |              |                                 | _             |  |   |  |
| 1 b Sub-total  |                               |                       |                          |               |              |                                 | •             | 48,752.                                | 0   |  |
| c Total from continuation sheets to Part VII, See  | ction A                       |                       | 10.107.07.<br>10.107.07. |               |              | cero<br>Cesta                   | •             | 40,752.                                | 0.  | 0.   |
| d Total (add lines 1b and 1c)  |                               |                       |                          |               |              |                                 | •             | 48,752.                                | 0.  | 0.   |
| 2 Total number of individuals (including but not limit from the organization ► 0   | ed to those li                | sted                  | abov                     | /e) v         | vho i        | receiv                          | /ed i         | more than \$100,00                     | 0 of reportable comp                          | pensation                                    |
| · · · · · · · · · · · · · · · · · · ·  |                               |                       |                          |               |              |                                 |               |  |   | Yes No                                       |
| 3 Did the organization list any former officer, dir<br>on line 1a? If 'Yes,' complete Schedule J for s   | ector, or tru<br>uch individu | stee,<br><i>al</i>    | key                      | em            | ploy         | /ee, (                          | or hi         | ighest compensat                       | ed employee                                   | . 3 X  |
| 4 For any individual listed on line 1a, is the sum the organization and related organizations greater than the organization of the sum of the organization of the sum of the | of reportabl                  | e cor                 | mpe                      | nsat          | tion         | and                             | othe          | er compensation f                      | from  |  |
| such individual  |                               | tototet               | 9995F                    | • • • •       |              |                                 |               |  |   | 4 X  |
| 5 Did any person listed on line 1a receive or acc<br>for services rendered to the organization? If "Y  | rue compen<br>'es,' comple    | satio<br><i>te Sc</i> | n fro<br>hed             | om a<br>ule . | any<br>J foi | unre<br>suc                     | lated<br>h pe | d organization or<br>erson             | individual                                    | 5 X  |
| Section B. Independent Contractors<br>1 Complete this table for your five highest complete   | anastad inde                  |                       | Joint                    |               |              |                                 |               | Second III                             | ¢100.000 (                                    |  |
| compensation from the organization. Report comp  | ensation for t                | the ca                | alend                    | dar y         | rear         | endir                           | ig w          | ith or within the org                  | ganization's tax year                         |  |
| (A)<br>Name and business ac  | ddress                        |                       |                          |               |              |                                 |               | (B)<br>Description o                   | of services                                   | (C)<br>Compensation                          |
|  |                               |                       |                          |               |              |                                 | -             |  |   |  |
|  |                               |                       |                          |               |              |                                 |               |  |   |  |
| 2 Total number of independent contractors (including   | n hut not line t              | المطالب               | 4L -                     | oc 11         |              | o                               |               |  |   |  |
| 2 Total number of independent contractors (including<br>\$100,000 of compensation from the organization  |                               | 10 10                 | 100                      | se il         | sted         | adov                            | e) w          | vno received more                      | tnah  |  |
| BAA  | T                             | EEA01                 | I OBL                    | 08/03         | 3/18         |                                 |               |  |   | Form 990 (2018)                              |

### Part VIII Statement of Revenue

| 10 <del>11</del>  |         | Check if Schedule O contains a response or note                                  | e to any line in this Part V   | III   |  |  |
|---|---------|--|--|---|--|--|
|   | のないに    |  | <b>(A)</b><br>Total revenue  | <b>(B)</b><br>Related or<br>exempt<br>function<br>revenue | <b>(C)</b><br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from tax<br>under sections<br>512-514   |
| Contributions, Gifts, Grants<br>and Other Similar Amounts | 1       | a Federated campaigns1a  |  |   |  | Index and the state  |
| Gra   |         | b Membership dues 1b<br>c Fundraising events 1c 18                               |  |   |  |  |
| fts,  |         | c Fundraising events1 c18,1d Related organizations1 d                            | 150.   | and the second stand                                      |  |  |
| Gi<br>Gi  |         |  | 120  |   |  |  |
| ons   |         | 1231   | 130.   |   |  |  |
| buti  |         | f All other contributions, gifts, grants, and similar amounts not included above |  |   |  |  |
| litit<br>Official   |         | g Noncash contributions included in lines 1a-1f: \$                              |  |   |  |  |
|   |         | h Total. Add lines 1a-1f   | → 447,280.   |   |  |  |
| Program Service Revenue                                   |         | Business Co  |  | Net and whether the                                       |  | · · · · · · · · · · · · · · · · · · ·  |
| eve   |         | a FEES & CONTRACTS GOV AGCY  | 34,506.  | 34,506.   |  |  |
| e B   |         | b CO-OP PAYMENTS   | 7,723.   | 7,723.  |  |  |
| ervik   |         | d  |  |   |  |  |
| S<br>E  |         | e  |  |   |  |  |
| ogra  | 11      | f All other program service revenue  |  |   |  |  |
| Pres de   | 9       | g Total. Add lines 2a-2f   | 42,229.  |   |  |  |
|   | 3       | Investment income (including dividends, interest an                              | nd   |   |  |  |
|   | 4       | other similar amounts)   |  |   |  |  |
|   | 5       | Royalties.   | V.C.S.   |   |  |  |
|   |         | (i) Real (ii) Perso  | CMCS   |   |  | 12 State Service 1987  |
|   |         | a Gross rents  |  |   |  |  |
|   |         | b Less: rental expenses  |  |   |  |  |
|   |         | c Rental income or (loss)  |  | 2023 Sector Col   |  | 4世纪9世纪的第三  |
|   |         | d Net rental income or (loss)  |  | Section of the section week                               | The second second                              | and the second |
|   | 7 a     | a Gross amount from sales of assets other than inventory                         |  |   |  |  |
|   | Ŀ       | b Less: cost or other basis  |  |   |  |  |
|   |         | and sales expenses   |  |   |  |  |
|   |         | l Net gain or (loss)   |  |   |  |  |
|   |         | a Gross income from fundraising events   | and a start start start and start an |   | E MERIACAS SO                                  | STATISTICS STRATES   |
| Other Revenue   |         | (not including \$  |  | and the second second                                     |  |  |
| eve   |         | of contributions reported on line 1c).   |  |   |  |  |
| Č   |         | See Part IV, line 18 a 214, (  |  |   |  |  |
| the   |         | b Less: direct expenses b 123, (   |  |   |  |  |
| 0   |         | Net income or (loss) from fundraising events                                     | 90,998.  |   | Standing of the second                         | Cardina di Mangara   |
|   | 9a      | a Gross income from gaming activities.<br>See Part IV, line 19a                  |  |   |  |  |
|   | Ь       | b Less: direct expenses  |  |   |  |  |
|   | с       | Net income or (loss) from gaming activities.                                     | 050K   |   |  | In the street design of the second  |
|   | 10 a    | Gross sales of inventory, less returns a   |  |   |  |  |
|   | b       | Less: cost of goods sold b   |  | All Area Bren   |  |  |
|   |         | Net income or (loss) from sales of inventory.                                    | ever 🕨   |   |  | franciscus de la companya fra  |
|   |         | Miscellaneous Revenue Business Co  |  |   |  |  |
|   | 11 a    |  |  |   |  |  |
|   | b       |  |  |   |  |  |
|   | C<br>ہر | I All other revenue  |  |   |  |  |
|   |         | Total. Add lines 11a-11d   | •  |   | ARXING AND AND AND                             |  |
|   |         | Total revenue. See instructions.   |  | 42,229.   | 0.   | 0.   |
| BAA   |         |  | TEEA0109L 08/03/18   |   | 0.   | Form <b>990</b> (2018)   |

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95-6099551

# Form 990 (2018) OLD TOWN CHAMBER OF COMMERCE Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all colur

| Sec | ction 501(c)(3) and 501(c)(4) organizations must com  | plete all columns. All oth   | her organizations must co                 | omplete column (A).                              |                                |
|-----|---|------------------------------|---|--|--------------------------------|
|     | Check if Schedule O contains a re   |                              |   |  |                                |
|     | not include amounts reported on lines<br>7b, 8b, 9b, and 10b of Part VIII.  | <b>(A)</b><br>Total expenses | <b>(B)</b><br>Program service<br>expenses | <b>(C)</b><br>Management and<br>general expenses | (D)<br>Fundraising<br>expenses |
| 1   | Grants and other assistance to domestic<br>organizations and domestic governments.<br>See Part IV, line 21  |                              |   |  |                                |
| 2   | Grants and other assistance to domestic individuals. See Part IV, line 22   |                              |   |  |                                |
| 3   | organizations, foreign governments, and for-<br>eign individuals. See Part IV, lines 15 and 16  |                              |   |  |                                |
| 4   | Benefits paid to or for members   |                              |   |  |                                |
| 5   | Compensation of current officers, directors,  | 40 750                       |   |  |                                |
| 6   | trustees, and key employees   | 48,752.                      | 32,664.                                   | 16,088.  | 0.                             |
| 6   | disqualified persons (as defined under<br>section 4958(f)(1)) and persons described<br>in section 4958(c)(3)(B)   | 0.                           | 0.  | 0 .  | 0.                             |
| 7   | Other salaries and wages  | 24,397.                      | 16,346.                                   | 8,051.   |                                |
| 8   | Pension plan accruals and contributions<br>(include section 401(k) and 403(b)<br>employer contributions)  |                              |   |  |                                |
| 9   | Other employee benefits   |                              |   |  |                                |
| 10  | Payroll taxes   | 7,211.                       | 4,831.                                    | 2,380.   |                                |
|     | Fees for services (non-employees):  |                              |   |  |                                |
|     | Management.   |                              |   |  |                                |
|     | Legal   |                              |   |  |                                |
|     | Accounting  | 5,500.                       | 3,685.                                    | 1,815.   |                                |
|     | Lobbying.   |                              |   |  |                                |
|     | e Professional fundraising services. See Part IV, line 17. 🧟  |                              |   |  |                                |
| 1   | Investment management fees  |                              |   |  |                                |
| ç   | Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule 0.)  | 2,798.                       | 1,875.                                    | 923.   |                                |
| 12  | Advertising and promotion   | 19,019.                      | 19,019.                                   | 525.   |                                |
| 13  | Office expenses   |                              | 15,015.                                   |  |                                |
| 14  | Information technology  |                              |   |  |                                |
| 15  | Royalties   |                              |   |  |                                |
| 16  | Occupancy.  | 30,782.                      | 20,624.                                   | 10,158.  |                                |
| 17  | Travel  | 50,702.                      | 20,024.                                   | 10,130.  |                                |
| 18  | Payments of travel or entertainment   |                              |   |  |                                |
|     | expenses for any federal, state, or local public officials.   |                              |   |  |                                |
| 19  | Conferences, conventions, and meetings  | 1,775.                       | 1,189.                                    | 586.   |                                |
| 20  | Interest  |                              |   |  |                                |
| 21  | Payments to affiliates.   |                              |   |  |                                |
| 22  | Depreciation, depletion, and amortization   |                              |   |  |                                |
| 23  |   | 2,666.                       | 1,786.                                    | 880.   |                                |
| 24  | Other expenses. Itemize expenses not<br>covered above (List miscellaneous expenses<br>in line 24e. If line 24e amount exceeds 10%<br>of line 25, column (A) amount, list line 24e<br>expenses on Schedule O.).                        |                              |   |  |                                |
| а   | DESIGN  | 116 700                      | 110 700                                   | eseptenciatives (cole) i                         |                                |
|     | PARKING PROGRAM EXPENSE   | 116,790.                     | 116,790.                                  |  |                                |
|     | TELEPHONE   | 11,810.                      | 11,810.                                   |  |                                |
|     |   | 3,219.                       | 2,157.                                    | 1,062.   |                                |
| -   | OFFICE SUPPLIES All other expenses.   | 2,889.                       | 1,936.                                    | 953.   |                                |
|     | Total functional expenses. Add lines 1 through 24e  | 7,923.                       | 5,310.                                    | 2,613.   |                                |
|     |   | 285,531.                     | 240,022.                                  | 45,509.  | 0.                             |
| 26  | Joint costs. Complete this line only if<br>the organization reported in column (B)<br>joint costs from a combined educational<br>campaign and fundraising solicitation.<br>Check here $\vdash$ if following<br>SOB 08 2 (ASC 056 720) |                              |   |  |                                |
| BAA | joint costs from a combined educational campaign and fundraising solicitation.  |                              |   |  |                                |

### Part X Balance Sheet

|      |                |   |   | (A)<br>Beginning of year |            | <b>(B)</b><br>End of year   |
|------|----------------|---|---|--------------------------|------------|-----------------------------|
|      | 1              | Cash – non-interest-bearing   |   | 109,350.                 | 1          | 403,945                     |
|      | 2              | Savings and temporary cash investments  |   |                          | 2          | ,                           |
|      | 3              | Pledges and grants receivable, net  |   |                          | 3          |                             |
|      | 4              | Accounts receivable, net  |   | 29,981.                  | 4          | 11,335                      |
|      | 5              | Loans and other receivables from current and former offic<br>trustees, key employees, and highest compensated employees<br>Part II of Schedule L  | yees. Complete                                  |                          | 5          |                             |
|      | 6              | Loans and other receivables from other disqualified perso<br>section 4958(f)(1)), persons described in section 4958(c)(3)(B)<br>employers and sponsoring organizations of section 501(c)(9) v<br>beneficiary organizations (see instructions). Complete Par | no (on defined under                            |                          | 6          |                             |
|      | 7              | Notes and loans receivable, net   | ·   |                          | 7          |                             |
|      | 8              | Inventories for sale or use   |   |                          | 8          |                             |
|      | 9              | Prepaid expenses and deferred charges   |   |                          | 9          |                             |
| 1    |                | Land, buildings, and equipment: cost or other basis.<br>Complete Part VI of Schedule D  |   |                          |            |                             |
|      | h              | Less: accumulated depreciation  |   |                          | Stephen St |                             |
| 1    |                | Investments – publicly traded securities  |   |                          | 10 c       |                             |
|      | 12             | Investments – other securities. See Part IV, line 11  |   |                          | 11         |                             |
|      | 13             | Investments – program-related. See Part IV, line 11   |   |                          | 12         |                             |
|      | 4              | Intangible assets   | ********************                            |                          | 13         |                             |
|      |                |   |   |                          | 14         |                             |
|      |                | Other assets. See Part IV, line 11  |   | 2,783.                   | 15         | 2,783                       |
|      | 7              | Total assets. Add lines 1 through 15 (must equal line 34). Accounts payable and accrued expenses.   |   | 142,114.                 | 16         | 418,063                     |
|      | 8              | Grants payable  |   | 13,518.                  | 17         | 8,803                       |
|      | 9              | Deferred revenue  |   | 14,878.                  | 18         | 566                         |
|      |                | Tax-exempt bond liabilities.  |   |                          | 19         |                             |
| 1    |                | Escrow or custodial account liability. Complete Part IV of  |   |                          | 20         |                             |
| 1    | 22             | Loans and other payables to current and former officers, c<br>key employees, highest compensated employees, and disc<br>Complete Part II of Schedule L.   | lirectors, trustees, qualified persons.         |                          | 21         |                             |
|      |                | Complete Part II of Schedule L  | SSEARCE ARABAMA 2000                            |                          | 22         |                             |
|      |                | Secured mortgages and notes payable to unrelated third p  |   |                          | 23         |                             |
|      | 24             | Unsecured notes and loans payable to unrelated third part   | ies   |                          | 24         |                             |
|      | 25             | Other liabilities (including federal income tax, payables to<br>and other liabilities not included on lines 17-24). Complete  | related third parties,<br>Part X of Schedule D. | 9,176.                   | 25         | 9,176                       |
| -    | 6              | Total liabilities. Add lines 17 through 25.   |   | 37,572.                  | 26         | 18,545                      |
|      |                | Organizations that follow SFAS 117 (ASC 958), check here ►<br>lines 27 through 29, and lines 33 and 34.   | X and complete                                  |                          | and a      |                             |
| 2    |                |   |   |                          | att of the | Contraction areas           |
| 2    | ./<br>o        | Unrestricted net assets.  | *********                                       | 104,542.                 | 27         | 72,094                      |
| 2    | 0              | Temporarily restricted net assets   |   |                          | 28         | 327,424                     |
| 2    |                | Permanently restricted net assets.  |   |                          | 29         |                             |
|      |                | Organizations that do not follow SFAS 117 (ASC 958), check h<br>and complete lines 30 through 34.   | nere ►  |                          |            |                             |
| 3    | 0              | Capital stock or trust principal, or current funds  |   |                          | 30         | Contact Western On Macatory |
| 3    |                | Paid-in or capital surplus, or land, building, or equipment f   |   |                          | 31         |                             |
| 3    |                | Retained earnings, endowment, accumulated income, or o  |   |                          | 32         |                             |
| 3    |                | Total net assets or fund balances   |   | 104,542.                 | 33         | 399,518                     |
| lî 🕳 | 4 <sup>·</sup> | Total liabilities and net assets/fund balances  |   | 142,114.                 | 34         | 418,063                     |

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95-6099551

| Form 990 (2018) OLD TOWN CHAMBER OF COMMERCE  | 95-6099551 | _      | Page      | 12     |
|---|------------|--------|-----------|--------|
| Part XI Reconciliation of Net Assets  |            |        |           | -      |
| Check if Schedule O contains a response or note to any line in this Part XI   |            |        |           |        |
| 1 Total revenue (must equal Part VIII, column (A), line 12).  |            |        | 80,507    | 7      |
| 2 Total expenses (must equal Part IX, column (A), line 25)  | 2          |        | 85,531    | _      |
| 3 Revenue less expenses. Subtract line 2 from line 1  | 3          |        | 94,976    | _      |
| 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))   | 4          |        | 04,542    |        |
| 5 Net unrealized gains (losses) on investments.   | 5          |        | 01,012    |        |
| 6 Donated services and use of facilities.   | 6          |        |           | -      |
| 7 Investment expenses   | 7          |        |           | _      |
| 8 Prior period adjustments  | 8          |        |           | -      |
| 9 Other changes in net assets or fund balances (explain in Schedule O)  |            |        | 0         | ).     |
| 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X line 33   |            |        |           | •      |
| column (B))   | 10         | 3      | 99,518    | 3.     |
| Part XII Financial Statements and Reporting   |            |        |           |        |
| Check if Schedule O contains a response or note to any line in this Part XII.   |            |        | Γ         |        |
|   |            |        | Yes No    | _      |
| <b>1</b> Accounting method used to prepare the Form 990: Cash $X$ Accrual Other   |            | · 12 원 |           | 1      |
| If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.   |            |        | 国際        |        |
| 2 a Were the organization's financial statements compiled or reviewed by an independent accountant?   |            | 2a     | X         |        |
| If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or resparate basis, consolidated basis, or both:  |            |        |           | Noney. |
| <b>b</b> Were the organization's financial statements audited by an independent accountant?   | s 5        | 2 b    | х         |        |
| If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a s   | enarate    | ASSERT | CLESS ROS | 80     |
| basis, consolidated basis, or both:   | opulato    | 10 167 |           | 10     |
| X Separate basis Consolidated basis Both consolidated and separate basis  |            | 15 12  | 合於論       |        |
| c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the review, or compilation of its financial statements and selection of an independent accountant? | audit,     | 2c     | x         | <      |
| If the organization changed either its oversight process or selection process during the tax year, explain<br>in Schedule O.  |            |        |           | 100    |
| 3 a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir<br>Audit Act and OMB Circular A-133?  | igle       | 3 a    | X         | ζ      |
| b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the require<br>or audits, explain why in Schedule O and describe any steps taken to undergo such audits. | d audit    | 3 Ь    |           |        |
| BAA TEEA0112L 08/03/18  |            | _      | 990 (201  | 8      |

| DUES & SUBSCRIPTIONS | ELECTION EXPENSE | AUTO/TRAVEL   | Total STAFFING   | PAYROLL EXPENSES | WORKER'S COMP INSURANCE | Visitor Center Volunteer | Chamber Staff  | Executive Director | SALARIES | STAFFING | Total OCCUPANCY EXPENSE | COPIER        | OFFICE RELOCATION | STORAGE UNIT | CLEANING | UTILITIES | RENT           | OCCUPANCY EXPENSE | PERSONNEL & ORGANIZATION | Total Revenue | OTHER (Savings) | Carry Over | Parking Revenue | Bookkeeping | Tech Assistance | Management Grant | City Epos | FUNDRAISING  | CHAMBER MEMBERSHIP DUES | BID ASSESSMENTS |                 | Tatal - SDECIAL EVENTS INCOME | Dia de los Muertos | Las Posadas | Beer Festival | Lucha Libre Festival | Fiesta Cinco de Mavo | Taste + Teouila | Saturdav Market | ADD10 - SPECIAL EVENTS INCOME |            |
|----------------------|------------------|---------------|------------------|------------------|-------------------------|--------------------------|----------------|--------------------|----------|----------|-------------------------|---------------|-------------------|--------------|----------|-----------|----------------|-------------------|--------------------------|---------------|-----------------|------------|-----------------|-------------|-----------------|------------------|-----------|--------------|-------------------------|-----------------|-----------------|-------------------------------|--------------------|-------------|---------------|----------------------|----------------------|-----------------|-----------------|-------------------------------|------------|
|                      | ŵ                |               | \$ (5            | ŝ                |                         |                          |                | \$ ()              |          |          | s (s                    |               |                   |              |          |           | \$             |                   |                          | ~             |                 | ŝ          |                 |             | Ì               |                  |           |              |                         | \$ 3,           |                 |                               |                    |             |               |                      |                      | 1               |                 |                               |            |
|                      | (700.00)         |               | (9,100.00)       | (750.00)         | (450.00)                | _                        |                | (7,900.00)         |          |          | (9,737.00)              |               |                   |              |          |           | (7,617.00)     |                   |                          | 38 537 01     |                 | 4,537.01   |                 |             |                 |                  |           |              |                         | 34,000.00       |                 |                               |                    |             |               |                      |                      |                 |                 |                               |            |
|                      | \$ (500.00)      | \$ (1,000.00) | \$ (72,488.00)   | \$ (10,000.00)   | \$ (250.00)             |                          | \$ (32,000.00) |                    |          |          | \$ (27,147.00)          | \$ (2,760.00) |                   |              |          |           | \$ (20,193.00) |                   |                          | \$ 787 777 72 | \$ 14,777.23    |            |                 |             |                 |                  |           | \$ 24,000.00 |                         |                 | ÷ 243,000.00    |                               | \$ 46,000.00       |             | \$ 15.000.00  | \$ 42.000.00         |                      | \$ 15.000.00    | \$ 131.000.00   |                               | CITALINDEL |
|                      | Ŭ                | Ŭ             | \$               |                  |                         |                          |                |                    |          |          | \$ (                    | Ų             |                   |              | -        | 0         | -              |                   |                          | •             |                 |            |                 |             | Ī               | T                | Ī         |              |                         |                 | ÷               | -                             |                    |             |               |                      |                      |                 |                 |                               | INNE       |
|                      |                  |               | •                |                  |                         |                          |                | _                  |          |          | •                       |               |                   | _            |          |           |                | -                 | 0                        | •             | _               |            |                 |             |                 | _                | _         |              |                         |                 | ť               | 4                             | ŝ                  |             |               | _                    |                      |                 |                 |                               | S          |
|                      |                  |               | 3                |                  |                         |                          |                |                    |          |          | 100                     |               |                   |              |          |           |                |                   |                          | 3 500 00      |                 |            |                 |             |                 |                  |           |              |                         |                 | 2,000.00        |                               | 2,500.00           |             |               |                      |                      |                 |                 |                               | Ę          |
|                      |                  |               |                  |                  |                         |                          |                |                    |          |          |                         |               |                   |              |          |           |                |                   |                          | ^             |                 |            |                 |             |                 |                  |           |              |                         |                 | e.              | 3                             |                    |             |               |                      |                      |                 |                 |                               | CPP3       |
|                      |                  |               | •                |                  |                         |                          |                |                    |          |          | •                       |               |                   |              |          |           |                |                   | annoriar é               | •             |                 |            |                 |             |                 |                  |           |              |                         |                 | 00.000,01 ¢     |                               | \$ 6,000.00        |             |               | \$ 5,000.00          |                      |                 |                 |                               | ę          |
|                      |                  |               | \$.              |                  |                         |                          |                |                    |          |          | •                       |               |                   |              |          |           |                |                   | 0.000,01 ¢               | •             |                 |            |                 |             |                 |                  |           |              |                         |                 | τυ,υυυ.υυ<br>\$ |                               | ŝ                  | \$ 2,000.00 |               |                      |                      |                 |                 |                               | 000        |
|                      |                  |               | х<br>,           |                  |                         |                          |                |                    |          |          | •                       |               |                   |              |          |           |                |                   | 4 23,7 U.U               | •             |                 |            |                 |             |                 |                  |           |              |                         |                 | 00.011,C7 ¢     | 2                             |                    |             |               | \$ 25710.00          |                      |                 |                 |                               |            |
|                      |                  |               | \$ (16,862.00)   |                  |                         |                          |                | \$ (16,862.00)     |          |          | \$<br>•                 |               |                   |              |          |           |                |                   | - +1,002.00              | •             |                 |            |                 |             | \$ 2 000 00     | C 16 863 00      |           |              |                         |                 | , 20,000.00     | •                             | \$ 5,550.00        |             | 1             | n 1                  | < 10 950 NO          |                 |                 |                               | SBEP       |
| l                    |                  | \$            | ) \$ (98,450.00) | Ē                | \$ (700.00)             | s -                      | \$ (32,000.00) | ) \$ (55,000.00)   |          |          | \$ (36,884.00)          | \$ (2,760.00) | \$                |              |          | - I.      | \$ (27,810.00) |                   | C71646(074 6             | : [           | \$ 14,777.23    |            | 5               | -           |                 | 2 16 863 nn      | n 1/1     | \$ 24,000.00 | Ş                       | \$ 34,000.00    | 2               | ſ                             | S I                |             | ~             | ~                    | ~                    | - 1             | \$ 131.000.00   |                               | Iotal      |

Confidential

| Management Use Only | Net Revenue (deficit) | Total Expense                                 | Total Revenue                           | OT - CONTINGENCY | Total CPD         | RESERVE     | OTHERIUPGRADES | UTILITIES     | REPAIR AND MAINTENANCE | GARDENING AND LANDSCAPE | CLEANING       | INSURANCE     |  |
|---------------------|-----------------------|---|---|------------------|-------------------|-------------|----------------|---------------|------------------------|-------------------------|----------------|---------------|--|
|                     |                       |   |   |                  |                   |             |                |               | Ê                      | CAPE                    |                |               |  |
|                     | \$<br>-               | \$ (38,537.01)                                | \$ 38,537.01                            | \$ (1,000.00)    | s .               |             |                |               |                        |                         |                |               |  |
|                     | \$ 1,987.23 \$        | \$ (38,537.01) \$ (285,790.00) \$             | \$ 38,537.01 \$ 287,777.23 \$           |                  | S (9,200.00) S    |             |                |               |                        | \$ (2,300.00)           | \$ (6,900.00)  |               |  |
|                     | \$                    | Ş   | ŝ                                       |                  | s                 |             |                |               |                        |                         |                |               |  |
|                     | · \$ ·                | - \$ (2,500.00) \$                            | \$ 2,500.00 \$                          |                  | ,<br>,            |             |                |               |                        |                         |                |               |  |
|                     | S                     | S (0  | 0<br>\$                                 |                  | 12                |             |                |               |                        |                         |                |               |  |
|                     | - \$ -                | - \$ (18,500.00) \$                           | \$ 18,500.00 \$                         |                  | \$ (15,000.00) \$ | \$ (200.00) | \$ (1,000.00)  | \$ (3,000.00) | \$ (3,000.00)          | \$ (1,100.00)           | \$ (5,700.00)  | \$ (1,000.00) |  |
|                     | ÷ \$                  | \$ (10,000.00)                                | \$ 10,000.00                            |                  | s .               |             |                |               |                        |                         |                |               |  |
|                     | - \$                  |   | \$ 25,710.00                            |                  | s                 |             |                |               |                        |                         |                |               |  |
|                     | \$                    | )) \$ (41,862.00                              | ) \$ 41,862.00                          |                  | •                 |             |                |               |                        |                         |                |               |  |
|                     | \$ 1,987.23           | \$ (25,710.00) \$ (41,862.00) \$ (422,899.01) | \$ 25,710.00 \$ 41,862.00 \$ 424,886.24 | \$ (1,000.00)    | \$ (24,200.00)    | \$ (200.00) | \$ (1,000.00)  | \$ (3,000.00) | \$ (3,000.00)          | \$ (3,400.00)           | \$ (12,600.00) | \$ (1,000,00) |  |



# Resolution

#### THE BOARD OF DIRECTORS OF THE OLD TOWN BUSINESS IMPROVEMENT DISTRICT APPROVES ENTERING INTO AN AGREEMENT FOR FY2021 BETWEEN THE CITY OF SAN DIEGO AND THE OLD TOWN BUSINESS IMPROVEMENT DISTRICT.

WHEREAS, the Old Town Business Improvement District is a legally constituted nonprofit corporation, under the laws of the State of California, completely directing and in complete control of its own affairs through its own officers or members;

NOW, THEREFORE, BE IT RESOLVED that the Board of Directors of the Old Town Business Improvement District hereby certifies that it agrees entering into an Agreement with the City of San Diego; further, that the Old Town Business Improvement District, whose name is subscribed below, has authority to sign this Resolution.

NOW, THEREFORE, this Resolution was approved and adopted at the duly held regular meeting of the Board of Directors of the Old Town Business Improvement District this 15<sup>th</sup> day of February 2020.

Approved this 15<sup>th</sup> day of February 2020.

By: \_\_\_\_\_

Name: Linda Acuna

Title: Secretary Old Town Business Improvement District

#### CITY OF SAN DIEGO FY21 AUTHORIZED SIGNATURES

Please provide the information listed below to certify the designated individuals authorized to sign documents on the agency's behalf. Self-certification is not acceptable, a second signature is required. Please submit a new form each time any of the listed information is revised during this contract period.

AGENCY: Old Town San Diego Chamber of Commerce

PROJECT: Old Town Business Improvement District

### AGENCY BOARD CHAIR/PRESIDENT CERTIFICATION OF DESIGNATED INDIVIDUALS AUTHORIZED TO SIGN DOCUMENTS ON THE AGENCY'S BEHALF. AS SUBMITTED ON THIS FORM

NAME/TITLE:(Print) Fred Grand / President

SIGNATURE:

| PRIMARY PERSON AUTHORIZED | D TO SIGN CONTRACTS AND AMENDMEN | TS |
|---------------------------|----------------------------------|----|
|---------------------------|----------------------------------|----|

NAME/TITLE: (Print) Fred Grand / President

SIGNATURE:

PRIMARY PERSON AUTHORIZED TO SIGN PROGRAMMATIC REPORTS AND SCOPE ADJUSTMENT REQUESTS

NAME/TITLE: (Print) Sunny Lee / Executive Director

SIGNATURE:

PRIMARY PERSON AUTHORIZED TO SIGN REQUESTS FOR PAYMENT AND BUDGET ADJUSTMENT REQUESTS

NAME/TITLE: (Print) David Thornton / Treasurer

SIGNATURE:



## Resolution

#### THE BOARD OF DIRECTORS OF THE OLD TOWN SAN DIEGO CHAMBER OF COMMERCE APPROVES THE FILING OF AN APPLICATION WITH THE COUNTY OF SAN DIEGO COMMUNITY ENHANCEMENT PROGRAM FUNDING.

WHEREAS, the Old Town San Diego Chamber of Commerce is a legally constituted nonprofit corporation, under the laws of the State of California, completely directing and in complete control of its own affairs through its own officers or members;

NOW, THEREFORE, BE IT RESOLVED that the Board of Directors of the Old Town San Diego Chamber of Commerce hereby approves the filing of an application with the County of San Diego Community Enhancement Program funding for the County's 2020-2021 Fiscal Year.

This Resolution was adopted at a regular meeting of the Board of Directors of the Old Town San Diego Chamber of Commerce this 20<sup>th</sup> day of February 2019.

Linda Acuna, Secretary



## OLD TOWN SAN DIEGO CHAMBER OF COMMERCE OFFICERS/COMMITTEE CHAIRS FY 2020-21

#### Election of Officers and Committee Chairs

| Director Name      | Business                      | <b>Elected Position</b> |
|--------------------|-------------------------------|-------------------------|
| Steve Blasingham   | Fred's Mexican Café           |                         |
| Patty Ducey-Brooks | Presidio Communications       |                         |
| Linda Acuna        | Serra Gifts                   |                         |
| Fred Grand         | Grand Enterprises             |                         |
| Amar Harrag        | Tahona Bar                    |                         |
| Ramzi Murad        | A Mart                        |                         |
| Diane Powers       | Bazaar Del Mundo              |                         |
| Chuck Ross         | Fiesta de Reyes               |                         |
| Jason Farran       | JF WebDesign                  |                         |
| Christine Smith    | Café Coyote                   |                         |
| David Thornton     | Old Town Trolley Tours        |                         |
| Robert Barros      | Visual Media Group/OTSD Guide |                         |

## Committee

Chair

| Design Committee       |  |
|------------------------|--|
| Economic Restructuring |  |
| Promotion Committee    |  |

#### Harney Street Weekend Market Revenue

|                 | <b>a</b>             |                        |                              | Week Recei |              |              |             | Week Recei       | and an area and           |               |
|-----------------|----------------------|------------------------|------------------------------|------------|--------------|--------------|-------------|------------------|---------------------------|---------------|
| Week            | Sat Receipts         | Sun Receipts           | M Total                      | Week       | Sat Receipts | Sun Receipts | M Total     | Week             | Sat Receipts Sun Receipts | M Total       |
| 1-Jul           |                      | \$1,540,80             |                              | 6-Jul      | 1857.4       | \$1,356,15   |             | 1-Jul            |                           |               |
| 7-Jul           | \$1,651,35           | \$1,497.50             |                              | 13-Jul     | \$1,454.65   | \$1,338.90   |             | 7-Jul            |                           |               |
| 14-Jul          | \$1,496,95           | \$1,410.75             |                              | 20-Jul     | \$1,439.60   | \$1,207.00   |             | 14-Jul           |                           |               |
| 21-Jul          | \$1,524.50           | \$1,157_00             |                              | 27-Jul     | \$1,870.65   | \$1,321,15   | \$11,845,50 | 21-Jul           |                           |               |
| 28-Jul          | \$1,777.00           | \$1,589_00             | \$13,644_85                  | -          | \$1,813,25   | \$1,222.65   |             | 28-Jul           |                           | \$0,00        |
| 4-Aug           | \$1,812.20           | \$1,399_00             |                              | 10-Aug     | \$2,194.30   | \$1,239,15   |             | 4-Aug            |                           |               |
| 11-Aug          | \$1,233.00           | \$1,268_00             |                              | 17-Aug     | \$1,709.95   | \$911.60     |             | 11-Aug           |                           |               |
| 18-Aug          | \$1,277.75           | \$1,184.00             |                              | 24-Aug     | \$1,934.75   | \$1,057.00   |             | 18-Aug           |                           |               |
| 25-Aug          | \$1,498.00           | \$1,236.00             | \$10,907.95                  | 31-Aug     | \$1,483.00   |              | \$13,565.65 | 25-Aug           |                           | \$0,00        |
| 1-Sep           | \$1,547.00           | \$1,203.00             |                              | 1-Sep      | \$1,103,95   | \$1,507150   |             | 1-Sep            |                           |               |
| 8-Sep           | \$1,586,00           | \$1,318.00             |                              | 7-Sep      | \$1,750,00   | \$1,050,35   |             | 8-Sep            |                           |               |
| 15-Sep          | \$1,426,50           | \$1,236.00             |                              | 14-Sep     | \$2,262.78   | \$1,632.93   |             | 15-Sep           | -                         |               |
| 22-Sep          | \$1,362.00           | \$1,159.00             |                              | 21-Sep     | \$1,868,20   | \$747.75     |             | 22-Sep           |                           |               |
| 29-Sep          | \$1,216.00           | \$344,00               | \$12,397.50                  | 28-Sep     | \$1,841.20   | \$962,70     | \$14,727,36 | 29-Sep           | -                         | \$0,00        |
| 6-Oct           | \$1,179_00           | \$863.00               |                              | 5-Oct      | \$1,608.25   | \$801.75     |             | 6-Oct            |                           |               |
| 13-Oct          | \$1,232.00           | \$1,244.00             |                              | 12-Oct     | \$1,757.00   | \$1,033.75   |             | 13-Oct           |                           |               |
| 20-Oct          | \$1,075.00           | \$919.50               |                              | 19-Oct     | \$2,143.90   | \$1,128.00   |             | 20-Oct           |                           |               |
| 27-Oct          | \$1,718.50           | \$1,319.50             | \$9,550,50                   | 26-Oct     | \$1,849.50   | \$1,027.75   | \$11,349,90 | 27-Oct           |                           | \$0.00        |
| 3-Nov           | \$2,922.00           | \$2,366.91             |                              | 2-Nov      | \$3,658,71   | \$2,299.25   | 911,047,70  | 3-Nov            |                           | \$U_U         |
| 10-Nov          | \$1,566.00           | \$1,382.50             |                              | 9-Nov      | \$1,856.05   | \$1,058,80   |             | 10-Nov           | -                         |               |
| 17-Nov          | \$1,439.00           | \$958_00               |                              | 16-Nov     | \$1,849,25   | \$964,25     |             | 17-Nov           | -                         |               |
| 24-Nov          | \$1,637.00           | \$1,212.00             | \$13,483,41                  | 23-Nov     | \$1,849,23   | \$900_50     |             | 24-Nov           |                           | <b>6</b> 0.00 |
| 1-Dec           | \$1,186.00           | \$1,154,00             | 315,465,41                   | 30-Nov     | V 1992       | \$900.30     | S16 403 86  | 1-Dec            |                           | \$0,00        |
| 8-Dec           | \$1,156.00           | \$892.00               |                              | 1-Dec      | \$1,988.75   | D. 78 D.     | \$16,402.86 | 8-Dec            | -                         |               |
| 15-Dec          | \$2,334.00           | \$942,00               |                              | 14-Dec     | \$787.75     | Dec 7-8 Rain |             | 15-Dec           | -                         |               |
| 22-Dec          |                      |                        |                              | 21-Dec     | \$1,765.20   | \$1,021.70   |             | 22-Dec           | -                         |               |
| 29-Dec          | \$1,521.00           | \$1,083,50             | 612 022 76                   | 28-Dec     | \$1,761.30   | \$899,00     |             |                  | -                         |               |
| 5-Jan           | \$1,555.75           | \$1,208.50             | \$13,032,75                  | 5-Jan      | \$1,736.00   | \$863,35     | \$8,834.30  | 29-Dec           |                           | \$0.00        |
| 12-Jan          | \$305.50             | \$1,015,60             |                              | 12-Jan     |              |              |             | 5-Jan            | -                         |               |
| 12 Jan          | \$1,067 50           | \$1,083.00             |                              |            | -            |              |             | 12-Jan           | -                         |               |
| 26-Jan          | \$1,796.75           | \$1,402.20             |                              | 19-Jan     | -            |              |             | 19-Jan           |                           |               |
| 20-Jah<br>2-Feb | \$1,796.25           | \$1,244.30             | \$9,711.10                   | 26-Jan     |              |              | \$0.00      | 26-Jan           |                           | \$0,00        |
| 2-Feb           | Rained Out           | Rained Out             |                              | 2-Feb      | +            |              |             | 2-Feb            |                           |               |
|                 | \$1,629.25           | \$1,201_45             |                              | 9-Feb      |              |              |             | 9-Feb            |                           |               |
| 16-Feb          | \$1,800,20           | Rained Out             |                              | 16-Feb     |              |              |             | 16-Feb           | 4                         |               |
| 23-Feb          | \$1,748.28           | \$1,256.80             | \$7,635,98                   | 23-Feb     |              |              | \$0.00      | 23-Feb           |                           | \$0.00        |
| 2-Mar           | Rained Out           | \$1,158.25             |                              | 2-Mar      |              |              |             | 2-Mar            |                           |               |
| 9-Mar           | \$2,130.00           | \$1,237.75             |                              | 9-Mar      |              |              |             | 9-Mar            |                           |               |
| 16-Mar          | \$1,664.50           | \$1,299.40             |                              | 16-Mar     |              |              |             | 16-Mar           |                           |               |
| 23-Mar          | \$2,157,50           | \$1,270.45             |                              | 23-Mar     |              |              |             | 23-Mar           |                           |               |
| 30-Mar          | \$1,841_30           | \$1,075.20             | \$13,834.35                  | 30-Mar     | <u></u>      |              | \$0_00      | 30-Mar           |                           | \$0.00        |
| 6-Apr           | \$1,963.10           | \$1,406.90             |                              | 6-Apr      |              |              |             | 6-Apr            |                           |               |
| 13-Apr          | \$1,952.80           | \$1,141.58             |                              | 13-Apr     |              |              |             | 13-Apr           |                           |               |
| 20-Apr          | \$2,083_20           | Easter                 |                              | 20-Apr     |              |              |             | 20-Apr           |                           |               |
| 27-Apr          | \$1,918.00           | \$942,80               | \$11,408.38                  | 27-Apr     |              |              | \$0.00      | 27-Apr           |                           | \$0,00        |
| 3-May           | (Friday) 1158        |                        |                              | 3-May      |              |              |             | 3-May            |                           |               |
| 4-May           | \$3,208.75           | \$2,636,25             |                              | 4-May      |              |              |             | 4-May            |                           |               |
| 11-May          | Rained Out           | \$1,288.40             |                              | 11-May     |              |              | 4           | 11-May           |                           |               |
| 18-May          | \$1,764.50           | Rained Out             |                              | 18-May     |              |              |             | 18-May           |                           |               |
| 25-May          | \$2,012,50           |                        |                              | 25-May     |              |              |             | 25-May           |                           |               |
| 27-May          | (MD) 1824 5          |                        | \$13,832.00                  | 27-May     |              |              | \$0.00      | 27-May           |                           | \$0.00        |
| 1-Jun           | \$1,701.50           | \$1,328,30             |                              | l-Jun      |              |              | \$0,0V      | l-Jun            |                           | 30.00         |
| 8-Jun           | \$2,003.10           | \$1,263.65             |                              | 8-Jun      |              |              |             | 8-Jun            |                           |               |
| 15-Jun          | \$1,811,75           | \$1,235,50             |                              | 15-Jun     |              |              |             | 15-Jun           |                           |               |
| 22-Jun          | \$1,471_60           | \$969,40               |                              | 22-Jun     |              |              |             | 22-Jun           | •                         |               |
| 29-Jun          | \$1,863.20           | \$969,40<br>\$1,526,20 | \$15 174 20                  | 29-Jun     |              |              | PA 00       | 22-Jun<br>29-Jun |                           | A.r           |
| TOTAL           | \$ 74,185.88         |                        | \$15,174.20<br>\$ 120.430.77 |            | 640 173 74   | 637 553 63   | \$0,00      |                  |                           | \$0.00        |
| AVIAL           | ₩ / <b>T</b> 910J•00 | \$55,253.89            | \$ 129,439.77                | TOTAL      | \$49,172.64  | \$27,552.93  | \$34,245.45 | TOTAL            |                           |               |

## **Old Town San Diego Chamber of Commerce**



2415 San Diego Avenue, STE 104, San Diego, CA 92110 (619) 291-4903

January 14, 2020

Kevin Faulconer Mayor, City of San Diego 202 C Street San Diego, CA 92101

Hello Mayor Faulconer,

The Old Town Chamber of Commerce would like to support the draft Sidewalk Vending Ordinance §36.0101 as it pertains to Old Town San Diego. San Diego Avenue is highly trafficked by pedestrians and the current sidewalk vendors obstruct the sidewalks by placing goods on the ground on the sidewalks during peak visitation times. There is currently no method for enforcing these vendors to relocate to a safer area.

The Old Town Chamber of Commerce sees this issue as a safety concern for all visitors to Old Town. It would be in the best interest of the public to ban sidewalk vending on that corridor from Twiggs Street to Conde Street at all times as outlined in the draft ordinance.

Sincerely,

Fred Grand, President Old Town Chamber of Commerce



## Executive Director Monthly Report January 2020

**Committee Meetings** 

Promotions Committee: January 2, 2020

- Jen Singer Events Día de los Muertos, November 1-2, 2020
- Lucha Libre Festival September 12, 2020
- Taste & Tequila, October 1, 2020

Additional Meetings/Events

January 6, 2020 – Christine Smith, Café Coyote, HOTCF

January 6, 2020 – Colleen Anderson, San Diego Tourism Marketing District

January 6, 2020 - Laurel McFarlane, McFarlane Promotions

January 8, 2020 - Tony Lopez & Mike Garnica, FYC Labs

January 9, 2020 – Fiesta Cinco de Mayo

January 9, 2020 – Jen Singer, Jen Singer Events

January 10, 2020 – Presentation, San Diego Tourism Marketing District

January 13, 2020 – Laurel McFarlane, McFarlane Promotions

January 13, 2020 - David Thornton, Old Town Trolley Tours

January 21, 2020 – BID Alliance Executive Committee Meeting

January 22, 2020 - Ron Fineman, Bird Rock Community Council

January 23, 2020 – Cristina Ferrette, Torrey Pines Bank

January 28, 2020 – Samantha Meaney – Patron Spirits

January 29, 2020 – Susan De La Pena, SDPD Special Events

January 30, 2020 - Chris Clark, BID Alliance

**New Projects:** 

- Create public monthly e-newsletter
- Create a Membership Brochure
- Research Old Town web cam opportunities/cost
- Shadow/Mentor Denny Knox, Ocean Beach Main Street
- FY2021 CEP Grant Application

**Ongoing Projects:** 

- Prepare agendas for committee and board meetings
- Send email communication outlining meeting schedule multiple times each month
- Respond to community and member questions
- Develop and outline social media schedule

- Create sponsorship deck for Old Town Chamber of Commerce
- Facilitate MAD Formation Research
- Facilitate fundraising activities
- Harney Street Market Marketing program
- **FY 2021 CCSD Grant Application**
- FY2021 BID Budget
- FY2021 Sponsorship Decks
- Create Associate Membership policy/application
- Plan Dia de los Muertos event November 1-2, 2020
- Plan Lucha Libre Festival September 12, 2020
- Plan Taste & Tequila event October 1, 2020

**Future Projects:** 

- Create a video marketing plan for Visitor Center advertisers

Ξ.

**Completed Projects:** 

- FY 2020 BID Budget
- Staffing recommendation
- FY20 County CEP Application
- Create employee handbook and employment documents for Chamber Staff
- Create sponsorship deck for Día de los Muertos
- FY19 wrap up
- Create sponsorship deck for 250th Commemoration of San Diego
- Complete FY2020 CCPS Grant Application
- FY2021 CCSD RFQ
- 2019 Audit Process

## January 2020 Visitor Count

| Day | Open   | Closed | 11-1    | 1-3    | 3-5 | 5-7 | Total Daily | Out of Town | Comments |
|-----|--------|--------|---------|--------|-----|-----|-------------|-------------|----------|
| I   | Closed | For    | New     | Year's | Day |     | 0           |             |          |
| 2   | 11     | 4      | 8       | 8      | 0   | 0   | 16          | 6           |          |
| 3   | 11     | 5      | 16      | 14     | 20  | 0   | 50          | 38          |          |
| 4   | 11     | 5      | 21      | 10     | 30  | 0   | 61          | 19          |          |
| 5   | 11     | 4      | 23      | 12     | 0   | 0   | 35          | 28          |          |
| 6   | 11     | 4      | 12      | 16     | 20  | 0   | 48          | 15          |          |
| 7   | 11     | 4      | 10      | 13     | 10  | 0   | 33          | 15          |          |
| 8   | 11     | 4      | 16      | 15     | 13  | 0   | 44          | 25          |          |
| 9   | 11     | 4      | 15      | 4      | 0   | 0   | 19          | 7           |          |
| 10  | 11     | 4      | 4       | 9      | 0   | 0   | 13          | 9           |          |
| 11  | 11     | 4      | 9       | 3      | 0   | 0   | 12          | 3           |          |
| 12  | 11     | 4      | 10      | 12     | 5   |     | 27          | 16          |          |
| 13  | 11     | 4      | 10      | 10     | 10  | 0   | 30          | 12          |          |
| 14  | 11     | 4      | 5       | 0      | 0   | 0   | 5           | 2           |          |
| 15  | 11     | 4      | 5       | 5      | 8   | 0   | 18          | 5           |          |
| 16  | 11     | 4      | 15      | 7      | 2   | 0   | 24          | 9           |          |
| 17  | 11     | 4      | 10      | 9      | 11  | 0   | 30          | 20          |          |
| 18  | 11     | 4      | 12      | 14     | 12  | 0   | 38          | 14          |          |
| 19  | 11     | 4      | 20      | 26     | 10  | 0   | 56          | 31          |          |
| 20  | MLK    | DAY    | Holiday |        |     |     | 0           |             |          |
| 21  | 11     | 4      | 10      | 10     | 12  | 0   | 32          | 25          |          |
| 22  | 11     | 4      | 7       | 9      | 0   | 0   | 16          | 6           |          |
| 23  | 11     | 4      | 15      | 10     | 0   | 0   | 25          | 8           |          |
| 24  | 11     | 5      | 17      | 23     | 10  | 0   | 50          | 28          |          |
| 25  | 11     | 5      | 35      | 27     | 12  | 0   | 74          | 17          |          |
| 26  | 11     | 4      | 5       | 26     | 0   | 0   | 31          | 19          |          |
| 27  | 11     | 4      | 8       | 9      | 7   | 0   | 24          | 7           |          |
| 28  | 11     | 4      | 13      | 5      | 0   | 0   | 18          | 7           |          |
| 29  | 11     | 4      | 6       | 12     | 12  | 0   | 30          | 27          |          |
| 30  | 11     | 4      | 8       | 14     | 0   | 0   | 22          | 7           |          |
| 31  | 11     | 5      | 20      | 20     | 5   | 0   | 45          | 31          |          |
|     |        | TOTALS | 365     | 352    | 209 | 0   | 926         | 456         | /        |

# Old Town San Diego Visitor's Center Visitor's Log FY 2020-21

| Friends | Radio | TV | Brochure | Ad | Web | Calls | Returning | Other/Misc | Transportation | Mail | Business | Tours | Directions | Attractions | Historic Sites | Hotels | Restaurants | PAC | Far East | EU | MEX/LA/SA | EC: | MW: | WC: | Canada | North Cal | South Cal | SD Area: | Visiting From: | Visitors |       |
|---------|-------|----|----------|----|-----|-------|-----------|------------|----------------|------|----------|-------|------------|-------------|----------------|--------|-------------|-----|----------|----|-----------|-----|-----|-----|--------|-----------|-----------|----------|----------------|----------|-------|
| 10      |       |    |          |    | 32  | 69    | 24        | 40         | 24             |      | 12       | 19    | 284        | 258         | 88             |        | 59          | 14  | 21       | 35 | 30        | 77  | 79  | 40  | 45     | 43        | 85        | 92       |                | 926      | Jan   |
|         |       |    |          |    |     |       |           |            |                |      |          |       |            |             |                |        |             | -   |          |    |           |     |     |     |        |           |           |          |                |          | Feb   |
|         |       |    |          |    |     |       |           |            |                |      |          |       |            |             |                |        |             |     |          |    |           |     |     |     |        |           |           | ,        |                |          | Mar   |
|         |       |    |          |    |     |       |           |            |                |      |          |       |            |             |                |        |             |     |          |    |           |     |     |     |        |           |           |          |                |          | Apr   |
|         |       |    |          |    |     |       |           |            |                |      |          |       |            |             |                |        |             |     |          |    |           |     |     |     |        |           |           |          |                |          | May   |
|         |       |    |          |    |     |       |           |            |                |      |          |       |            |             |                |        |             |     |          |    |           |     |     |     |        |           |           |          |                |          | Jun   |
|         |       |    |          |    |     |       |           |            |                |      |          |       |            |             |                |        |             |     |          |    |           |     |     |     |        |           |           |          |                |          | Jul   |
|         |       |    |          |    |     |       |           |            |                |      |          |       |            |             |                |        |             |     |          |    |           |     |     |     |        |           |           |          |                |          | Aug   |
|         |       |    |          |    |     |       |           | 1          |                |      |          |       |            |             |                |        |             |     |          |    |           |     |     |     |        |           |           |          |                |          | Sep   |
|         |       |    |          |    |     |       |           |            |                |      |          |       |            |             |                |        |             |     |          |    |           |     |     |     |        |           |           |          |                |          | Oct   |
|         |       |    |          |    |     |       |           |            |                |      |          |       |            |             |                |        |             |     |          |    |           |     |     |     |        |           |           |          |                |          | Nov   |
|         |       |    |          |    |     |       |           |            |                |      |          |       |            |             |                |        |             |     |          |    |           |     |     |     |        |           |           |          |                |          | Dec   |
| 10      | 0     | 0  | 0        | 0  | 32  | 69    | 24        | 40         | 24             | 0    | 12       | 19    | 284        | 258         | 88             | 1      | 59          | 14  | 21       | 35 | 30        | 77  | 79  | 40  | 45     | 43        | 85        | 26       |                | 926      | Total |

## **Old Town San Diego Chamber of Commerce**



P.O. Box 82686 San Diego, CA 92138 · (619) 291-4903 · (Fax) 291-9383

## **Board of Directors Meeting**

Wednesday, July 17, 2019 @ 8:30 AM Mormon Battalion Historic Site, 2510 Juan Street

## AGENDA

#### 1. Pledge of Allegiance

2. Call to Order & Introductions

#### 3. Non Agenda Public Comments

Public comment may be made on any subject in the Board's area of responsibility. Time allotted to each speaker shall be determined by the President; however, comments are limited to no more than three (3) minutes total per subject regardless of the number of those wishing to speak. (Comments relating to items on today's agenda are to be taken at the time the item is heard). Please direct requests to speak to the President prior to the start of the meeting. Pursuant to the Brown Act, no discussion or action, other than a referral, shall be taken by the Board on any issue brought forth under "Non-Agenda Public Comment."

#### 4. Announcements and Community Reports/Updates - 3 Minutes

- 5. Administrative Items
  - a. Request for agenda revisions (continuances, change in order, etc.)
  - b. Conflict of interest declarations on agenda items
  - c. Board non-agenda comment

#### 6. Approval of Minutes

Old Town Chamber of Commerce Meeting – June 19, 2019

Action Item

#### 7. Committee Reports

a. Organization Committee

#### Action Items:

- i. Financial Reports
  - 1. Update
  - 2. MFJ Systems
- ii. Harney Street Market
  - 1. Promotions Update

#### THIS INFORMATION IS AVAILABLE IN ALTERNATIVE FORMATS UPON REQUEST.

To request an alternative format, or to request a sign language or oral interpreter for the meeting, please contact the meeting coordinator in the Old town San Diego Chamber of Commerce at lease five (5) working days before the meeting at (619) 291-4903 to ensure availability. Assistive Listening Devices (ALDs) are available for the meeting upon request.

- i. Old Town Lodging Meeting update
- ii. HOTCF merge update
- a. Promotions & Marketing Committee
  - i. Taste & Tequila October 3, 2019
  - ii. Founders Day Street Festival, September 14-15, 2019 (Street Closures)

Information Item

Action Item

- iii. Dia de los Muertos, November 1-3, 2019 (Street Closures)
- iv. Next Promotions Meeting
  - 1. Thursday, August 1, 2019, 8:30 a.m., Cafe Coyote
- b. Design Committee Update
  - i. Gateway Sign/Entryway Sign update
  - ii. Wayfinding Sign update
  - iii. Banner Update
- c. Parking Committee Update

#### 7. Executive Director Update

- a. Monthly report June 2019
- 8. Unfinished business
- 9. New business

#### 10. Next Old Town Chamber of Commerce meeting Date

- a. Next Meeting Wednesday, July 17, 2018, 8:30 a.m.
- 11. Adjourn

#### FY 2020 OTSD Goals

- 1. Pursue every opportunity for grant funding
- 2. Create silent auction baskets promoting Old Town San Diego
- 3. More participation in State Park events including looking for funding sources
- 4. Take HOTCF under the wing of the Old Town Chamber of Commerce
- 5. More emphasis on Safe & Clean initiatives

#### THIS INFORMATION IS AVAILABLE IN ALTERNATIVE FORMATS UPON REQUEST.

To request an alternative format, or to request a sign language or oral interpreter for the meeting, please contact the meeting coordinator in the Old town San Diego Chamber of Commerce at lease five (5) working days before the meeting at (619) 291–4903 to ensure availability. Assistive Listening Devices (ALDs) are available for the meeting upon request.



CHAMBER OF COMMERCE Old Town San Diego Chamber of Commerce 2415 San Diego Avenue San Diego, CA 92110 (619) 291-4903 info@oldtownsandiego.org

# **Board of Directors Meeting Minutes**

June 19, 2019 / 8:30 AM /Mormon Battalion

#### **Directors Present:**

Fred Grand, Patty Ducey-Brooks, Steve Blasingham, Diane Powers, Bob Barros, Christine Smith

#### **Directors Absent:**

Chuck Ross, Jason Farran, Ramzi Murad, David Thornton, Linda Acuna

Staff:

Sunny Lee, R. Elisha McLemore

#### **Guests:**

Mike Simms, Michaela Valk, Randy Wilde, Vanessa Bernal, Ron LaChance, Alissa Gabriel, Elder Brad Allen, Sister Dantzelle, Officer David Surwilo, Arnie Garcia

**Fred Grand**, President, called the meeting to order at 8:38 a.m. Introductions of members and visitors were made.

#### Non-Agenda Public Comment

Fred Grand – OTSD BOD President

Mr. Grand recapped the Mormon Battalion's Flag Day Event that was on June 15. Veterans in attendance were given medals and made honorary members of the Mormon Battalion.

#### **Officer Surwilo - San Diego Police Department**

The SDPD is gearing for the summer. There's still a shortage of officers in San Diego which cause longer response times. Officer Surwilo reiterated that it's important to call either 911 or the non-emergency line before sending an email as backup.

#### **Design Committee**

New Banners: The new banners are bigger in scale and have new colors.

#### Upcoming Events Update

Founder's Day Street Festival: September 14-15, 2019 Taste & Tequila: October 3, 2019 Dia de los Muertos in November

#### Announcements and Community Updates

#### Michaela Valk – Assemblymember Todd Gloria's Office

Legislative has passed their state budget; it's now up to review by the Governor Newsome. He has a month to approve it. As such, the following numbers could change. Balboa Park will receive \$8 million for the restoration of the Botanical Building and \$400K allocated to the International Cottages. The NTC in Points Loma will receive \$9 million for their arts building. TJ River Valley will receive \$15 million to help restore infrastructure there. Jackie Robinson YMCA will have money allocated to restore their pool. \$500 million was also allocated for homeless youth through the SD Unified School District.

#### Vanessa Bernal – Rep for Councilmember Ward's Office

The City of San Diego's budget has been approved. Some of the highlights are: 36.7 million will be allocated to services & programs for the homeless, \$14.3 million was secured to improve infrastructure and bring mobility choices to neighborhoods. 2 code enforcement officer positions have been added, as well as the reinstatement of the childcare coordinator position. \$200k was allocated for technology updates at the City and \$300k for a study to identify San Diego's vulnerability to climate change. \$9 million is allocated to Balboa Park for roof repairs, restroom improvements, and funding for the Palisades project. The city budget also added an arborist position.

#### Unfinished Business None

New Business none

Meeting adjourned. 10:50 A.M. Next regular Chamber meeting is scheduled for Wednesday June 19, 2019. Respectfully submitted,

Signed:

Linda Acuna, Secretary

#### Harney Street Weekend Market Revenue

| Week            | Sat Receipts               | Sun Receipts             | M Total       | Week Sa          | at Receipts Sun Receipts M Total | Week S           | at Receipts Sun Receipts N | 1 Total |
|-----------------|----------------------------|--------------------------|---------------|------------------|----------------------------------|------------------|----------------------------|---------|
| ful             |                            | \$1,540.80               |               | 6-Jul            |                                  | 1-Jul            |                            |         |
| , -Jul          | \$1,651.35                 | \$1,497.50               |               | 13-Jul           |                                  | 7-Jul            |                            |         |
| l 4-Jul         | \$1,496.95                 | \$1,410.75               | 1             | 20-Jul           |                                  | 14-Jul           |                            |         |
| 21-Jul          | \$1,524.50                 | \$1,157.00               |               | 27-Jul           | \$0.00                           | 21-Jul           |                            |         |
| 28-Jul          | \$1,777.00                 | \$1,589.00               | \$13,644.85   | 3-Aug            |                                  | 28-Jul           |                            | \$0.00  |
| 4-Aug           | \$1,812.20                 | \$1,399.00               |               | 10-Aug           |                                  | 4-Aug            |                            |         |
| 1-Aug           | \$1,233.00                 | \$1,268.00               |               | 17-Aug           |                                  | 11-Aug           |                            |         |
| 8-Aug           | \$1,277.75                 | \$1,184.00               | 1             | 24-Aug           |                                  | 18-Aug           |                            |         |
| 5-Aug           | \$1,498.00                 | \$1,236.00               | \$10,907.95   | 31-Aug           | \$0.00                           | 25-Aug           |                            | \$0.00  |
| 1-Sep           | \$1,547.00                 | \$1,203.00               |               | 1-Sep            |                                  | 1-Sep            |                            |         |
| 8-Sep           | \$1,586.00                 | \$1,318.00               | -             | 8-Sep            |                                  | 8-Sep            |                            |         |
| 5-Sep           | \$1,426.50                 | \$1,236.00               |               | 15-Sep           |                                  | 15-Sep           |                            |         |
| 2-Sep           | \$1,362.00                 | \$1,159.00               |               | 22-Sep           | \$0.00                           | 22-Sep           |                            |         |
| 9-Sep           | \$1,216.00                 | \$344.00                 | \$12,397.50   | 29-Sep           |                                  | 29-Sep           |                            | \$0.00  |
| 6-Oct           | \$1,179.00                 | \$863.00                 |               | 6-Oct            |                                  | 6-Oct            |                            |         |
| 3-Oct           | \$1,232.00                 | \$1,244.00               |               | 13-Oct           |                                  | 13-Oct           |                            |         |
| 0-Oct           | \$1,075.00                 | \$919.50                 |               | 20-Oct           | \$0.00                           | 20-Oct           |                            |         |
| 7-Oct           | \$1,718.50                 | \$1,319.50               | \$9,550.50    | 27-Oct           |                                  | 27-Oct           |                            | \$0.0   |
| 3-Nov           | \$2,922.00                 | \$2,366.91               |               | 3-Nov            |                                  | 3-Nov            |                            |         |
| 0-Nov           | \$1,566.00                 | \$1,382.50               |               | 10-Nov           |                                  | 10-Nov           |                            |         |
| 7-Nov           | \$1,439.00                 | \$958.00                 |               | 17-Nov           |                                  | 17-Nov           |                            |         |
| 4-Nov           | \$1,637.00                 | \$1,212.00               | \$13,483.41   | 24-Nov           | \$0.00                           | 24-Nov           |                            | \$0.0   |
| 1-Dec           | \$1,186.00                 | \$1,154.00               |               | 1-Dec            |                                  | 1-Dec            |                            |         |
| B-Dec           | \$1,156.00                 | \$892.00                 |               | 8-Dec            |                                  | 8-Dec            |                            |         |
| 5-Dec           | \$2,334.00                 | \$942.00                 |               | 15-Dec           |                                  | 15-Dec           |                            |         |
| 2-Dec           | \$1,521.00                 | \$1,083.50               |               | 22-Dec           |                                  | 22-Dec           |                            |         |
| 9-Dec           | \$1,555.75                 | \$1,208.50               | \$13,032.75   | 29-Dec           | \$0.00                           | 29-Dec           |                            | \$0.00  |
| Jan             | \$305.50                   | \$1,015.60               | 010,002.10    | 5-Jan            |                                  | 5-Jan            |                            |         |
| 2-Jan           | \$1,067.50                 | \$1,083.00               |               | 12-Jan           |                                  | 12-Jan           |                            |         |
| 19-Jan          | \$1,796.75                 | \$1,402.20               |               | 19-Jan           |                                  | 19-Jan           |                            |         |
| 26-Jan          | \$1,796.25                 | \$1,244.30               | \$9,711.10    | 26-Jan           | \$0.00                           | 26-Jan           |                            | \$0.00  |
| 2-Feb           | Rained Out                 | Rained Out               |               | 2-Feb            |                                  | 2-Feb            |                            |         |
| 9-Feb           | \$1,629.25                 | \$1,201.45               |               | 9-Feb            |                                  | 9-Feb            |                            |         |
| 6-Feb           | \$1,800.20                 | Rained Out               |               | 16-Feb           |                                  | 16-Feb           |                            |         |
| 23-Feb          | \$1,748.28                 | \$1,256.80               | \$7,635.98    | 23-Feb           | \$0.00                           | 23-Feb           |                            | \$0.0   |
| 2-Mar           | Rained Out                 | \$1,158.25               | \$1,055.70    | 2-Mar            | \$0105                           | 2-Mar            |                            |         |
| 9-Mar           | \$2,130.00                 | \$1,237.75               |               | 9-Mar            |                                  | 9-Mar            |                            |         |
| 6-Mar           | \$1,664.50                 | \$1,299.40               |               | 16-Mar           |                                  | 16-Mar           |                            |         |
| 3-Mar           | \$2,157.50                 | \$1,270.45               |               | 23-Mar           |                                  | 23-Маг           |                            |         |
| 0-Mar           | \$1,841.30                 | \$1,075.20               | \$13,834.35   | 30-Mar           | \$0.00                           | 30-Mar           |                            | \$0.0   |
| 6-Apr           | \$1,963.10                 | \$1,406.90               | ¢10,007.00    | 6-Apr            | 40.00                            | 6-Apr            |                            | 20.0    |
| 3-Apr           | \$1,952.80                 | \$1,141.58               |               | 13-Apr           |                                  | 13-Apr           |                            |         |
| 20-Apr          | \$2,083.20                 | Easter                   |               | 20-Apr           |                                  | 20-Apr           |                            |         |
| 27-Apr          | \$1,918.00                 | \$942.80                 | \$11,408.38   | 27-Apr           | \$0.00                           | 27-Apr           |                            | \$0.0   |
| 3-May           | (Friday) 1158              | 3792.00                  | J11,900.38    | 3-May            | \$0.00                           | 3-May            |                            |         |
| 4-May           | (Fiday) 1138<br>\$3,208.75 | \$2,636.25               |               | 4-May            |                                  | 4-May            |                            |         |
| 1-May           | Rained Out                 | \$2,030.23<br>\$1,288.40 |               | 11-May           |                                  | 11-May           |                            |         |
| 8-May           | \$1,764.50                 | Rained Out               |               | 18-May           |                                  | 18-May           |                            |         |
| 5-May           | -                          |                          |               | 25-May           |                                  | 25-May           |                            |         |
| 7-May           | \$2,012.50                 |                          | £12 922 00    | 27-May           | \$0.00                           | 27-May           |                            | \$0.0   |
| 1-Jun           | (MD) 1824.5                | £1 230 30                | \$13,832.00   | 1-Jun            | \$0.00                           | 1-Jun            |                            | 30.0    |
| 8-Jun           | \$1,701.50                 | \$1,328.30               |               | 8-Jun            |                                  | 8-Jun            |                            |         |
| o-Jun<br>15-Jun | \$2,003.10                 | \$1,263.65               |               | 15-Jun           |                                  | 15-Jun           |                            |         |
|                 | \$1,811.75                 | \$1,235.50               |               | 22-Jun           |                                  | 22-Jun           |                            |         |
| 2-Jun           | \$1,471.60                 | \$969.40                 | <b></b>       | 22-Jun<br>29-Jun |                                  | 22-Jun<br>29-Jun |                            | £0.0    |
| Jun             | \$1,863.20                 | \$1,526.20               | \$15,174.20   |                  | \$0.00                           |                  |                            | \$0.0   |
| OTAL            | \$ 74,185.88               | \$55,253.89              | \$ 129,439.77 | TOTAL            |                                  | TOTAL            |                            |         |



## Executive Director Monthly Report June 2019

**Committee Meetings** 

#### **Promotions Committee: June 6, 2019**

- Día de los Muertos, November 1-3, 2019
- 250<sup>th</sup> Founders Day, September 15-16, 2019
- Taste & Tequila, October 3, 2019

#### **Organization Committee: June 11, 2019**

- Harney Street Marketing Campaign
- MFJ Systems
- Board Retreat
- Old Town Lodging Meeting Update

**Additional Meetings/Events** 

June 1, 2019 - San Diego County Fair

June 6, 2019 - Fiesta Cinco de Mayo Recap Meeting

June 6, 2019 – Vanessa Bernal, Office of Councilmember Ward

June 10, 2019 - BID Alliance Monthly Executive Committee Meeting

June 11, 2019 – Brandon Torres, Office of Supervisor Fletcher

June 12, 2019 – Old Town Community Planning Group

June 20, 2019 - Elizabeth Studebaker, City of San Diego Economic Development

June 20, 2019 – Jared Shue, South Coast Copy

June 21, 2019 – Amie Hayes, Robin Lakin, SOHO

June 25, 2019 - Old Town San Diego State Park Merchants - Marketing and Events

June 26, 2019 – OTSD Safe & Clean Committee

June 27, 2019 – Chloe Spears, OUTFRONT

June 28, 2019 - BID Alliance Monthly Board Meeting

#### **New Projects:**

- Create public monthly e-newsletter
- Create a Membership Brochure
- Research Old Town web cam opportunities/cost
- Shadow/Mentor Denny Knox, Ocean Beach Main Street
- Create Associate Membership policy/application



## **Old Town San Diego Chamber of Commerce**

P.O. Box 82686 San Diego, CA 92138 + (619) 291-4903 + (Fax) 291-9383

## **Board of Directors Meeting**

Wednesday, September 18, 2019 @ 8:30 AM Mormon Battalion Historic Site, 2510 Juan Street

## AGENDA

- 1. Pledge of Allegiance
- 2. Call to Order & Introductions
- 3. Non Agenda Public Comments

Public comment may be made on any subject in the Board's area of responsibility. Time allotted to each speaker shall be determined by the President; however, comments are limited to no more than three (3) minutes total per subject regardless of the number of those wishing to speak. (Comments relating to items on today's agenda are to be taken at the time the item is heard). Please direct requests to speak to the President prior to the start of the meeting. Pursuant to the Brown Act, no discussion or action, other than a referral, shall be taken by the Board on any issue brought forth under "Non-Agenda Public Comment."

- 4. Assemblymember Todd Gloria
- 5. Nancy Bjork, San Diego Tourism Authority
- 6. Announcements and Community Reports/Updates 3 Minutes

#### 7. Administrative Items

- a. Request for agenda revisions (continuances, change in order, etc.)
- b. Conflict of interest declarations on agenda items
- c. Board non-agenda comment

#### 8. Approval of Minutes

Old Town Chamber of Commerce Meeting – July 17, 2019 Action Item

#### 9. Committee Reports

a. Organization Committee

#### **Action Items:**

- i. Financial Reports
  - 1. Update
  - 2. Audit update
- ii. Board Election
  - 1. Establish Election Committee

- iii. Harney Street Market
  - 1. Promotions Update
- i. Old Town Lodging Meeting update
- ii. HOTCF merge update

#### a. Promotions & Marketing Committee

i. Taste & Tequila - October 3, 2019

- Information Item
- ii. Founders Day Street Festival, September 14-15, 2019 Review
- iii. Dia de los Muertos, November 1-3, 2019 (Street Closures)
- iv. Next Promotions Meeting
  - 1. Thursday, October 3, 2019, 8:30 a.m., Cafe Coyote

#### b. Design Committee - Update

- i. Gateway Sign/Entryway Sign update
- ii. Wayfinding Sign update
- iii. Banner Update
- c. Safe & Clean Committee Update
- d. Parking Committee Update

#### 7. Executive Director Update

a. Monthly report - July/August 2019

#### 8. Unfinished business

9. New business

#### 10. Next Old Town Chamber of Commerce meeting Date

a. Next Meeting - Wednesday, October 16, 2019, 8:30 a.m. Action Item

#### 11. Adjourn

#### FY 2020 OTSD Goals

- 1. Pursue every opportunity for grant funding
- 2. Create silent auction baskets promoting Old Town San Diego
- 3. More participation in State Park events including looking for funding sources
- 4. Take HOTCF under the wing of the Old Town Chamber of Commerce
- 5. More emphasis on Safe & Clean initiatives

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CHAMBER OF COMMERCE Old Town San Diego Chamber of Commerce 2415 San Diego Avenue San Diego, CA 92110 (619) 291-4903 info@oldtownsandiego.org

# **Board of Directors Meeting Minutes**

#### July 17, 2019 / 8:30 AM /Mormon Battalion

#### **Directors Present:**

Fred Grand, Patty Ducey-Brooks, Steve Blasingham, Diane Powers, Bob Barros, Christine Smith, Chuck Ross, Jason Farran, Ramzi Murad, David Thornton

#### **Directors Absent:**

Linda Acuna

Staff:

Sunny Lee, R. Elisha McLemore

#### **Guests:**

Danella Blount, Randy Wilde, Vanessa Bernal, Elder Brad Allen, Sister Dantzelle Allen, Officer David Surwilo

**Fred Grand**, President, called the meeting to order at 8:35 a.m. Introductions of members and visitors were made.

#### Non-Agenda Public Comment

#### Fred Grand - OTSD BOD President

Mr. Grand recapped the Presidio Park event kicking off California's 250<sup>th</sup> Anniversary, which featured San Diego Mayor Kevin Faulconer and other civic officials; the mayor of Tijuana; the Vice Consul of Spain; representatives of the San Diego History Center; and members of the Kumeyaay Nation, which was acknowledged as a significant part of U.S. history and the California community. The event concluded with the raising of the Kumeyaay flag.

#### Officer Surwilo - San Diego Police Department

Officer Surwilo shared how Ms. Bernal contacted SDPD to make sure there was a police presence before and during the Presidio Park event with extra patrol cars.

#### **Administrative Items**

- A. Board Administrative Items and/or non-agenda comment None
- **B.** Request for Agenda revisions (continuances, changes in order, etc.) None
- C. Conflict of Interest Declarations on Agenda Items None

Approval of Minutes - Minutes were presented from regular BOD meeting on June 19, 2019. Tabled until next meeting.

#### **Organization Committee**

#### Financial Reports Update

Audit for FY19 begins on July 19, 2019. There will be an action plan for financials come September.

#### Harney Street Market Update

Patty Ducey-Brooks was interviewed by KUSI promoting the Harney Street Market and Old Town in general. There will be link added to the Old Town website. There's now market ad in the Old Town Guide. There's been discussion of adding banners and tri-pod signage to further promote the market. Ms. Ducey-Brook has also provided an ad in Presidio Sentinel for free, in addition to ads in other publications.

#### **Promotion Committee**

#### HOTCF Merger:

It would have to be more of a partnership and there will be further discussion to that effect. The Chamber will continue its support and administrative role with HOTCF.

#### Taste & Tequila:

There have been some announcements. Advertisements and sign-up sheets are currently in the works.. Marketing will kick off soon.

#### Founder's Day Street Festival Presentation:

The focus will be on history, education, connection and outreach.

There will be small stages and interactive booths, kids' events, food areas and culturally relevant entertainment.

#### DOD:

Promotions Committee chose Gensinger events to produce this year's event. The goal is to create a new template for this event. Sponsorships are critical.

#### **Design Committee**

#### Gateway and Entry Signs:

Progress is happening. The gateway project is finally out of the City Planning Dept. There's still work to be done on the base. The Chamber received an extension on our grant to coincide with completion of project.

#### Banners:

Two new sets of banners are going up with a different design that will work for the whole year.

#### **Upcoming Events Update**

Founder's Day Street Festival: September 14-15, 2019 Taste & Tequila: October 3, 2019 Dia de los Muertos in November

#### Announcements and Community Updates

#### Vanessa Bernal – Rep for Councilmember Ward's Office

Ms. Bernal briefly recapped the Presidio Park 250<sup>th</sup> Anniversary kick-off event. There has been discussion on the addition another Kumeyaay Nation flag to the Presidio Park museum and the issue of unnamed burial sites. The City of San Diego is slowing down for the summer.

#### Randy Wilde - Rep for Assemblyman Todd Gloria

Mr. Wilde didn't have a lot to report due to summer recess. He briefly recapped Assemblyman Gloria's involvement with Presidio Park 250<sup>th</sup> Anniversary kick-off event. FY2020 Budget was passed successfully.

1.4

<u>Unfinished Business</u> None <u>New Business</u> none

Meeting adjourned. 10:03 A.M. Next regular Chamber meeting is scheduled for Wednesday June 19, 2019. Respectfully submitted,

Signed:

Linda Acuna, Secretary

#### Harney Street Weekend Market Revenue

| Week             | Sat Receipts               | Sun Desstate              | M Total                      | \$\$1. + P.      | Cat P        | C          | 34.00                 | -               | . 글 같 _ 같 !?              |         |
|------------------|----------------------------|---------------------------|------------------------------|------------------|--------------|------------|-----------------------|-----------------|---------------------------|---------|
| 1-Jul            | Sat Receipts               | Sun Receipts              | M Total                      | Week<br>6-Jul    | Sat Receipts |            | M Total               | Week            | Sat Receipts Sun Receipts | M Total |
| 7-Jul            | \$1.661.26                 | \$1,540.80                |                              |                  | 1857.4       | . ,        |                       | 1-Jul           | -                         |         |
| 14-Jul           | \$1,651.35                 | \$1,497.50                |                              | 13-Jul           | \$1,454.65   | \$1,338.90 |                       | 7-Jul           |                           |         |
| 21-Jul           | \$1,496.95                 | \$1,410.75                |                              | 20-Jul           | \$1,439.60   | \$1,207.00 |                       | 14-Jul          |                           |         |
| 21-Jul<br>28-Jul | \$1,524.50                 | \$1,157.00                |                              | 27-Jul           | \$1,870.65   | \$1,321.15 | \$11,845.50           | 21-Jul          |                           |         |
|                  | \$1,777.00                 | \$1,589.00                | \$13,644.85                  | -                | \$1,813.25   | \$1,222.65 |                       | 28-Jul          |                           | \$0.00  |
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| 8-Sep            | \$1,586.00                 | \$1,318.00                |                              | 8-Sep            |              |            |                       | 8-Sep           |                           |         |
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| 13-Oct           | \$1,232.00                 | \$1,244.00                |                              | 13-Oct           |              |            |                       | 13-Oct          |                           |         |
| 20-Oct           | \$1,075.00                 | \$919.50                  |                              | 20-Oct           |              |            | \$0.00                | 20-Oct          |                           |         |
| 27-Oct           | \$1,718.50                 | \$1,319.50                | \$9,550.50                   | 27-Oct           |              | _          | \$0.00                | 20-Oct 27-Oct   |                           |         |
| 3-Nov            | \$2,922.00                 | \$2,366.91                | 9,000,00                     | 3-Nov            | _            |            |                       | 3-Nov           |                           | \$0.00  |
| 10-Nov           | \$1,566.00                 |                           |                              | 10-Nov           | 1            |            |                       | 10-Nov          |                           |         |
| 17-Nov           | \$1,439.00                 | \$1,382.50                |                              | 17-Nov           |              |            |                       |                 |                           |         |
| 24-Nov           |                            | \$958.00                  | <b></b>                      | 24-Nov           |              |            |                       | 17-Nov          |                           |         |
| 1-Dec            | \$1,637.00                 | \$1,212.00                | \$13,483.41                  |                  |              |            | \$0.00                | 24-Nov          |                           | \$0.00  |
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| 29-Dec           | \$1,555.75                 | \$1,208.50                | \$13,032.75                  | 29-Dec           |              |            | \$0.00                | 29-Dec          |                           | \$0.00  |
| 5-Jan            | \$305.50                   | \$1,015.60                |                              | 5-Jan            |              |            |                       | 5-Jan           |                           |         |
| 12-Jan           | \$1,067.50                 | \$1,083.00                |                              | 12-Jan           |              |            |                       | 12-Jan          |                           |         |
| 19-Jan           | \$1,796.75                 | \$1,402.20                |                              | 19-Jan           |              |            |                       | 19-Jan          |                           |         |
| 26-Jan           | \$1,796.25                 | \$1,244.30                | \$9,711.10                   | 26-Jan           | ]            |            | \$0.00                | 26-Jan          |                           | \$0.00  |
| 2-Feb            | Rained Out                 | Rained Out                |                              | 2-Feb            |              |            |                       | 2-Feb           |                           |         |
| 9-Feb            | \$1,629.25                 | \$1,201.45                |                              | 9-Feb            |              |            |                       | 9-Feb           |                           |         |
| 16-Feb           | \$1,800.20                 | Rained Out                |                              | 16-Feb           |              |            |                       | 16-Feb          |                           |         |
| 23-Feb           | \$1,748.28                 | \$1,256.80                | \$7,635.98                   | 23-Feb           | -            |            | \$0.00                | 23-Feb          |                           | \$0.00  |
| 2-Mar            | Rained Out                 | \$1,158.25                | \$1,000170                   | 2-Mar            |              |            | 30.00                 | 2-Mar           |                           | \$0.00  |
| 9-Mar            | \$2,130.00                 | \$1,237.75                |                              | 9-Mar            | -            |            |                       | 9-Mar           |                           |         |
| 16-Mar           | \$1,664.50                 | \$1,299.40                |                              | 16-Mar           | -            |            |                       | 16-Mar          |                           |         |
| 23-Mar           | \$2,157.50                 |                           |                              | 23-Mar           |              |            | -                     |                 |                           |         |
| 30-Mar           | 1                          | \$1,270.45                | 612 024 24                   | 30-Mar           | -            |            |                       | 23-Mar          |                           |         |
| 6-Apr            | \$1,841.30                 | \$1,075.20                | \$13,834.35                  |                  |              |            | \$0.00                | 30-Mar          |                           | \$0.00  |
| 13-Apr           | \$1,963.10                 | \$1,406.90                |                              | 6-Apr            | - C          |            |                       | 6-Apr           |                           |         |
| 20-Apr           | \$1,952.80                 | \$1,141.58                |                              | 13-Apr           | -            |            |                       | 13-Apr          |                           |         |
|                  | \$2,083.20                 | Easter                    |                              | 20-Apr           |              |            |                       | 20-Apr          |                           |         |
| 27-Apr           | \$1,918.00                 | \$942.80                  | \$11,408.38                  | 27-Apr           |              |            | \$0.00                | 27-Apr          |                           | \$0.00  |
| 3-May            | (Friday) 1158              |                           |                              | 3-May            |              |            |                       | 3-May           |                           |         |
| 4-May            | \$3,208.75                 | \$2,636.25                |                              | 4-May            | -            |            |                       | 4-May           |                           |         |
| 11-May           | Rained Out                 | \$1,288.40                |                              | 11-May           |              |            |                       | 11-May          |                           |         |
| 18-May           | \$1,764.50                 | Rained Out                |                              | 18-May           |              |            |                       | 18-May          |                           |         |
| 25-May           | \$2,012.50                 |                           |                              | 25-May           | ]            |            |                       | 25-May          |                           |         |
| 27-May           | (MD) 1824.5                |                           | \$13,832.00                  | 27-May           |              |            | \$0.00                | 27-May          |                           | \$0.00  |
| 1-Jun            | \$1,701.50                 | \$1,328.30                |                              | 1-Jun            |              |            | 40.00                 | 1-Jun           |                           | 40.00   |
| 8-Jun            | \$2,003.10                 | \$1,263.65                |                              | 8-Jun            |              |            |                       | 8-Jun           |                           |         |
| 15-Jun           | \$1,811.75                 | \$1,235.50                | ł                            | 15-Jun           |              |            |                       | 15-Jun          |                           |         |
| 22-Jun           | \$1,471.60                 |                           |                              | 22-Jun           |              |            |                       |                 |                           |         |
| 29-Jun           |                            | \$969.40<br>\$1.526.20    | £16 174 00                   | 22-Jun<br>29-Jun |              |            |                       | 22-Jun          |                           |         |
| TOTAL            | \$1,863.20<br>\$ 74,185.88 | \$1,526.20<br>\$55,253.89 | \$15,174.20<br>\$ 129,439.77 | TOTAL            | \$15,757.55  | \$9,653.60 | \$0.00<br>\$25,411.15 | 29-Jun<br>TOTAL |                           | \$0.00  |
|                  |                            |                           |                              |                  |              |            |                       |                 |                           |         |



## Executive Director Monthly Report July 2019

#### **Committee Meetings**

#### Promotions Committee: July 11, 2019

- Día de los Muertos, November 1-3, 2019 : Presentation: Jen Singer Events
- 250th Founders Day, September 15-16, 2019
- Taste & Tequila, October 3, 2019
- SDTA Marketing Campaign

Organization Committee: July 9, 2019

- Harney Street Marketing Campaign
- Old Town Lodging Meeting Update
- Audit update

Design Committee: July 24, 2019

- Entry Way Sign Update
- Gateway Sign Update
- Banner Update

**Additional Meetings/Events** 

- July 8, 2019 Chris Clark, SD BID Alliance
- July 9, 2019 State Park Marketing
- July 16, 2019 Tony Lopez, FYC Labs
- July 16, 2019 250th Civic Event
- July 17, 2019 BID Alliance Executive Committee Meeting
- July 17, 2019 Jen Singer, Jen Singer Events
- July 18, 2019 Tom Woolway, Torrey Pines Bank
- July 19, 2019 Laurel McFarlane, McFarlane Promotions
- July 23, 2019 Creative Communities San Diego Celebration and Workshop
- July 25, 2019 BID Alliance Meeting
- July 25, 2019 Street Vending Hearing
- July 26, 2019 Founders' Day Meeting
- July 29, 2019 JR Tolver, State Farm Insurance
- July 30, 2019 Tom Woolway and Devon Foster, Torrey Pines Bank
- July 30, 2019 Michael Cox, East Village Association

**New Projects:** 

- Create public monthly e-newsletter
- Create a Membership Brochure
- Research Old Town web cam opportunities/cost
- Shadow/Mentor Denny Knox, Ocean Beach Main Street
- Create Associate Membership policy/application
- 2019 Audit Process

#### **Ongoing Projects:**

- Prepare agendas for committee and board meetings
- Send email communication outlining meeting schedule multiple times each month
- Respond to community and member questions
- Develop and outline social media schedule
- Create sponsorship deck for Old Town Chamber of Commerce
- Facilitate MAD Formation Research
- Facilitate communication between legal counsel and Paris Davis
- Facilitate planning for 250th Commemoration events in Old Town San Diego
- Facilitate fundraising activities
- Harney Street Market Marketing program

#### **Future Projects:**

- Create a video marketing plan for Visitor Center advertisers

**Completed Projects:** 

- FY 2020 BID Budget
- Staffing recommendation
- FY20 County CEP Application
- Create employee handbook and employment documents for Chamber Staff
- Create sponsorship deck for Día de los Muertos
- FY19 wrap up
- Create sponsorship deck for 250th Commemoration of San Diego



## Executive Director Monthly Report August 2019

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#### **Committee Meetings**

Promotions Committee: August 1, 2019

- Día de los Muertos, November 1-3, 2019
- 250<sup>th</sup> Founders Day, September 15-16, 2019
- Taste & Tequila, October 3, 2019
- SDTA Marketing Campaign

Design Committee: August 21, 2019

- Entry Way Sign Update
- Gateway Sign Update
- Banner Update

Additional Meetings/Events

August 7, 2019 – Jason Noble, City Beat

- August 8, 2019 Founders' Day Meeting
- August 9, 2019 Cointreau
- August 15, 2019 BID Alliance Executive Meeting
- August 21, 2019 Ashley Bailey, Office of Mayor Kevin Faulconer
- August 21, 2019 Heritage Park Walkthrough
- August 22, 2019 BID Alliance Meeting
- August 22, 2019 Founders' Day Meeting
- August 23, 2019 Jen Singer Events
- August 23, 2019 Victor Santana, Old Town Market
- August 27, 2019 Youngs Market, Taste & Tequila
- August 27, 2019 Nancy Bjork, SDTA

August 28, 2019 – KFMB and Canon Walkthrough for Founders' Day

August 29, 2019 – Founders' Day Meeting

**New Projects:** 

- Create public monthly e-newsletter
- Create a Membership Brochure
- Research Old Town web cam opportunities/cost

- Shadow/Mentor Denny Knox, Ocean Beach Main Street
- Create Associate Membership policy/application
- 2019 Audit Process

**Ongoing Projects:** 

- Prepare agendas for committee and board meetings
- Send email communication outlining meeting schedule multiple times each month
- Respond to community and member questions
- Develop and outline social media schedule
- Create sponsorship deck for Old Town Chamber of Commerce
- Facilitate MAD Formation Research
- Facilitate communication between legal counsel and Paris Davis
- Facilitate planning for 250th Commemoration events in Old Town San Diego
- Facilitate fundraising activities
- Harney Street Market Marketing program

**Future Projects:** 

- Create a video marketing plan for Visitor Center advertisers
- Begin grant writing for FY2021

**Completed Projects:** 

- FY 2020 BID Budget
- Staffing recommendation
- FY20 County CEP Application
- Create employee handbook and employment documents for Chamber Staff
- Create sponsorship deck for Día de los Muertos
- FY19 wrap up
- Create sponsorship deck for 250th Commemoration of San Diego

**Old Town San Diego Chamber of Commerce** 



2415 San Diego Avenue, STE 104, San Diego, CA 92110 (619) 291-4903

## **Board of Directors Meeting**

Wednesday, October 16, 2019 @ 8:30 AM Mormon Battalion Historic Site, 2510 Juan Street

## AGENDA

#### 1. Pledge of Allegiance

2. Call to Order & Introductions

#### 3. Non Agenda Public Comments

Public comment may be made on any subject in the Board's area of responsibility. Time allotted to each speaker shall be determined by the President; however, comments are limited to no more than three (3) minutes total per subject regardless of the number of those wishing to speak. (Comments relating to items on today's agenda are to be taken at the time the item is heard). Please direct requests to speak to the President prior to the start of the meeting. Pursuant to the Brown Act, no discussion or action, other than a referral, shall be taken by the Board on any issue brought forth under "Non-Agenda Public Comment."

#### 4. Announcements and Community Reports/Updates - 3 Minutes

#### 5. Administrative Items

- **a.** Request for agenda revisions (continuances, change in order, etc.)
- b. Conflict of interest declarations on agenda items
- c. Board non-agenda comment

#### 6. Approval of Minutes

Old Town Chamber of Commerce Meeting – September 18, 2019

Action Item

#### 7. Committee Reports

a. Organization Committee

#### **Action Items:**

- i. Financial Reports
  - 1. Audit update
- ii. Board Election update
- iii. Harney Street Market update
- i. Old Town Lodging Meeting update

#### a. Promotions & Marketing Committee

i. Taste & Tequila - October 3, 2019

Information Item

- ii. Dia de los Muertos, November 1-3, 2019 (Street Closures)
- iii. 2020 Event Dates Sponsorship opportunities
- iv. Next Promotions Meeting
  - 1. Thursday, November 7, 2019, 8:30 a.m., Cafe Coyote
- b. Design Committee Update
  - i. Gateway Sign/Entryway Sign update
  - ii. Banner Update
- c. Safe & Clean Committee Update
- d. Parking Committee Update

#### 7. Executive Director Update

- a. Monthly report September 2019
- 8. Unfinished business
- 9. New business

#### 10. Next Old Town Chamber of Commerce meeting Date

a. Next Meeting - Wednesday, November 20, 2019, 8:30 a.m.

Action Item

11. Adjourn

#### FY 2020 OTSD Goals

- 1. Pursue every opportunity for grant funding
- 2. Create silent auction baskets promoting Old Town San Diego
- 3. More participation in State Park events including looking for funding sources
- 4. Take HOTCF under the wing of the Old Town Chamber of Commerce
- 5. More emphasis on Safe & Clean initiatives

#### THIS INFORMATION IS AVAILABLE IN ALTERNATIVE FORMATS UPON REQUEST.

To request an alternative format, or to request a sign language or oral interpreter for the meeting, please contact the meeting coordinator in the Old town San Diego Chamber of Commerce at lease five (5) working days before the meeting at (619) 291-4903 to ensure availability. Assistive Listening Devices (ALDs) are available for the meeting upon request.



CHAMBER OF COMMERCE Old Town San Diego Chamber of Commerce 2415 San Diego Avenue San Diego, CA 92110 (619) 291-4903 info@oldtownsandiego.org

# **Board of Directors Meeting Minutes**

#### September 18, 2019 / 8:30 AM /Mormon Battalion

#### **Directors Present:**

Fred Grand, Patty Ducey-Brooks, Steve Blasingham, Diane Powers, Bob Barros, Christine Smith, Chuck Ross, Jason Farran, Ramzi Murad, David Thornton, Linda Acuna

#### Staff:

Sunny Lee, R. Elisha McLemore

#### **Guests:**

Nancy Bjork, Joselo Leon, Lilia Flores, Norma Flores, Elder & Sister Barnes, Vanessa Bernal, Jason Weitz, Zach Bunshaft, Elder Brad Allen, Sister Dantzelle Allen, Paul Chace, Alejandra Mogliner

Assemblyman Todd Gloria stopped by to speak with Old Town board members and attendees. He touched on several different topics, including the housing deficient in California.

**Fred Grand**, President, called the meeting to order at 8:42 a.m. Introductions of members and visitors were made.

#### Non-Agenda Public Comment

#### Paul Chace – Presidio Heritage Trust

Mr. Chace spoke briefly about the Presidio Heritage Trust newsletter & what it has to offer.

#### Presentation: Nancy Bjork - San Diego Tourism Authority

Nancy Bjork shared with meeting attendees a co-op opportunity with SDTA on 3 month basis at \$500 for participating hotels and individual businesses. The SDTA can help with the creation of the ads. The business will be on website's 4-5 landing pages devoted to Old Town (or create their own); driving traffic to their websites. ED Miss Lee and Ms. Bjork will work on e-blast highlighting this available opportunity to Old Town Chamber business members.

#### Administrative Items

- A. Board Administrative Items and/or non-agenda comment None
- **B.** Request for Agenda revisions (continuances, changes in order, etc.) None
- C. Conflict of Interest Declarations on Agenda Items None

#### Straw Vote for support of Presidio Park Burial Site Monument - Unanimous

Approval of Minutes - Minutes were presented from regular BOD meeting on July 17, 2019. MOTION: To approve the minutes of July 17, 2019: M/S/A Ramzi Murad/Steve Blasingham (#9-18-19-1) - Motion Passed 9-0-1 A Linda Acuna, Fred Grand

#### **Organization Committee**

#### **Financial Reports Update**

Audit 2019 is still in process and heading towards completion.

#### OT Chamber Board Election Committee

Christine Smith and Jason Farran volunteered to be on the committee.

#### Harney Street Market Update

Vendors were happy with the Founder's Day placements for the market during the weekend.

#### **Promotion Committee**

*HOTCF Merger:* No update at this time. The partnership agreement still needs to be outlined.

#### Taste & Tequila:

70 tickets have been sold already. There will be another City Beat sweepstakes highlighting the event and last week they have been targeting ticket sales only. Old Town Businesses can purchase tickets at a reduced price and sell them on-site.

#### Founder's Day Wrap-up:

BP Grand shared highlights of the Founder's Day press conference that was held on the steps of the Whaley House. There was media coverage from CBS, ABC, KFMB and others plus a positive article from Union Tribune. ED Lee and Ms. Ducey-Brooks recapped the successful beer garden and weekend.

#### DOD:

The event needs more sponsors.

#### **Design Committee**

Gateway and Entry Signs:

There has been a snag with the big arch gateway sign. The support columns on each side infringe too much on the sidewalk. The proposed build out solution into the street hasn't been accepted by the City.

#### Safe and Clean Committee

BP Grand shared that at the recent meeting, there was a great turnout with representatives from OT State Park, County Parks, SDPD and City of San Diego. They discussed the homeless concerns and issues that affect them all.

#### **Upcoming Events Update**

Taste & Tequila: October 3, 2019 Dia de los Muertos in November

#### Announcements and Community Updates

#### Vanessa Bernal - Rep for Councilmember Ward's Office

Miss Bernal informed the BODs that she's delivering her final report. September 20<sup>th</sup> is her last day with Councilmember Ward's office. Board President Grand shared that Councilmember Ward and himself presented Miss Bernal with a Proclamation of Excellence during the Founder's Day weekend for all her great work with the Old Town Chamber and community.

Miss Bernal went on to discuss the Presidio Drive & Jackson Street Traffic Study. The study will take about a year with community input encouraged. Tyler Renner will be taking over the projects and monthly reports. In addition, the awardees for the Presidio Golf Course RFP will be announced Oct 4, 2019.

Another item to look out for is the ongoing sidewalk vending ordinance. The new proposed addition to the ordinance includes distance regulations. This ordinance will go committee late in November. Last, Presidio Park Art Installation is still in the research process for best location for it. The completion of the installation is slated for Winter 2021.

#### Jason Weisz- Rep for Pro-Tem Senator Toni Atkins Office

Legislative Year 1 session has wrapped up. Senator Atkin's historic tax credit bill did pass out of legislative. The state would offer 20-25% of the cost in tax credits to a historic structure. SB1 was passed out as well. This bill would protect the environment; water quality, air quality, etc. The governor has not signed it as of yet.

Mr. Weisz ended his report on high note: the budget that was passed in July included enough money to pay for a 2 years of tuition for first year, full-time community college students in California.

#### Zach Bunshaft – Rep for Congresswomen Susan Davis's Office

Mr. Bunshaft shared that Congresswoman Davis will not seek another term in 2020. Until then she will continue to give her position the same commitment and vigor she has for the last 20 years. Mr. Bunshaft spoke briefly about the Nav-War properties.

In July of this year, a MOU was signed between Nav-War and Sandag essentially saying they're in open communications regarding a San Diego Grand Central Station. This would incorporate possible bus lines, trolley and coaster & airport connections. Board Members shared their concerns with Mr. Bunshaft about the lack of care of Pacific Highway.

Unfinished Business None <u>New Business</u> none

Meeting adjourned. 10:43 A.M. Next regular Chamber meeting is scheduled for Wednesday October 16, 2019. Respectfully submitted,

Signed:

Linda Acuna, Secretary

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### OLD TOWN SAN DIEGO CHAMBER OF COMMERCE

Financial Statements For The Fiscal Year Ended June 30, 2019 & 2018 Independent Auditors' Report

19.1

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### OLD TOWN SAN DIEGO CHAMBER OF COMMERCE June 30, 2019 & 2018

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- 4 Statements of Activity
- 5 Statements of Cash Flow
- 6-10 Notes to Financial Statements
- 11 Schedule of Functional Expenses

### INDEPENDENT AUDITORS' REPORT

To Board of Directors Old Town San Diego Chamber of Commerce San Diego, California

We have audited the accompanying financial statements of Old Town San Diego Chamber of Commerce (a Non-Profit Organization), which comprise of the statements of financial position as of June 30, 2019 and 2018, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

#### Management's Responsibility for Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Old Town San Diego Chamber of Commerce as of June 30, 2019 and 2018, and the changes in its net assets, and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

### **Report on Supplementary Information**

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The schedule of functional expenses on page 9 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

### Report on Summarized Comparative Information

We have previously audited Old Town San Diego Chamber of Commerce financial statements as of June 30, 2018, and we expressed an unmodified audit opinion on those audited financial statements in our report dated February 13, 2019. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2019, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Guerrero, Jimenez, Diaz & Co., LLP Certified Public Accountants September 18, 2019

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Statements of Financial Position June 30, 2019 & 2018

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### ASSETS

|   | _   | 2019       | 2018    |  |
|---|-----|------------|---------|--|
| Current Assets                          | 200 |            |         |  |
| Cash in Banks                           | \$  | 403,945 \$ | 109,350 |  |
| Accounts Receivable                     | -   | 11,335     | 29,981  |  |
| Total Current Assets                    | -   | 415,280    | 139,331 |  |
| Office Furniture                        |     | 409        | 409     |  |
| Office Equipment                        |     | 3,410      | 3,410   |  |
| Accumulated Depreciation & Amortization |     | (3,819)    | (3,819) |  |
| Total Fixed Assets                      | -   |            | -       |  |
| Security Deposit                        |     | 2,783      | 2,783   |  |
| Total Other Assets                      | -   | 2,783      | 2,783   |  |
|   |     | ,          | -1      |  |

| Total Assets | \$ 418,063 \$ 142,114 | r<br>5 |
|--------------|-----------------------|--------|
|              |                       | 4      |

#### LIABILITIES & NET ASSETS

| Liabilities:                   |     |         |      |         |
|--------------------------------|-----|---------|------|---------|
| Accounts Payable               | \$  | 8,803   | \$   | 13,518  |
| Income Tax Liability           |     | 9,176   |      | 9,176   |
| Grant Advances                 |     | 566     |      | 14,878  |
| Total Liabilities              | -   | 18,545  |      | 37,572  |
| Net Assets                     |     |         |      |         |
| Without donor restrictions:    |     |         |      |         |
| Undesignated                   |     | 72,094  |      | 104,542 |
| With donor restrictions:       |     | 327,424 | 6 C  |         |
| Total Net Assets               |     | 399,518 | 7 3= | 104,542 |
| Total Liabilities & Net Assets | \$_ | 418,063 | \$_  | 142,114 |

#### Statements of Activity

For the Year Ended June 30, 2019 & 2018

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|  |    | /ithout Donor<br>Restrictions |   | /ith Donor<br>Restritions | 2019 |         | -   | 2018        |
|--|----|-------------------------------|---|---------------------------|------|---------|-----|-------------|
| Operating activities<br>Support and Revenue:<br>B.I.D. Reimbursement |    |                               |   |                           |      |         |     |             |
| SBEP   | \$ | 34,506                        |   | -                         | \$   | 34,506  | \$  | 31,540      |
|  |    | 16,914                        |   | -                         |      | 16,914  |     | 17,101      |
| Fundraising  |    | 18,150                        |   | -                         |      | 18,150  |     | 22,628      |
| Special Events Income  |    | 214,085                       |   | -                         |      | 214,085 |     | 165,595     |
| City of San Diego Funding for Special Events                         |    | 2                             |   |                           |      |         |     | 11,544      |
| Grants   |    | -                             |   | 412,216                   |      | 412,216 |     | 6,485       |
| Net Assets Released from Restrictions                                |    | €.                            |   | 8                         |      | ₹.      |     | <del></del> |
| Other Revenue  |    | 7,723                         |   | -                         |      | 7,723   |     | 3,670       |
| Total Revenues   |    | 291,378                       |   | 412,216                   |      | 703,594 |     | 258,563     |
| Operating Expenses:  |    |                               |   |                           |      |         |     |             |
| Program Services   |    | 270,301                       |   | 84,792                    |      | 355,093 |     | 260,144     |
| General & Management   |    | 53,525                        |   | -                         |      | 53,525  |     | 48,596      |
| Total Expenses   | -  | 323,826                       | 8 | 4,792.00                  | _    | 408,618 |     | 308,740     |
| Increase/(Decrease) in Undesignated Net Assets                       |    | (32,448)                      |   | 327,424                   |      | 294,976 |     | (50,177)    |
| Net Assets, Beginning of Year  |    | 104.542                       |   | _                         |      | 104,542 |     | 154 740     |
|  |    |                               |   |                           |      | 104,042 | -   | 154,719     |
| Net Assets, End of Year  | \$ | 72,094                        | _ | 327,424                   | \$   | 399,518 | \$_ | 104,542     |

Statements of Cash Flow For the Year Ended June 30, 2018 & 2019 **DRAFT COPY** PRELIMINARY & TENTATIVE for DISCUSSION PURPOSES ONLY

|  |    | 2019                                   | 2018                                      |
|--|----|--|---|
| Cash Flows from Operating Activities:<br>Increase/(Decrease) in Unrestricted Net Assets  | \$ | 294,976 \$                             | (50,177)                                  |
| Adjustments to reconcile Change in Net Assets to Net<br>Cash Provided by Operating Activities:   |    |  |   |
| Decrease/(Increase) in Accounts Receivable<br>Increase/(Decrease) in Accounts Payable<br>Increase/(Decrease) in Other Liabilities<br>Total Adjustments |    | 18,646<br>(4,715)<br>(14,312)<br>(381) | 1,664<br>9,745<br><u>14,878</u><br>26,287 |
| Net Cash Provided by Operating Activities  |    | 294,595                                | (23,890)                                  |
| Cash Flows from Investing Activities   |    |  |   |
| Cash Flows from Financing Activities   |    |  |   |
| Net Increase/(Decrease) in Cash  |    | 294,595                                | (23,890)                                  |
| Cash at Beginning of Period  | -  | 109,350                                | 133,240                                   |
| Cash at End of Period  | \$ | 403,945 =                              | 109,350                                   |

Notes to Financial Statements June 30, 2019 & 2018

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### NOTE 1- Summary of Significant Accounting Policies

#### Nature of Business

Old Town San Diego Chamber of Commerce (the "Organization") is a non-profit consortium of local businesses organized in 1945 for the purpose of promoting, improving and fostering business conditions in the City of San Diego in the area commonly known as Old Town pursuant to City Ordinance 286021, which established and defined a parking and business improvement area as the Old Town San Diego Chamber of Commerce under the provisions of the Parking and Business Improvement Area of Law of 1979 of the State of California and enabling ordinances of the City of San Diego.

### **Depreciation**

The Organization's equipment and furniture is fully depreciated.

### Income tax status

The Organization has been granted exemption from federal income tax under Section 501(c)6 of the Internal Revenue Code and similar California law under Sections 9910-9927 of the Corporation codes and is not subject to income taxes on related business income. Management of the Organization has evaluated its tax position and related income tax contingencies. Management does not believe that any material uncertain tax position exists with the exception of prior years penalties and interests described in Note 6. The Organization generally is no longer subject to income tax examinations by federal authorities for the years ending June 30, 2014 and before and by state authorities for years ending June 30, 2013 and before.

#### **Basis of Accounting**

The financial statements of the Organization are prepared on the accrual basis of accounting.

### Use of Estimates in the Preparation of Financial Statements

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect reported amounts. These estimates are based on information available as of the date of the financial statements, therefore, actual results could differ from these estimates.

#### **Basis of Presentation**

The financial statements of the organization have been prepared in accordance with U.S. generally accepted accounting principles ("US GAAP"), which require the Organization to report information regarding its financial position and activities according for the following net asset classifications:

**Net assets without donor restrictions:** Net assets that are not subject to donorimposed restrictions and may be expended for any purpose in performing the primary objectives of the organization. These net assets may be used at the discretion of the Organization's management and the board of directors.

Net assets with donor restrictions: Net assets subject to stipulations imposed by donors, and grantors. Some donor restrictions are temporary in nature; those restrictions

will be met by actions of the Organization or by the passage of time. Other donor restrictions are perpetual in nature, where by the donor has stipulated the funds be maintained in perpetuity.

Donor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statement of activity.

### Measure of Operations

The statement of activity reports all changes in net assets, including changes in net assets from operating and nonoperating activities. Operating activities consist of those items attributable to the Organization's ongoing programs. Nonoperating activities are limited to resources that generate return from long-term investments and other activities considered to be of a more unusual or nonrecurring nature.

### **Revenue Recognition**

Old Town San Diego Chamber of Commerce is funded principally through the administration of contracts and grants with the City and County of San Diego (special assessment districts BID, SBEP, etc.). Additional funds are generated from special projects and special events.

### Functional Allocation of Expenses

The statement of functional expenses presents expense by function and natural classification. Expenses directly attributable to a specific functional area of the Organization are reported as expenses of those functional areas. A portion of costs that benefit multiple functional areas (indirect costs) have been allocated across programs and supporting services based on the full-time employee equivalents of programs or supporting service.

### New Accounting Pronouncement

In August 2016, the Financial Accounting Standards Board (FASB) issued ASU 2016-14, Not-for-Profit Entities (Topic 958) – Presentation of Financial Statements of Not-for-Profit Entities. This ASU amends the current nonprofit reporting model and enhances nonprofit organizations required disclosures. The ASU addresses the complexity and understandability of net asset classification, deficiencies in information about liquidity and availability of resources, and the lack of consistency in the type of information provided about expenses and investment return. The Organization has adjusted the presentation of these statements accordingly.

### Subsequent Events

Subsequent events are events or transactions that occur after the statement of financial position date but before financial statements are available to be issued. The Organization recognizes in the financial statements, the effects of all subsequent events that provide additional evidence about conditions that existed at that date, including the estimates inherent in the process of preparing financial statements. The Organization's financial statements do not recognize subsequent events that provide evidence about conditions that date of the statement of financial position, but arose after that date and before the financial statements are available to be issued.

The Organization has evaluated subsequent events through September 18, 2019, which is the date the financial statements are available for issuance, and concluded that there were no events or transactions that needed to be disclosed.

### NOTE 2 – Accounts Receivable

The accounts receivable represents unpaid claims submitted to the City of San Diego and various customers for expenditures incurred through the fiscal year ended June 30, 2019 and 2018, listed as follows:

|                   | <u>2019</u>    | <u>2018</u> |  |  |
|-------------------|----------------|-------------|--|--|
| City of San Diego | 10<br>10<br>10 | 27,231      |  |  |
| Event Sponsor     | _11,335        | 2,750       |  |  |
| Total Claims Due  | \$11,335       | \$29.981    |  |  |

### NOTE 3 – Special Events Income

The Special Events Income and City of San Diego EDTS Funding for Special Events account comprised of the following:

|                             | <u>2019</u> | <u>2018</u>      |
|-----------------------------|-------------|------------------|
| Art Festival                | -           | 28,991           |
| Saturday Market             | 134,798     | 84,218           |
| Taste of Old Town           | 18,206      | 26,562           |
| Other                       | 61,081      | 37,368           |
| Total Special Events Income | \$214,085   | <u>\$177.139</u> |

### **NOTE 4 – Special Events Expense**

The Special Events expense account represents expenses incurred for the following events:

|                              | <u>2019</u>      | <u>2018</u> |
|------------------------------|------------------|-------------|
| Art Festival                 | 1,288            | 35,601      |
| Saturday Market              | 74,167           | 19,817      |
| Taste of Old Town            | 7,030            | 9,569       |
| Others                       | 40,602           | 39,603      |
| Total Special Events Expense | <u>\$123,087</u> | \$104,590   |

### NOTE 5 – Pending Lawsuit

Old Town Chamber of Commerce is one of the nonprofit Organizations named as defendants in three lawsuits filed by San Diegans for Open Government (Plaintiff/Petitioner):

The first one was filed in 2014, an additional lawsuit was filed in 2015 which has been consolidated with the original 2014 lawsuit and is considered one lawsuit.

On June 6, 2018, a second lawsuit was filed to challenge the most recent fiscal year which is nearly exactly the same as the 2014 case. The Municipal Defendants have filed a

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motion with the court to narrow this case down to a single lawsuit (similar to the first case). The Municipal Defendants also filed a motion to consolidate this lawsuit with the 2014 case as it involves exactly the same issues.

The above lawsuits challenge Municipal Defendants' authorization of a variety of tax levies and collections labeled as "assessments" by Municipal Defendants in order to avoid public scrutiny without first obtaining the requisite approval of the voters of the City of San Diego, and the approval of the illegal tax and related contracts in violation of conflict-of-interest laws. Municipal Defendants deny that the challenged assessments are taxes within the relevant definition and that public approval of them is required.

On February 2018, San Diegans for Open Government filed a third lawsuit, petition for Writ of Mandate under the California Public Records Act and Other Laws. On April 19, 2019 the entire consolidated case was stayed pending before the California Supreme Court. As of October 19, 2018, the date the last status conference was held, this matter is still stayed, pursuant to the Court's agreement to stay the matter. A status conference in the case will be scheduled for May 8, 2020.

### **NOTE 6 – Income Tax Liability**

The Income Tax Liability amount of \$9,176 represents penalties plus interest due to the Internal Revenue Service for tax years 2003, 2005, and 2008 due to late filing of tax returns. The Organization is currently working with the IRS to have this liability abated.

### NOTE 7 – Liquidity and Availability of Resources

The Organization's financial assets available for general expenditure, that is without donor restrictions limiting their use within one year of the statement of position date, are as follows:

| Cash and cash equivalents<br>Accounts Receivable   | \$403,945<br>11,335 |
|--|---------------------|
| Total financial assets available within one year   | 415,280             |
| Less:<br>Amounts unavailable for general expenditures<br>within one year due to:<br>Restricted by donors with purpose restrictions | 327,424             |
| Amounts unavailable to management without<br>Board of Directors approval:  | -                   |
| Total financial assets available to management for<br>General expenditure within one year  | <u>\$ 87,856</u>    |

The Organization maintains policies of structuring its financial assets to be available as its general expenditures, liabilities, and other obligations come due.

## **NOTE 8 – Net Assets without Donor Restrictions**

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The Organization has undesignated Net Assets without donor restrictions of \$72,094 at June 30, 2019.

## NOTE 9 – Net Assets with Donor Restrictions

Net assets with donor restrictions of \$327,424 are restricted for installation of public signs.

Schedule of Functional Expenses For the Year Ended June 30, 2019 & 2018

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| Expenses:                |      | ogram<br>ervices | General &<br>Managemen | <u>t</u> | 2019<br>Total | 2018 Total |
|--------------------------|------|------------------|------------------------|----------|---------------|------------|
| Accounting               | \$   | 2 605            | 4 04                   |          |               |            |
| Advertising              | •    | 3,685            | 1,81                   | φc       | 5,500 \$      | •          |
| Bank Fees                |      | 19,019           | -                      | •        | 19,019        | 14,365     |
|                          |      | 654              | 32                     |          | 976           | 181        |
| Auto Expense             |      | 510              | 21                     | 3        | 728           | 768        |
| Designs                  | 1    | 16,790           | -                      |          | 116,790       | 52,402     |
| Dues & Subscriptions     |      | 704              | 34                     | 7        | 1,050         | 1,050      |
| Election Expenses        |      | 1,320            | 65                     | )        | 1,970         | 725        |
| Insurance                |      | 1,786            | 88                     | )        | 2,666         | 2,778      |
| Meetings                 |      | 1,189            | 58                     | 5        | 1,775         | 910        |
| Miscellaneous            |      | 1,110            | 540                    | 3        | 1,656         | 283        |
| Parking                  |      | 11,810           | -                      |          | 11,810        | 12,089     |
| Postage                  |      | 143              | 7(                     | )        | 213           | 123        |
| Professional fees        |      | 1,875            | 923                    | 3        | 2,798         | 2,260      |
| Rent                     | 2    | 20,624           | 10,15                  |          | 30,782        | 28,548     |
| Salaries & Payroll Taxes |      | 15,805           | 34,55                  |          | 80,360        | 72,720     |
| Supplies                 |      | 1,936            | 95                     |          | 2,889         | 2,973      |
| Special Events           | 12   | 23,087           | -                      | •        | 123,087       | 104,590    |
| Website                  |      | 784              | 380                    | ;        | 1,170         | 357        |
| Annual Report            |      | -                | -                      | ·        | 1,170         | 1,527      |
| Awards                   |      |                  | _                      |          | -             | 384        |
| Telephone                |      | 2,157            | 1.061                  |          | -             |            |
| Repairs & Maintanence    |      |                  | 1,062                  |          | 3,219         | 3,046      |
|                          | ¢    | 107              | 53                     |          | 160           | 1,761      |
| I Utal Expenses          | \$35 | 55,093           | 53,528                 | 5_\$     | 408,618 \$    | 308,740    |

#### Harney Street Weekend Market Revenue

| Week   | Sat Receipts                      | Sun Receipts              | M Total           | Week             | Sat Dagainte | Sun Receipts | M Total       | Week   | Sat Dessints Sun Dessi-to | M Total  |
|--------|-----------------------------------|---------------------------|-------------------|------------------|--------------|--------------|---------------|--------|---------------------------|----------|
| 1-Jul  | Sat Receipts                      | \$1,540.80                | WI TOTAL          | 6-Jul            |              |              | MIOTAI        | 1-Jul  | Sat Receipts Sun Receipts | NI LOCAL |
| 7-Jul  | \$1.661.25                        | -                         |                   | 13-Jul           | 1857.4       |              |               | 7-Jul  |                           |          |
| 14-Jul | \$1,651.35                        | \$1,497.50                |                   | 20-Jul           | \$1,454.65   | \$1,338.90   |               | 14-Jul |                           |          |
| 21-Jul | \$1,496.95                        | \$1,410.75                |                   |                  | \$1,439.60   | \$1,207.00   |               |        |                           |          |
|        | \$1,524.50                        | \$1,157.00                |                   | 27-Jul           | \$1,870.65   | \$1,321.15   | \$11,845.50   | 21-Jul | 0                         |          |
| 28-Jul | \$1,777.00                        | \$1,589.00                | \$13,644.85       | 3-Aug            | \$1,813.25   | \$1,222.65   |               | 28-Jul |                           | \$0.0    |
| 4-Aug  | \$1,812.20                        | \$1,399.00                |                   | 10-Aug           | \$2,194.30   | \$1,239.15   |               | 4-Aug  |                           |          |
| 11-Aug | \$1,233.00                        | \$1,268.00                |                   | 17-Aug           | \$1,709.95   | \$911.60     |               | 11-Aug |                           |          |
| 18-Aug | \$1,277.75                        | \$1,184.00                |                   | 24-Aug           | \$1,934.75   | \$1,057.00   |               | 18-Aug |                           |          |
| 25-Aug | \$1,498.00                        | \$1,236.00                | \$10,907.95       | 31-Aug           | \$1,483.00   |              | \$13,565.65   | 25-Aug |                           | \$0.0    |
| 1-Sep  | \$1,547.00                        | \$1,203.00                |                   | 1-Sep            | \$1,103.95   | \$1,507.50   |               | 1-Sep  |                           |          |
| 8-Sep  | \$1,586.00                        | \$1,318.00                |                   | 7-Sep            | \$1,750.00   | \$1,050.35   |               | 8-Sep  |                           |          |
| 15-Sep | \$1,426.50                        | \$1,236.00                |                   | 14-Sep           | \$2,262.78   | \$1,632.93   |               | 15-Sep |                           |          |
| 22-Sep | \$1,362.00                        | \$1,159.00                |                   | 21-Sep           | \$1,868.20   | \$747.75     |               | 22-Sep |                           |          |
| 29-Sep | \$1,216.00                        | \$344.00                  | \$12,397.50       | 28-Sep           | \$1,841.20   | \$962.70     | \$14,727.36   | 29-Sep |                           | \$0.00   |
| 6-Oct  | \$1,179.00                        | \$863.00                  |                   | 6-Oct            |              |              | No. 2008 /    | 6-Oct  |                           |          |
| 13-Oct | \$1,232.00                        | \$1,244.00                |                   | 13-Oct           |              |              |               | 13-Oct |                           |          |
| 20-Oct | \$1,075.00                        | \$919.50                  |                   | 20-Oct           |              |              |               | 20-Oct |                           |          |
| 27-Oct | \$1,718.50                        | \$1,319.50                | \$9,550.50        | 27-Oct           | 1            |              |               | 27-Oct |                           | \$0.0    |
| 3-Nov  | \$2,922.00                        | \$2,366.91                | \$7,550,50        | 3-Nov            |              |              | _             | 3-Nov  |                           | 30.00    |
| 10-Nov | \$1,566.00                        | \$1,382.50                |                   | 10-Nov           | Γ.           |              |               | 10-Nov |                           |          |
| 17-Nov | -                                 |                           |                   | 17-Nov           | -            |              |               | 10-Nov | -                         |          |
| 24-Nov | \$1,439.00                        | \$958.00                  | <b></b>           | 24-Nov           |              |              |               | 24-Nov |                           |          |
| 1-Dec  | \$1,637.00                        | \$1,212.00                | \$13,483.41       |                  |              |              | \$0.00        |        |                           | \$0.00   |
|        | \$1,186.00                        | \$1,154.00                |                   | 1-Dec            |              |              |               | 1-Dec  | -                         |          |
| 8-Dec  | \$1,156.00                        | \$892.00                  |                   | 8-Dec            | _            |              |               | 8-Dec  | -                         |          |
| 15-Dec | \$2,334.00                        | \$942.00                  |                   | 15-Dec           |              |              |               | 15-Dec |                           |          |
| 22-Dec | \$1,521.00                        | \$1,083.50                |                   | 22-Dec           |              |              |               | 22-Dec |                           |          |
| 29-Dec | \$1,555.75                        | \$1,208.50                | \$13,032.75       | 29-Dec           |              |              | \$0.00        | 29-Dec | 1. M                      | \$0.00   |
| 5-Jan  | \$305.50                          | \$1,015.60                |                   | 5-Jan            |              |              |               | 5-Jan  |                           |          |
| 12-Jan | \$1,067.50                        | \$1,083.00                |                   | 12-Jan           |              |              |               | 12-Jan |                           |          |
| 19-Jan | \$1,796.75                        | \$1,402.20                |                   | 19-Jan           |              |              |               | 19-Jan |                           |          |
| 26-Jan | \$1,796.25                        | \$1,244.30                | \$9,711.10        | 26-Jan           |              |              | \$0.00        | 26-Jan |                           | \$0.00   |
| 2-Feb  | Rained Out                        | Rained Out                |                   | 2-Feb            |              |              |               | 2-Feb  |                           |          |
| 9-Feb  | \$1,629.25                        | \$1,201.45                |                   | 9-Feb            | -            |              |               | 9-Feb  |                           |          |
| 16-Feb | \$1,800.20                        | Rained Out                |                   | 16-Feb           | -            |              |               | 16-Feb | -                         |          |
| 23-Feb | \$1,748.28                        | \$1,256.80                | \$7,635.98        | 23-Feb           | -            |              | \$0.00        | 23-Feb |                           | \$0.00   |
| 2-Mar  | Rained Out                        | \$1,158.25                | \$11000100        | 2-Mar            |              |              | \$0.00        | 2-Mar  |                           | \$0.00   |
| 9-Mar  | \$2,130.00                        | \$1,237.75                |                   | 9-Mar            | -            |              |               | 9-Mar  |                           |          |
| 16-Mar | \$1,664.50                        | \$1,299.40                |                   | 16-Mar           | -            |              |               | 16-Mar |                           |          |
| 23-Mar | \$2,157.50                        |                           |                   | 23-Mar           |              |              |               | 23-Mar |                           |          |
| 30-Mar | 1                                 | \$1,270.45                | <b>613 034 35</b> | 30-Mar           | •            |              |               | 30-Mar | -                         |          |
| 6-Apr  | \$1,841.30                        | \$1,075.20                | \$13,834.35       |                  |              |              | \$0.00        |        |                           | \$0.00   |
|        | \$1,963.10                        | \$1,406.90                |                   | 6-Apr            | -            |              |               | 6-Apr  | -                         |          |
| 13-Арг | \$1,952.80                        | \$1,141.58                |                   | 13-Apr           |              |              |               | 13-Apr |                           |          |
| 20-Apr | \$2,083.20                        | Easter                    |                   | 20-Apr           |              |              |               | 20-Apr |                           |          |
| 27-Apr | \$1,918.00                        | \$942.80                  | \$11,408.38       | 27-Apr           |              |              | \$0.00        | 27-Apr |                           | \$0.00   |
| 3-May  | (Friday) 1158                     |                           |                   | 3-May            |              |              |               | 3-May  |                           |          |
| 4-May  | \$3,208.75                        | \$2,636.25                |                   | 4-May            |              |              |               | 4-May  |                           |          |
| 11-May | Rained Out                        | \$1,288.40                |                   | 11-May           |              |              |               | 11-May |                           |          |
| 18-May | \$1,764.50                        | Rained Out                |                   | 18-May           |              |              |               | 18-May |                           |          |
| 25-May | \$2,012.50                        |                           |                   | 25-May           |              |              |               | 25-May |                           |          |
| 27-May | (MD) 1824.5                       |                           | \$13,832.00       | 27-May           |              |              | \$0.00        | 27-May |                           | \$0.00   |
| 1-Jun  | \$1,701.50                        | \$1,328.30                |                   | 1-Jun            |              |              |               | 1-Jun  |                           |          |
| 8-Jun  | \$2,003.10                        | \$1,263.65                |                   | 8-Jun            |              |              |               | 8-Jun  |                           |          |
| 15-Jun | \$1,811.75                        | \$1,235.50                |                   | 15-Jun           |              |              |               | 15-Jun | -                         |          |
| 22-Jun | \$1,811.75                        | \$1,233.30<br>\$969.40    |                   | 22-Jun           |              |              |               | 22-Jun |                           |          |
| 29-Jun |                                   |                           | £16 174 00        | 22-Jun<br>29-Jun |              |              | <b>*</b> 0.02 |        |                           |          |
|        | \$1,863.20<br><b>\$ 74,185.88</b> | \$1,526.20<br>\$55,253.89 | \$15,174.20       |                  | \$24,583.68  | ****         | \$0.00        | 29-Jun |                           | \$0.00   |
| TOTAL  |                                   |                           |                   | TOTAL            |              |              | \$40,138.51   | TOTAL  |                           |          |



# Executive Director Monthly Report September 2019

## **Committee Meetings**

Promotions Committee: September 5, 2019

- Día de los Muertos, November 1-3, 2019
- 250<sup>th</sup> Founders Day, September 15-16, 2019
- Taste & Tequila, October 3, 2019
- SDTA Marketing Campaign

Org Committee Meeting: September 10, 2019

Additional Meetings/Events

September 5, 2019 - Laurel McFarlane, McFarlane Promotions

September 5, 2019 - Adam Sandys, LAZ Parking

September 11, 2019 - Jen Singer, Jen Singer Events

September 11, 2019 - Terri, Espolon

September 11, 2019 – Sophia Eichner, UCSD

September 11, 2019 - Old Town Community Planning Group

September 12, 2019 - Press Conference, Founders' Day

September 14, 2019 - Founders' Day and Old Town Beer Festival

September 15, 2019 - Founders' Day Festival

September 18, 2019 - Paola Batiz, FYC Labs

September 20, 2019 - Jen Singer, Jen Singer Events

September 27, 2019 - Nancy Bjork, San Diego Tourism Authority

September 30, 2019 - Billy Thomas, South Coast Copy

New Projects:

- Create public monthly e-newsletter
- Create a Membership Brochure
- Research Old Town web cam opportunities/cost
- Shadow/Mentor Denny Knox, Ocean Beach Main Street
- Create Associate Membership policy/application
- 2019 Audit Process
- Begin FY 2021 CCSD Grant Application

- Begin FY2021 BID Budget
- Begin FY2021 Sponsorship Decks
- Begin wrap up and review of events

### **Ongoing Projects:**

- Prepare agendas for committee and board meetings
- Send email communication outlining meeting schedule multiple times each month
- Respond to community and member questions
- Develop and outline social media schedule
- Create sponsorship deck for Old Town Chamber of Commerce
- Facilitate MAD Formation Research
- Facilitate communication between legal counsel and Paris Davis
- Facilitate planning for 250<sup>th</sup> Commemoration events in Old Town San Diego
- Facilitate fundraising activities
- Harney Street Market Marketing program
- 2019 Audit Process

### **Future Projects:**

- Create a video marketing plan for Visitor Center advertisers
- Begin grant writing for FY2021

### **Completed Projects:**

- FY 2020 BID Budget
- Staffing recommendation
- FY20 County CEP Application
- Create employee handbook and employment documents for Chamber Staff
- Create sponsorship deck for Día de los Muertos
- FY19 wrap up
- Create sponsorship deck for 250th Commemoration of San Diego
- Complete FY2020 CCPS Grant Application